

# DEPARTMENT OF REGIONAL NSW

Annual Report 2020-2021





## Acknowledgement of Country

The Department of Regional NSW acknowledges we share land and waters with Aboriginal and Torres Strait Islander peoples across our nation every day. Acknowledging the country we are on recognises that wherever we are, this was and always will be Aboriginal land.

We pay our respects to our Aboriginal elders past, present and emerging. We recognise the significance of language, kinship and belonging within Aboriginal culture and the impact that white settlement had on these values.

The Department of Regional NSW continues to work hard every day in restoring what was lost. In doing so, together, we will create a better NSW for all Australians.

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The Honourable Paul Lawrence Toole MP  
Deputy Premier  
Minister for Regional New South Wales  
Minister for Regional Transport and Roads  
52 Martin Place  
SYDNEY NSW 2000

31 October 2021

Dear Deputy Premier,

In accordance with the *Annual Reports (Departments) Act 1985*, the *Annual Reports (Statutory Bodies) Act 1984*, the *Government Sector Finance Act (2018)*, and the Regulations under these Acts, I am submitting to you the 2020-21 annual report of the Department of Regional NSW for tabling in Parliament.

The Department of Regional NSW's annual report outlines the achievements for the financial period 1 July 2020 to 30 June 2021 in the context of the Department's strategic priorities and responsibilities. These achievements were made possible by the expertise and commitment of staff and I thank them for their dedication and hard work.

Following the tabling of this report in Parliament, it will be available for public access from the NSW Government's OpenGov NSW website, [opengov.nsw.gov.au](https://opengov.nsw.gov.au)

Yours sincerely,



**Gary Barnes**  
**Secretary**  
Department of Regional NSW

# Foreword from the Secretary, Gary Barnes

The Department of Regional NSW was established in April 2020 as the NSW Government's central agency representing and working for regional communities, businesses and industries to ensure they are fairly represented in government policy making and get their fair share of public funding.

Never before has this responsibility been more important, as regional and rural communities across NSW emerge and recover from a series of unprecedented and devastating shocks over the past two years.

As soon as it was stood up, the Department's role became dual purpose: quickly responding to the immediate challenges and changing needs being faced by regional communities, while keeping focus on supporting recovery, growing resilience and future-proofing communities by investing in local infrastructure, programs and industries.

Drought, bushfires, floods and pests are not unfamiliar challenges for rural communities, yet these events in 2020 and 2021 were unlike anything we've seen before. And nobody could have predicted the global COVID-19 pandemic that delivered blow after blow to families, students, workers and business owners everywhere.

For regional NSW, these hits came at a time when many communities were rebuilding from drought and bushfires, and more vulnerable to the economic and social impacts of restricted travel, closed borders, cancelled events and lockdowns.

This is our first, full year annual report and there is a lot to it. Since the Department was established in April 2020, the new Department of Regional NSW:

- Refreshed the **20-Year Economic Vision for Regional NSW** that sets out our plans and investment priorities to achieve long-term social and economic success for regional communities across the state.
- Continued to invest in improving regional digital connectivity and establishing Special Activation Precincts and Regional Job Precincts to support economic development and job creation through the **\$4.2 billion Snowy Hydro Legacy Fund**.

- Drove ongoing investment in local community, tourism and accessible infrastructure; inclusive sporting and cultural facilities; and major events through the **\$2 billion Regional Growth Fund**.
- Coordinated the largest natural disaster clean-up effort in Australia, with more than 3,600 properties cleared as part of the **Bushfire Clean-Up Program** and supported more than 200 projects in bushfire-affected regions through the **\$500 million Bushfire Local Economic Recovery Package**.
- Continued to drive stronger primary industries, and productive and sustainable land use, in the wake of drought and bushfires.
- Coordinated the **\$150 million Mouse Plague Response Package** including mouse bait rebate programs for households, small businesses and primary producers.
- Continued work to support regional business, attract investment and create local jobs, including the **\$100-million Regional Job Creation Fund** to enable new and expanded regional business operations.
- Supported **regional youth issues and inclusion** through the appointment of the second Regional Youth Taskforce, and coordination of the Regional Gap Year and Holiday Break programs.
- Released the **Strategic Opportunities for Gas in Regional NSW**, a balanced approach to securing the future of the gas industry and associated employment with other land uses.
- Established an interagency model to respond to the **unique issues faced by NSW border communities** as a result of COVID-related border closures and travel restrictions with neighbouring states.

I am proud of all the work being delivered by the people in my department every day. I have seen firsthand the positive outcomes being delivered to people living and working regionally, and I look forward to continuing to lead the Department to support, reflect and champion regional NSW.

**Gary Barnes**  
Secretary  
Department of Regional NSW

# About the Department of Regional NSW

1



# What we do

The Department of Regional NSW (DRNSW) is the central agency for regional issues in NSW. DRNSW brings together Department of Primary Industries; Public Works Advisory and Regional Development; Regional Precincts; Mining, Exploration and Geoscience; Strategy Delivery and Performance and the Office of the NSW Cross-Border Commissioner to build resilient regional economies and communities, strengthen primary industries, manage the use of regional land, and oversee the state's mineral and mining resources.

DRNSW represents and champions regional issues and perspectives within the NSW Government. We ensure a regional perspective is presented and coordinate across all levels of government to ensure the best outcomes for regional communities.

This representation is critical to ensuring government investment is fair and delivers better outcomes for regional communities and businesses.

DRNSW strives to build resilient regional economies and communities, strengthen primary industries, manage the use of regional land, and oversees the state's mineral and mining resources. We work closely with other Regional NSW agencies to achieve this.

We work to make regional NSW an even better place to live, work, do business and raise a family.



**Strategy, Delivery and Performance**



**Mining, Exploration and Geoscience**



**Office of the NSW Cross-Border Commissioner**



**Regional Precincts**



**Public Works Advisory and Regional Development**



**Department of Primary Industries**

# Our vision

Almost three quarters of DRNSW staff live and work in regional NSW. We live in regional communities, we shop in local shops, we work on rural farms, with regional businesses and in regional industries.

We work together to support regional NSW, deliver services, support regional industries, facilitate innovation and development and advocate for regional wellbeing.

DRNSW is responsible for driving the 20-Year Economic Vision for Regional NSW to ensure regional NSW continues to be a great place to raise a family, start and grow a business, have a fulfilling job, participate in vibrant community activities, play sport at quality facilities, and access first-class health care and education.

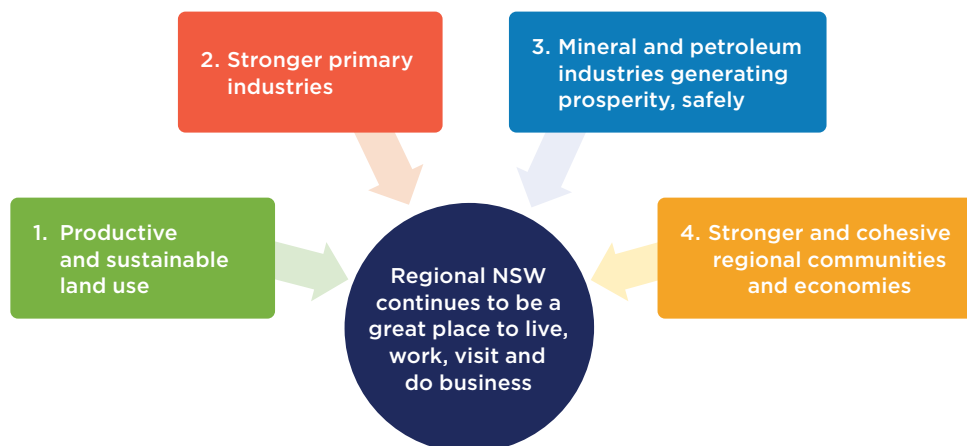
The 20-Year Vision aims to accelerate economic growth in key sectors – such as agribusiness, tertiary education and healthcare – while taking advantage of opportunities to ensure regional NSW continues to play a critical role in the Australian economy.

Our vision is guided by the Regional NSW Outcome and Business Plan (OBP), which focuses on performance objectives aligned to the State Outcomes the Regional NSW cluster agencies will support and deliver over the next four years. All activities within the OBP align to four State Outcomes:

- 1. Productive and sustainable land use.**
- 2. Stronger primary industries.**
- 3. Mineral and petroleum industries generating prosperity, safely.**
- 4. Stronger and cohesive regional communities and economies.**

Our performance and achievements under each outcome are mentioned in the 'Delivering on the State Outcomes' section of this report.

## Regional NSW Cluster State Outcomes



Note: '1. Productive and sustainable land use' is led by Local Land Services in collaboration with DRNSW. DRNSW leads the remaining three State Outcomes.



# Department of Regional NSW snapshot

## Our work

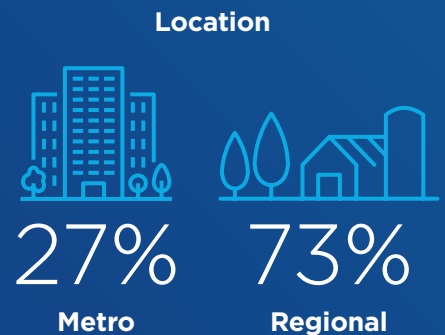
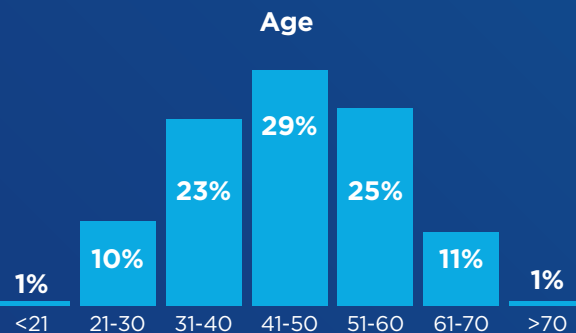
- ✓ Department of Primary Industries
- ✓ Regional Precincts
- ✓ Mining, Exploration and Geoscience
- ✓ Public Works Advisory and Regional Development
- ✓ Strategy, Delivery and Performance
- ✓ Office of the NSW Cross-Border Commissioner

## Our resources

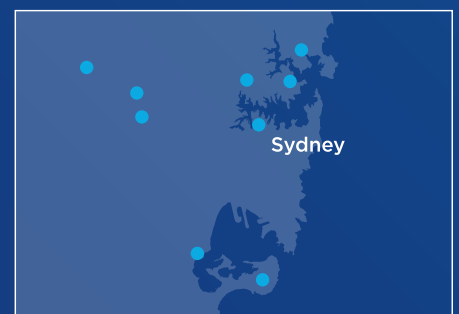
**\$1.6 billion**  
Recurrent expenses

**\$924 million**  
Assets

## Our people



## Our offices



# Our team

The DRNSW leadership team comprises the Secretary and leaders of the central and corporate delivery groups shown below. A summary of each group can be found on the following page.

## The Department of Regional NSW senior executive team



**Gary Barnes**  
Regional NSW Secretary



**Harriet Whyte**  
Executive Director  
Office of the Secretary



**Scott Hansen**  
Director General  
Department of Primary Industries



**Chris Hanger**  
Deputy Secretary  
Public Works Advisory and  
Regional Development



**Georgina Beattie**  
Deputy Secretary,  
Mining, Exploration and Geoscience



**Rebecca Fox**  
Deputy Secretary  
Regional Precincts



**Fiona Dewar**  
Deputy Secretary  
Strategy, Delivery and Performance



**Steve Orr**  
Deputy Secretary  
Corporate



**James McTavish**  
NSW Cross-Border  
Commissioner

In 2020-21 the Department served three portfolio ministers:

**Hon. John Barilaro MP**  
Deputy Premier  
Minister for Regional New South  
Wales, Industry and Trade

**Hon. Adam Marshall MP**  
Minister for Agriculture and  
Western New South Wales

**Hon. Bronnie Taylor MLC**  
Minister for Regional Youth, Mental  
Health and Women

# Department of Regional NSW

## Gary Barnes Secretary

Office of the Secretary  
**Harriet Whyte**  
Executive Director

Responsible for providing high-quality and strategic advice, support and communications to our Ministers, our Secretary and executives, and leading the Department to engage effectively with stakeholders on regional issues.

Department of  
Primary Industries  
**Scott Hansen**  
Director General

Plays a central role in driving a strong primary industries sector. We work across industries and with communities and have a clear focus on productivity, growth and ensuring the sector's sustainability for the benefit of all NSW citizens. Our commitment to innovation, safe and secure food supply and industry support and development programs, coupled with our presence across the State, means we are ideally positioned for success.

Public Works  
Advisory and Regional  
Development  
**Chris Hanger**  
Deputy Secretary

Through Public Works Advisory, we provide expert advisory, planning, delivery and support services for infrastructure delivery and management. Our Regional Programs branch delivers grants programs and other initiatives which drive regional employment, improve local amenity, support regional youth and respond to emerging recovery needs. The Regional Development network works with State and local government agencies, regional communities, business and other stakeholders to drive the NSW Government's regional priorities and deliver better outcomes for the people living and working in regional NSW.

Mining, Exploration  
and Geoscience  
**Georgina Beattie**  
Deputy Secretary

Drives safe and sustainable investment and delivers certainty for the mining sector and regional communities, through efficient and effective access to our mineral and petroleum resources, world-class geoscience, and leading practice strategy, policy, legislation and advice and dedicated industry development programs, while maintaining independent decision making for safety and environmental compliance.

Regional Precincts  
**Rebecca Fox**  
Deputy Secretary

Leads delivery of the Snowy Hydro Legacy Fund from strategic development through to project delivery. Priorities include Special Activation Precincts, Regional Job Precincts, Regional Digital Connectivity, and water security. Incorporates the Regional Growth NSW Development Corporation responsible for delivering Special Activation Precincts including Parkes and Wagga Wagga.

Strategy, Delivery and  
Performance  
**Fiona Dewar**  
Deputy Secretary

Delivers strategic, evidence-based policy advice to enable transformational investment and reform in regional NSW. Works across the Cluster to guide efficient, effective and accountable operations and performance.

Corporate  
**Steve Orr**  
Deputy Secretary

Focuses on strategic and value-add corporate services which includes four streams: People, Finance, Legal and Governance, and ICT. Corporate Services seeks to make a positive difference so that DRNSW is better placed to deliver for the people of regional NSW.

Office of the NSW  
Cross-Border Commissioner  
**James McTavish**  
NSW Cross-Border  
Commissioner

Advocates for the 2.1 million Australians who live and work near a NSW border and works with government agencies, to identify, analyse and resolve complex and long-standing cross-border issues.

# Working across the Regional NSW cluster

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The Regional NSW Cluster works to ensure regional NSW continues to be a great place to live, work, visit and do business. The Department of Regional NSW is the principal agency within the Cluster and works closely with other Regional NSW agencies to deliver the four State Outcomes.

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## Department of Regional NSW

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This annual report provides an overview of 2020-21 activities and achievements by these DRNSW divisions.

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## Other Regional NSW agencies

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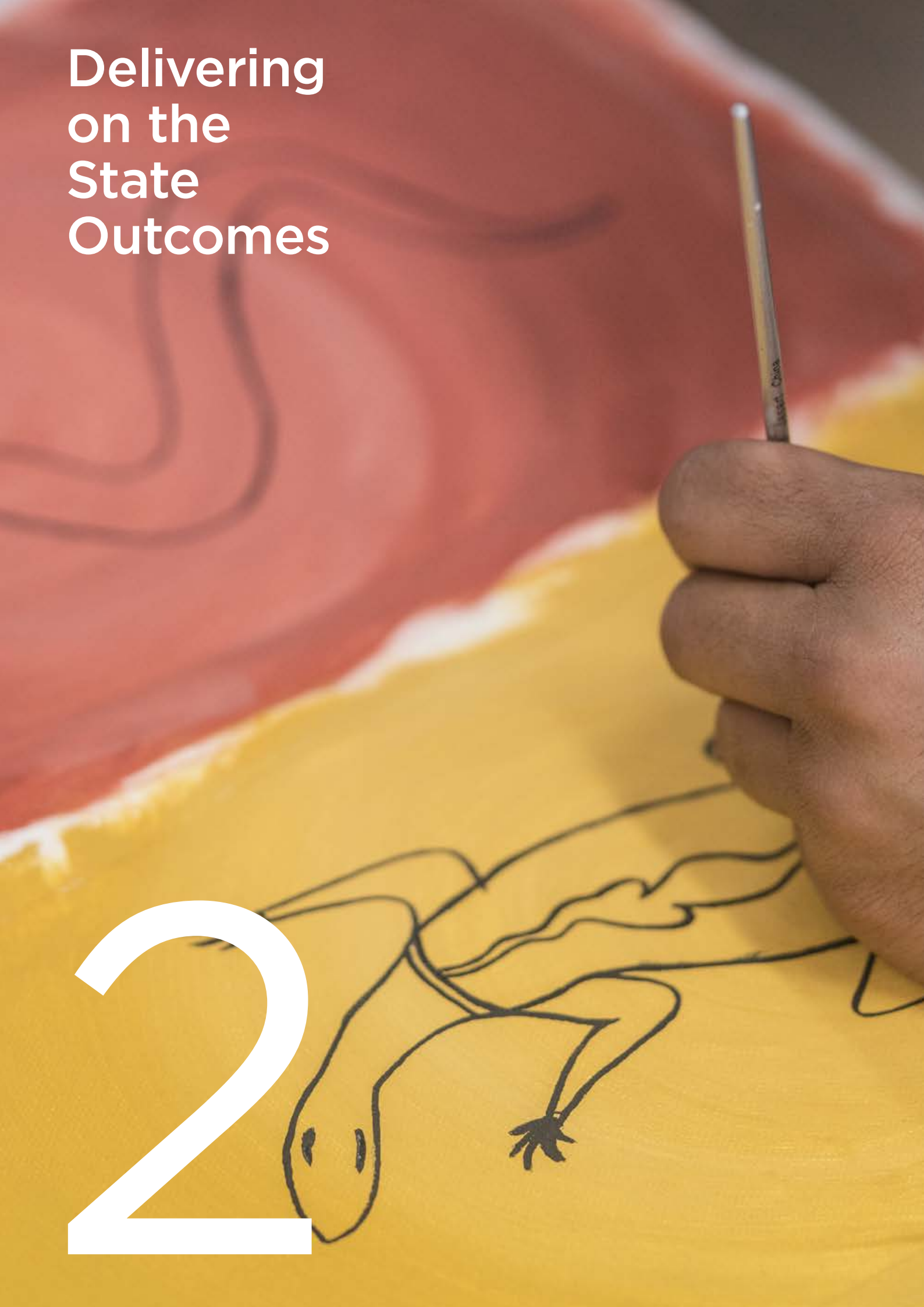


Refer to each of these agencies' annual reports for an overview of 2020-21 performance and operations.

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# Delivering on the State Outcomes

# 2



# State Outcomes

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This annual report outlines the outcomes delivered by DRNSW to support our vision and which demonstrate our ongoing work and commitment to delivering on the four State Outcomes for regional NSW.

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## 1. Productive and sustainable land use

Led by Local Land Services (LLS), this outcome recognises the benefit everyone in NSW receives through well-managed natural resources including maximising economic opportunities in a safe and sustainable way.

LLS leads delivery to support this outcome through programs and services which aim to improve sustainability and productivity of public and private land. LLS forms part of the broader Regional NSW cluster as a standalone executive agency that prepares its own Annual Report. For further details on LLS' work, highlights and case studies from 2021, go to [www.lls.nsw.gov.au](http://www.lls.nsw.gov.au)

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## 2. Stronger primary industries

Led by Department of Primary Industries (DPI), this outcome's focus is on the state's primary industries' productivity and growth, and ensuring the sector's sustainability for the benefit of all citizens. DPI plays a central role in the government's commitment to regional NSW by driving a strong primary industries sector. DPI's commitment to research and innovation, safe and secure food supply and industry support and development programs, delivered via an on-the-ground presence across the state, ensures biosecurity, food security and economic growth.

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## 3. Mineral and petroleum industries generating prosperity, safely

Led by the Mining, Exploration and Geoscience division, including the NSW Resources Regulator, this outcome's focus is to support and grow responsible mining and exploration across regional NSW. Our mission is to make NSW the preferred investment destination for exploration and mining through leading practice, policy and legislation, excellence in geoscience, efficient titles assessment and proactive regulation. The sustainable growth of the minerals industry creates opportunity for economic growth and employment opportunities for the people of NSW.

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## 4. Stronger and cohesive regional communities and economies

Led by Public Works Advisory and Regional Development (PWARD), Regional Precincts (RP), the Office of NSW Cross-Border Commissioner (OCBC), and Strategy, Delivery and Performance (SDP) divisions, this outcome's focus is community wellbeing and economic growth across regional NSW. The regions have endured unprecedented destruction and disruption through the compounding impacts of droughts, bushfires, floods, mouse plagues and the COVID-19 pandemic. The implementation of a refreshed 20-Year Economic Vision for Regional NSW will support industries and communities to recover and build resilience.

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Stronger  
primary  
industries

3



# Driving growth and resilience in primary industries

To deliver on its State Outcome, Department of Primary Industries (DPI) works to drive the growth and resilience of primary industries in NSW. DPI's mission is to maximise outcomes for agriculture, fisheries and forestry, the natural resources they rely upon and the communities they support.

This is achieved through:

- targeted program delivery;
- investment in critical infrastructure;
- policy development;
- compliance operations;
- research and development; and
- meaningful engagement with stakeholders.

## PERFORMANCE SNAPSHOT

### Stronger primary industries

NSW primary industries are forecast to record strong year-on-year growth in 2020-21, with the 2020-21 winter crop estimated to have broken all state production records. This is despite primary industries facing many external challenges including the impacts of COVID-19, adverse weather events in parts of the state, increasing biosecurity incursions and trade challenges causing fluctuating prices and increasing market uncertainty.

## What we are delivering

DPI has delivered programs that drive strong primary industries through focusing on productivity, growth and sustainability for the benefit of all NSW citizens.

Key services and programs for 2020-21 were:

- **Enhancing the productivity of plant and livestock systems and the sustainable use of agricultural resources.**  
DPI worked with producers to ensure they were well positioned to take advantage of improved seasonal conditions and provided assistance to support them through natural disasters, biosecurity events and the ongoing impacts of COVID-19.
- **Protecting and promoting biosecurity, food safety, animal welfare and market access.**  
2020-21 saw increased risks to the state's biosecurity, which were mitigated with ongoing surveillance, monitoring, effective preparation and responsive action. DPI continued to drive animal welfare reform and promote food safety and market access.
- **Supporting sustainable growth of fishing and aquaculture and protection of aquatic resources.**  
A holistic approach to fisheries and aquaculture was driven throughout the period, underpinned by the development of harvest strategies to protect the future sustainability of the state's fishing resources.
- **Managing the sustainability of forestry and hunting.**  
DPI Forestry continued to focus on bushfire recovery projects to support the forestry industry and reliant communities. DPI Hunting focused on effective compliance including targeted, intelligence-led operations with NSW Police.



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## Highlights from 2020-21

### Industry growth

- NSW primary industries were able to increase both domestic and export earnings to exceed DPI's goal of 29 per cent growth in the Gross Value of Production (GVP), in 2021, two years earlier than anticipated.
- DPI continues to be ranked in the top one per cent globally for all research organisations and to deliver a 10:1 return on research investment. 2020-21 research and development highlights include:
  - › the commercialisation of the chickpea variety CBA Captain (a \$30 million, five-year bi-party agreement between DPI and the Grains Research and Development Corporation)
  - › the launch of the Southern Multi Breed project (a five-year \$7.3 million collaborative research project co-funded by DPI, UNE, Meat & Livestock Australia (MLA) and the Commonwealth Government through the MLA Donor Company (MDC) to help enable beef producers to compare genetic traits).

### Emergency responses

- DPI's COVID-19 response included driving the development of the National Agricultural Workers' Code, supporting the re-establishment of the Pacific Labour Scheme and Seasonal Workers Program, the development of the Help Harvest website, laboratory diagnostics testing at DPI's Elizabeth Macarthur Agricultural Institute, and ongoing stakeholder engagement.
- In response to the NSW floods in March 2021, DPI staff worked across 15 Emergency Operations Centres and other evacuation sites where more than 320 rescued animals were housed.
- During and after the floods, DPI also assisted farmers with emergency fodder, aerial surveillance, animal and veterinary assessments, impact assessments, stock euthanasia and burial, livestock feeding, management advice, and social resilience support.
- DPI supported the inter-agency mouse plague response, which provided the framework for the \$150 million support package to help farmers, households and small businesses.

### Biosecurity, animal welfare and food safety

- DPI led 1,140 investigations into priority pests, weeds and diseases, including major responses for Anthrax, Avian Influenza, Ehrlichia canis, Khapra beetle, Serpentine leafminer, Abalone Viral Ganglioneuritis, Salmonella, and continued preparedness work for threats such as African Swine Fever.

- The *Prevention of Cruelty to Animals Amendment Bill 2021* passed Parliament on 10 June 2021, increasing the penalties for animal cruelty and giving courts enhanced orders to better deal with animal welfare cases.
- The NSW Food Safety Strategy succeeded in achieving its target of a 30 per cent reduction in Salmonella-related human illness. This resulted in an estimated 40,000 fewer people contracting salmonellosis, saving approximately \$196 million in health care costs.

### Sustainable resources

- DPI Fisheries undertook a comprehensive drought recovery fish stocking program which saw more than 5.3 million fish released into NSW waters via government and community stocking events. This included 1,763,868 native species fish and 165,590 marine species fish to enhance recreational freshwater fishing opportunities.
- 2020-21 saw almost 23,000 NSW Game Hunting Licence holders book over 50,000 public land hunts, resulting in over 18,500 pest animals being removed at no cost to the state.
- DPI Forestry continued to support industry post-bushfires, facilitated the rollout of the NSW Koala Strategy and maintained a strong portfolio of forest science projects, including the Biomass for Bioenergy project which has seen 50,000 native trees planted to date.
- The Primary Industries Climate Change Research Strategy progressed seven projects across three areas of energy, carbon opportunities and climate resilience, underpinned by a \$29.2 million investment from the NSW Government.

### Community engagement

- DPI, in partnership with the University of Wollongong, surveyed responses from 25 coastal councils, 40 stakeholder organisations and 4,023 individual members on the learnings from the Shark Management Strategy to inform future shark mitigation.
- In education, AgSkilled 2.0 delivered training to more than 730 students through 89 courses at 48 locations across NSW, while Tocal College's completion rates remained above the national average (39 per cent higher for full time programs and 15 per cent higher for traineeships) and the College produced and distributed 17,838 training resources across Australia.

# Reducing priority threats to the health of the NSW coastline

Over 100 projects continued to be delivered under the Marine Estate Management Strategy (2018-2028) to reduce threats to the health of the NSW coastline and enhance water quality. The NSW Government invested a further \$28.3 million in 2020-21 bringing the overall investment to \$74 million. The investment saw more than 33km of dirt and gravel roads upgraded to reduce sediment entering coastal waterways. Over 300ha of coastal wetlands were protected, 57km of estuary foreshore fenced off from stock and 16,500 native trees planted to improve riparian vegetation. A 2.5ha natural oyster reef was also re-established and 22,500 kg of waste was removed from the NSW marine estate in partnership with the oyster industry and Ocean Watch Australia.

To enhance Sea Country management by Aboriginal people, more than 120 Aboriginal people were trained to obtain their general boat license and 28 Aboriginal community members on the South Coast completed a Certificate II in Tourism. In addition, eight identified Aboriginal positions have been created in DPI Fisheries and 50 Aboriginal Rangers indirectly employed across multiple projects to assist with coastal weed management, marine debris clean ups and wildlife surveys on Sea Country.



Curambene Creek, Jervis Bay

Mineral and  
petroleum  
industries  
generating  
prosperity,  
safely



4

# Driving sustainable minerals investment

The focus of this outcome is to support and grow responsible mining and exploration across regional NSW. The mission of the Mining, Exploration and Geoscience (MEG) group is to make NSW the preferred investment destination for exploration and mining through leading practice policy and legislation, excellence in geoscience and efficient titles assessment.

## What we are delivering

MEG, including the NSW Resources Regulator (RR), has delivered programs aimed at making regional NSW the preferred investment destination for exploration and mining.

Key services and programs for 2020-21 were:

- **Efficient and effective titles assessment and administration.** MEG strived to deliver faster processing with performance against proposed decisions and security deposit releases, achieving 88 per cent of the agreed performance standard for the year. In addition, MEG now has dedicated resources to resolve ageing dealings (those lodged before 2020).
- **Growing investment in mining and exploration.** MEG created a dedicated industry development team to increase its ability to harness global high-tech metals and critical minerals opportunities.
- **World class geoscience.** MEG published the geological survey report for the Cobar mineral system model, conducted the Mundi Airborne Electromagnetic Survey and East Riverina geology and metallogenic mapping.
- **Leading practice policy, legislation and advice.** MEG progressed a package of reforms comprised of small-scale practical measures to improve customer service, reduce decision-making times and remove unnecessary duplication in the approval process.
- **Proactive targeted inspection programs.** Resource Regulator (RR) carried out targeted assessment and planned inspection programs focused on mine operator's management of principal mining hazards and title holder compliance with environmental and rehabilitation obligations.
- **Reactive intervention campaigns.** RR conducted intervention campaigns to address unfavourable trends in safety performance across each mining sector.

## PERFORMANCE SNAPSHOT

### Mineral and petroleum industries generating prosperity, safely

During the period, MEG has driven sustainable growth of the minerals industry by creating new opportunities for economic growth and employment opportunities for the people of regional NSW.

The resilience of the sector has been proven throughout the drought, devastating bushfires, floods and the COVID-19 pandemic. This year:

- the investment attractiveness global ranking for NSW rose from 42nd place in 2018 to 27th place in 2021;
- NSW's share of mineral exploration expenditure increased from eight per cent in 2017 to 10 per cent in 2020; and
- the share of mining capital investment in NSW, as a portion of total spend across Australia, also increased from 5.1 per cent in 2016 to 8.2 per cent in 2020.

## Highlights from 2020-21

### Titles assessment

- The assessment of mining and exploration title applications and renewals is a priority for MEG and the group continues to strive to deliver faster processing of title applications under the *Mining Act 1992*.
- On average, MEG achieved 88 per cent of the agreed service delivery standard against proposed decisions and security deposit releases.

### Future of gas

- In October 2020, MEG (in partnership with Strategy, Delivery and Performance) released an initial public statement on the Strategic Opportunities for Gas in Regional NSW to affirm the NSW Government's commitment to the development of regional gas opportunities. The statement represents a balanced approach to secure the future of the gas industry in NSW in areas where it makes sense, and resolves historic land use conflict, delivering certainty to regional communities.
- Throughout 2020-21, MEG continued to work on developing a comprehensive gas policy statement. The Future of Gas Strategy was released on 21 July 2021.

### Release of the largest airborne electromagnetic survey

- As part of our \$16 million, 10-year commitment to the MinEx Cooperative Research Centre, MEG in collaboration with Geoscience Australia, completed the largest airborne electromagnetic survey (AEMS) ever flown in NSW over the Greater Cobar Basin.

- The data from this survey was publicly released through MEG's MinView data portal and has attracted significant interest from the exploration industry.
- On 17 March 2021, the Deputy Premier announced further surveys on the back of the success of the Cobar AEMS.

### Rehabilitation information

- RR released mine rehabilitation information which included newsletters and interactive online walkthroughs to provide greater transparency to the public and industry about the rehabilitation of disturbed land. These releases increase community and industry confidence and improve the levels of voluntary compliance by the industry.

### Seamless geology

- In May 2021, Seamless Geology 2.1 was released and included additional features as well as new areas, forming an integral part of ongoing work by the Department to provide world-class geoscientific information to meet the needs of the minerals and petroleum industries.

### Newcastle Coastal Geotrail

- In partnership with the University of Newcastle and the City of Newcastle, MEG launched the Newcastle Coastal Geotrail to provide community members a unique and interactive experience to discover Newcastle's geology via an educational walk in a tailored app.



Largest airborne electromagnetic survey in NSW

# Legacy Mines Program

Legacy mines are former mining sites in NSW that require rehabilitation or remediation where no individual or company can be held responsible. If not managed appropriately, these mines may pose significant safety, health and environmental risks to the people of NSW. The actual and perceived risks of legacy mines can also impact the broader community's views of industry and MEG's ability to establish NSW as the preferred destination for exploration and mining investment in Australia.

Importantly, MEG has been actively working to reduce risks from these mines through the Legacy Mines Program, which currently tracks over 600 sites that collectively represent an estimated \$2-3 billion liability to the state. The program funds works to improve safety, reduce health risks and reduce the overall liability of the sites. The program also benefits regional economies by creating jobs and has the potential to re-purpose land assets for more productive uses.

During the period 1 July 2020 to 30 June 2021, MEG completed the Kangiara Mine Site Project, which was a major remediation undertaking that involved the treatment of contaminated leachate using anoxic limestone drains. This work was highly technical as it involved the construction of diversion banks and a sediment dam on site to capture all contaminated material (including sediment) for removal. The remediation resulted in reduced levels of acidic water entering waterways, improving aquatic health, vegetation and overall water quality for downstream users. Before and after photographs of the site are shown below.

The Legacy Mines Program plans to undertake works at more than 30 of the highest risk sites in NSW over the next 10 years. While these works are estimated to cost around \$100 million to complete, the benefit they will deliver for the people of NSW is estimated to be \$7,692 million Net Present Value. In addition, through this forecast spend, the Program will benefit regional communities that have been severely affected by the impacts of COVID-19, bushfires and drought through local contracts and expenditures.



Kangiara Mine before remediation and rehabilitation works, March 2017



Kangiara Mine after remediation and rehabilitation works, December 2020

Stronger  
and cohesive  
regional  
communities  
and  
economies

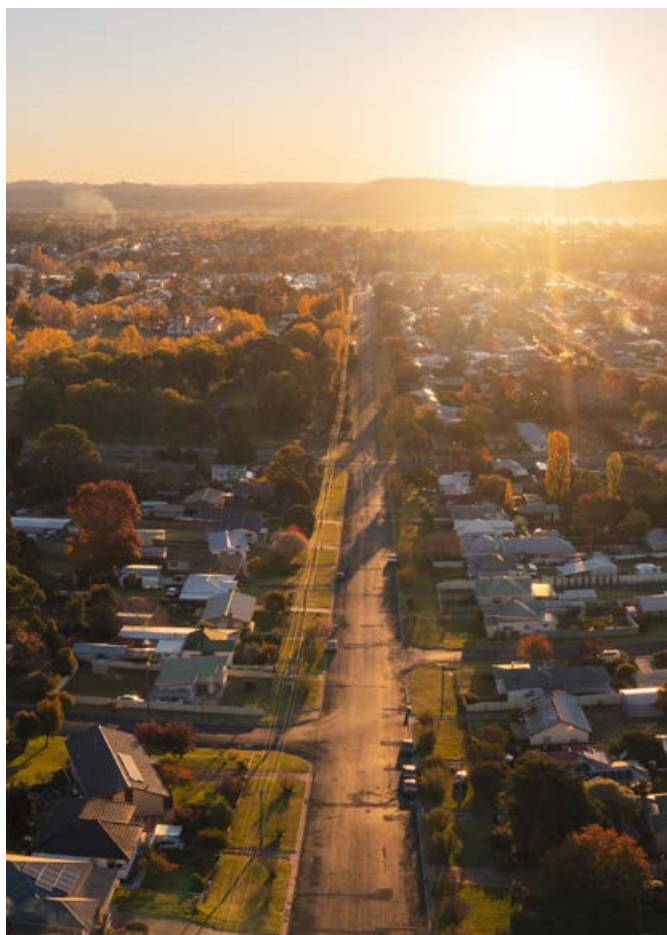
5



# Growth, development and wellbeing in regional NSW

This outcome is key to ensuring regional NSW continues to be a great place to live, work, visit and do business, as envisioned by the 20-Year Economic Vision for Regional NSW. We are working to drive improvement in key areas of employment growth, economic development, community wellbeing, resilience and recovery and equity.

Strategy, Delivery and Performance, Public Works Advisory and Regional Development, Regional Precincts and Office of the NSW Cross-Border Commissioner work together to support the delivery of this outcome. This includes the development and implementation of regional strategies (including funds management and administration), place-based solutions (including targeted problem resolution as well as precinct development), and regional coordination (including managing cross-border issues and development).



Glen Innes

## PERFORMANCE SNAPSHOT

### **Stronger and cohesive regional communities and economies**

Regional communities and economies are showing signs of growth, including recovering from recent natural disasters, plague pest outbreaks and the pandemic. Higher wellbeing scores and some improvement in economic conditions are starting to emerge, although clear pressures on underlying factors remain.

Regional employment remains challenging due to COVID-19 restrictions, leading to an overall economic contraction. There are signs of increasing housing affordability pressures in the regions due to housing supply constraints and population growth.

Community challenges are more pronounced and differ between regional areas necessitating regional, place-based solutions.

The NSW Government continues to invest in programs and activities that stimulate regional growth and support sustained wellbeing of people in the regions.



# Public Works Advisory and Regional Development

## What we are delivering

Public Works Advisory and Regional Development (PWARD) work with local and state government agencies to deliver critical infrastructure initiatives by providing expert advisory, planning and delivery support services that drive regional priorities to deliver better outcomes for the people living and working in regional NSW.

Key services and programs for 2020-21 included:

- Working with Aboriginal communities.
- Developing and implementing regional growth programs.
- Developing and implementing regional recovery programs.
- Facilitating regional governance and whole-of-government delivery in the regions.

PWARD further manages the Office of Regional Youth, which was established in 2019-20 to implement the Regional Youth Framework and Action Plan, and coordinate a whole-of-government approach to improving social and economic outcomes and opportunities for regional youth.



Delivering critical infrastructure initiatives

# Highlights from 2020-21

## Working with Aboriginal communities

- Aboriginal Affairs NSW and Regional Development teams negotiating and implementing Local Decision Making (LDM) and Aboriginal Alliance Accords with government. This included improving Aboriginal participation in government-funded infrastructure projects and facilitating other targeted local solutions for Aboriginal people.
- Seven Senior Coordination Officers hired across NSW to co-design economic solutions for Aboriginal people in regional NSW.

## Regional growth programs

- DRNSW continues to administer the \$2 billion Regional Growth Fund to support regional communities.
- Since 2017, over \$1.8 billion has been invested across 2,100 projects to support regional communities.
- In November 2020, an additional \$300 million investment was announced on top of the previous \$1.7 billion commitment, taking the total investment in the Regional Growth Fund to \$2 billion.
- During 2020-21, 91 per cent of grant payments were processed within 15 business days to ensure funding kept flowing in communities that have been impacted by drought, bushfires, COVID-19 and floods.

## Regional Growth Fund programs administered by Department of Regional NSW

Program	Funding paid in 2020-21
Drought Stimulus Package	\$15,031,202
Regional Communities Development Fund	\$21,810,376
Regional Events Acceleration Fund	\$1,078,015
Resources for Regions (Round 7)	\$20,533,977
Stronger Country Communities Fund	\$105,277,006
<b>Totals</b>	<b>\$163,730,576</b>

## Regional recovery programs

### Funds to support bushfire recovery

#### Bushfire Local Economic Recovery (BLER) Fund

195 projects (worth \$283 million) that support economic growth and community resilience in bushfire impacted regions were announced as successful under Stage 2 of the BLER Fund on 30 June 2021.

#### Bushfire Industry Recovery Package (\$140 million)

Stream One of this program, Supply Chain Grants, funded 492 projects (\$66.6 million). Stream Two – Sector Development Grants funded 51 projects (\$73.1 million) under the BLER Fund. These packages target specific industries impacted by the 2019/2020 bushfires.

#### Bushfire Clean-up Program

By June 2021 an investment of \$365 million enabled 3,665 properties throughout NSW to be cleaned up, clearing more than 340,000 tonnes of waste material.

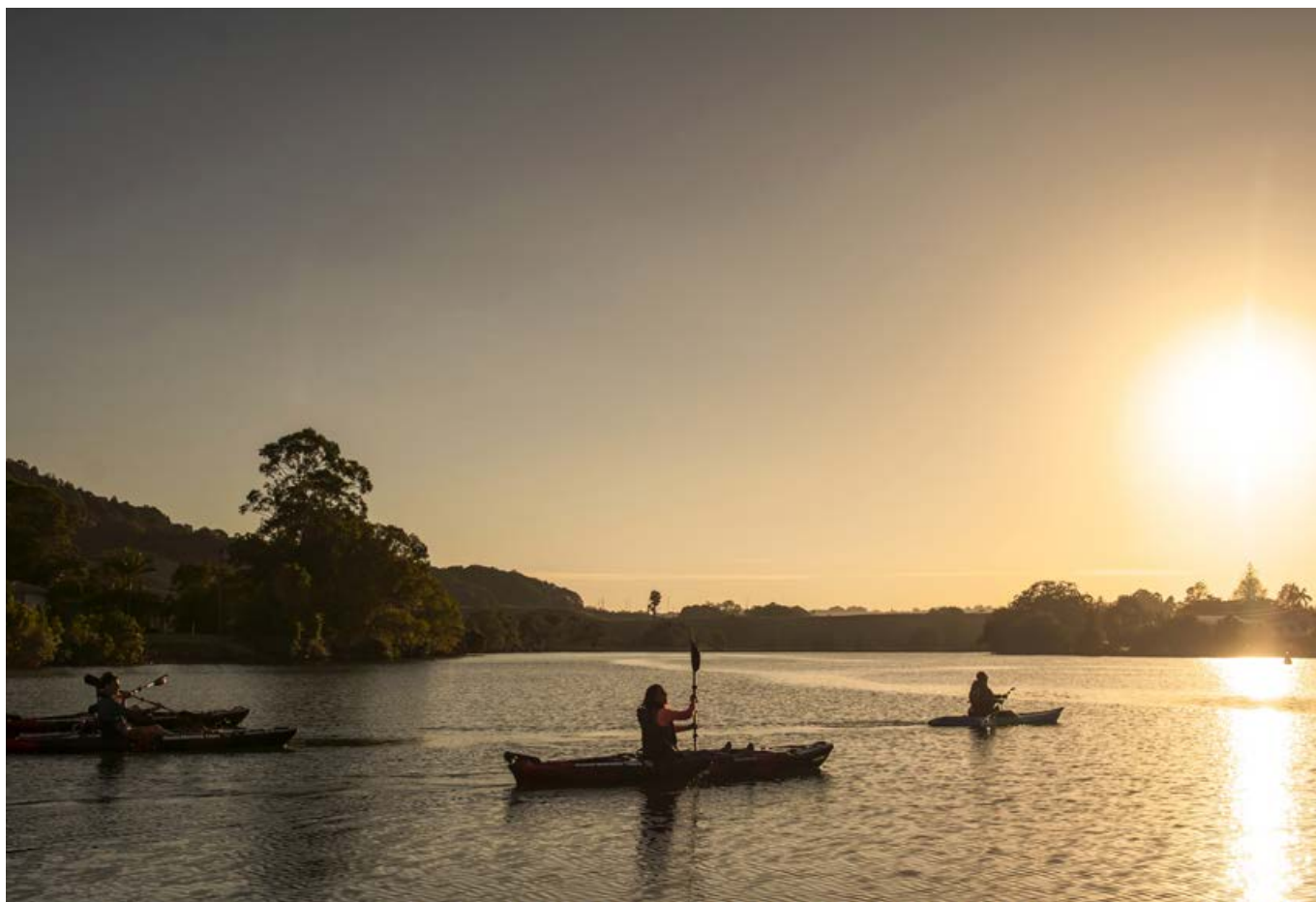
PWARD partnered with locally based contractors and achieved the following:

- 99 per cent of sub-contractors were locally or regionally based
- the program broke records for spend with Aboriginal business of more than \$34 million
- more than 66,000 hours were invested in upskilling and training across 23 training programs, with opportunities provided for eight new apprentices and 15 trainees.

The 2019-2020 Bushfire Clean-Up Program was recognised with a Premier's Award for Recovery and Resilience. Program Director Sarah Wylie was further honoured with a Public Service Medal for outstanding contribution to public service during a crisis.



Bushfire clean-up crew



**Early morning kayak tour on the Tweed River**

### **Flood recovery**

PWARD led the clean-up of properties in the North Coast and Hawkesbury Nepean areas affected by the extensive March 2021 flooding.

16,000 tonnes of waste was collected via mass deployment of 2,000 large skip bins and establishment of three temporary waste transfer stations.

### **Hotel quarantine**

PWARD is responsible for the procurement, auditing and financial management of security guards for the NSW Hotel Quarantine Program. This program has allowed NSW to operate the largest quarantine program in Australia, bringing back more than 190,000 Australians.

### **Further regional recovery program funding**

#### **Regional recovery programs administered by Department of Regional NSW**

<b>Program</b>	<b>Funding paid</b>
Bushfire Industry Recovery Package Stream 1 (Nursery and Private Native Forests Plan)	\$807,211
Bushfire Industry Recovery Package Stream 1 Supply Chain Grants (Forestry Storage)	\$6,967,884
Bushfire Industry Recovery Package Supply Chain Grants (Forestry Haulage)	\$6,245,662
Bushfire Industry Recovery Package Sector Development Grants	\$30,259,099
Bushfire Local Economic Recovery Fund Stage One Priority fast tracked projects	\$20,416,640
Regional Stimulus Package	\$37,340,403
<b>Total</b>	<b>\$102,036,899</b>

## Other programs

### Regional Job Creation Fund

Under the Regional Job Creation Fund in 2020-21, co-funding has been provided for 37 business projects that each create at least five new full-time equivalent jobs in regional NSW, with a total funding request of \$29 million. The 37 successful projects are expected to create over 1,700 jobs in regional NSW over three years.

### My Community Project

My Community Project provided NSW residents with an opportunity to propose and vote for new projects in their local area to receive funding that make their community more livable, cultural, accessible, safe, revitalised and healthy.

## Office for Regional Youth

### Regional Youth Taskforce

The second NSW Regional Youth Taskforce was appointed in 2021. This taskforce continues to meet to provide advice to the Minister and the government regarding the issues facing regional young people and opportunities to improve outcomes based on the priorities of the Regional Youth Framework.

### Regional Gap Year Campaign

The Regional Gap Year Campaign was launched in December 2020 by the Office of Regional Youth in response to the impacts of COVID-19. The campaign provides information to enable regional young people to travel in regional NSW, link with employment, skills and training opportunities, and helps to address labour shortages.

### Regional Holiday Break Program

The Office for Regional Youth ran the Holiday Break Program across the summer, spring and winter holidays in 2020-21. The program provided free and subsidised activities for young people in communities impacted by COVID-19, natural disasters, border closures or just doing it tough.



The Regional Youth Task Force 2020 with Minister Bronnie Taylor

# Maranguka Justice Reinvestment Project

DRNSW leads a whole-of-government approach coordinating services in Bourke through the Maranguka Justice Reinvestment Project. This is a place-based, community-led project which aims to keep young Aboriginal children out of custody using a holistic community-driven approach and through the Keeping them Safe, Smart and Strong Strategy. It is the first NSW and Commonwealth partnership under the Stronger Places, Stronger People initiative and uses a collective impact framework to influence and effect systems change to match the delivery of services to community defined need.

DRNSW works closely with the backbone team and stakeholders at the local and regional level to promote the increased collaboration and responsiveness of the service sector.

DRNSW funds the NSW commitment to the project under the bilateral Stronger Places, Stronger People initiative which includes contributions by federal, state, and local governments, and philanthropic partners.



Welcome Baby to Country

## Outcomes

- Connecting to Country — Welcome Baby to Country cultural welcome ceremony in June 2021 for 37 babies aged 0-2 years old.
- Culturally competent workforce — delivery of the Maranguka Cultural Competency Training in partnership with Maranguka to 60 NSW Public Sector employees annually.
- Coordinated and supported school holiday youth diversion programs — 50 activities were delivered by services to engage young people in Bourke during January and April 2021.
- Signing of the Maranguka Stronger Places, Stronger People Collaboration Agreement in June 2021 — DRNSW, Justice Reinvestment, Dusseldorp Forum, NSW Police, Department of Communities & Justice, Bourke Tribal Council, Bourke Shire Council, National Indigenous Australian Agency, Department of Social Services — Connected Beginnings and Stronger Places, Stronger People, Lendlease and Gilbert+Tobin signed the agreement confirming the contribution of each partner towards the shared local agenda, delivery of actions and funding support.
- Kids arrive at school ready to learn — implementation of the Healthy Kids Bus Stop and three year old health checks. Statistics for the March 2020 screening were:
  - › 46 children screened (48 per cent Aboriginal and Torres Strait Islander)
  - › 79 referrals or 1.72 referrals per child (89 per cent, previous year was 95 per cent)
  - › 20 referrals for occupational therapy, 19 speech therapy and 16 audiometry.

# Office of the NSW Cross-Border Commissioner

## What we are delivering

The Office of the NSW Cross-Border Commissioner (OCBC) advocates for improved outcomes for the two million residents living close to NSW borders.

Key services and programs for 2020-21 were:

- **Improved equitable access to opportunities and service delivery for cross-border communities through interjurisdictional agreements.**

These agreements are a core focus of the OCBC and contribute to improving liveability of cross-border communities through the progress and resolutions of cross-border issues.

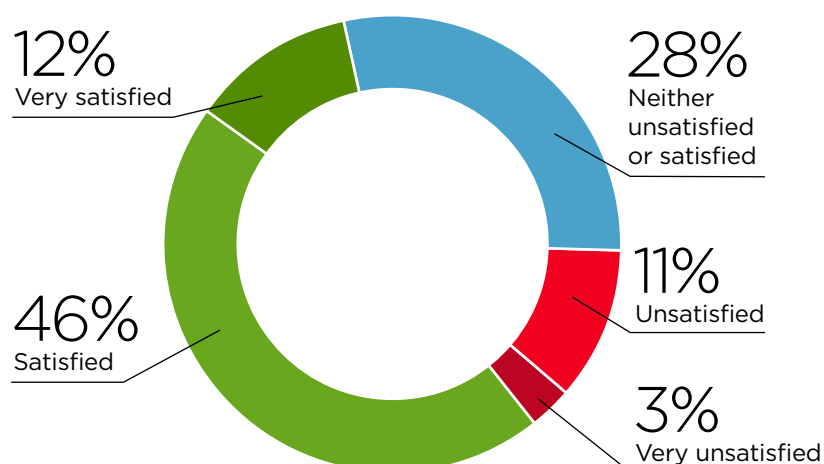
- **Increased infrastructure funding to cross-border communities through the NSW Cross-Border Commissioner's Infrastructure Fund.**

In May 2018, the NSW Government established the \$20 million NSW Cross-Border Commissioner's Infrastructure Fund to drive infrastructure investment for the economic and social benefit of border communities in NSW and neighbouring jurisdictions.

- **Positive sentiment on key satisfaction and values measures.**

The OCBC asked stakeholders including local councils, businesses, NSW residents, NSW agencies and local members of Parliament to rank the OCBC's performance on key values of transparency, responsiveness, impartiality, fairness and knowledgeability. Of the 629 respondents, 58 per cent were either satisfied or very satisfied and agreed the OCBC performed well across a range of deliverables.

## Customer Satisfaction Survey 2020





**Welcome sign on the New South Wales and Queensland border, Tweed Heads**

## Highlights from 2020-21

- Delivered on outcomes derived from the Office of the NSW Cross-Border Commissioner Strategic Plan for 2020-25 and Office of the NSW Cross-Border Commissioner’s Business Plan 2020-2022, that outline a pathway for the continued success and growth of the organisation.
- Led whole-of-government engagement, communication and advocacy during the NSW-Victorian border closures, established an interagency model to maintain attention on the unique issues faced by border communities and hosted regular briefings with key stakeholders on both sides of the border.
- Administered the Cross-Border Commissioner’s Infrastructure Fund Round One, which provided:
  - › \$330,000 towards critical repairs of Toonumbar Waters Retreat to enable the re-opening of the facility
  - › \$400,000 investment towards building the Cobram Barooga Golf Club Golf Entertainment Precinct including four state-of-the-art golf and multi-gaming simulators and a nine-hole mini golf course
  - › \$863,197 to the Moree Plains-Balonne Cross-Border Digital Connectivity Project, a joint initiative between Moree Plains and Balonne councils to improve digital connectivity.
- Two new cross-border collaboration agreements were signed, including the inaugural NSW-Victoria agreement and ACT-NSW agreement.
- A Statement of Intent for the Albury-Wodonga Regional Deal negotiations was signed, with agreement from Commonwealth, NSW, Victorian and local government leaders to focus on six priority areas: economic development, harmonisation of cross-border issues, infrastructure and connectivity, liveability, quality regional education and health services, and supporting the Indigenous community.

# Response to COVID-19

Throughout 2020-21, the OCBC led the NSW Government's engagement with key stakeholders on travel restrictions imposed on or by jurisdictions bordering NSW during the COVID-19 pandemic. This included providing advice to cross-border communities on movement restrictions, border closures and liaising with the relevant authorities in NSW and across borders to harmonise various public health orders.

The OCBC leveraged the networks, relationships and trust established over the previous six years to work across government to provide advice and resolve issues for hundreds of constituents, parliamentarians, local government, businesses, government agencies and community organisations seeking assistance. As the border travel restrictions continue to present challenges for the regions, our stakeholders continue to view the OCBC as a trusted source of advice and support.



Centenary of Federation State Border Marker, Tweed Heads



# Regional Precincts

## What we are delivering

During the 2020-21 period, leading the Snowy Hydro Legacy Fund, Regional Precincts (RP) expanded its bold Special Activation Precinct program and launched the affiliated Regional Job Precincts program to drive long-term job growth, investment opportunities and boost regional economies.

In addition, the Regional Digital Connectivity program, which aims to deliver metropolitan equivalent connectivity and pricing to rural and regional NSW, allocated \$50 million to a new Mobile Coverage Project to boost innovative solutions. Importantly, \$48 million in new funding was also committed to help farmers and agribusinesses drive productivity gains through the adoption of new on-farm technologies.

Key services and programs for 2020-21 were:

- Over \$1 billion has been dedicated to the **Special Activation Precinct** program to boost jobs and economic development across regional NSW in master planned business hubs that will offer fast-track planning, infrastructure investment and business support concierge services. The precincts will cut through red tape and deliver a streamlined way of planning industrial and commercial infrastructure projects in dedicated regional locations across NSW. Each precinct will work within the new Activation Precincts State Environmental Planning Policy planning framework.

- The **Regional Job Precincts** program was announced to provide tailored planning support to local councils to help fast-track approvals to drive growth, investment and development opportunities, starting with four regional locations (Albury, Richmond Valley, South Jerrabomberra and Namoi).
- RP is working closely with the identified municipalities to streamline processes and drive local planning reform to deliver opportunities that will create jobs and make it easier for businesses to establish or expand.
- The **\$400 million Regional Digital Connectivity program** is focused on large-scale investment in digital infrastructure such as mobile phone towers, upgrading local access network technology and increasing the fibre network to ensure families and businesses in rural and regional NSW have better access to mobile, internet and digital services.
- RP is working with Department of Primary Industries and NSW Telco Authority on the rollout and delivery of digital programs including Farms of the Future and Mobile Coverage Project.



Wagga Wagga

# Highlights from 2020-21

## Special Activation Precinct program

- Secured **\$158 million** to kickstart delivery of Wagga Wagga precinct following completion of final master plan to be delivered by the Regional Growth NSW Development Corporation (RGDC) (April 2021).
- New precinct announced in Narrabri (November 2020).
- Draft master plans managed by Department of Planning, Industry and Environment (DPIE) released for stakeholder and community feedback in:
  - › Moree (May 2021).
  - › Snowy Mountains (June 2021).

## Regional Job Precincts program

- **\$5 million** for **Regional Job Precincts** program launched, with precincts announced in:
  - › Albury (January 2021) - building on the NEXUS Industrial Precinct to enable development in freight and logistics, agribusiness and manufacturing.
  - › Richmond Valley (February 2021) - to leverage opportunities in agriculture, manufacturing and renewable energy.
  - › South Jerrabomberra (March 2021) - opportunities within Poplars Innovation Precinct to enable development in defence, space, cyber-security, information technology and scientific research.
  - › Namoi (April 2021) - focused on growing opportunities in intensive agriculture and livestock production.

## Regional Digital Connectivity program

- **\$50 million** allocated for the **Mobile Coverage Project** to invest in infrastructure and emerging technologies to deliver improved mobile service in up to 27 locations not yet covered under existing mobile black spot programs (June 2021).
- **\$48 million** for an expanded **Farms of the Future** program that will run in stages to deliver on-farm connectivity in five regions, covering 11 local government areas, and encourage farmers to adopt technology on-farm via a grants program to be delivered by Department of Primary Industries (June 2021).
  - › Followed successful Farms of the Future pilot program launched in August 2020.
  - › Part of the **Future Ready Regions** strategy to help regional communities, farmers and industries be more self-reliant and better prepared for the impacts of future drought events and other economic shocks.



Moree

# Special Activation Precincts

The **Special Activation Precinct** program is a bold vision to support job creation and economic development across regional NSW, building on the natural or physical endowments of a region to deliver thriving business hubs. Precincts have been announced in Parkes, Wagga Wagga, the Snowy Mountains, Moree, Williamtown and Narrabri.

Led by the **Department of Regional NSW**, Special Activation Precincts are long-term projects that set the blueprint for inter-agency and inter-departmental cooperation and collaboration, creating thousands of jobs across regional NSW that will benefit regional economies for generations to come.

The program sees the Department working closely with the **Department of Planning Industry and Environment** and the **Regional Growth NSW Development Corporation** in the planning, coordination, and delivery of successful precincts, as follows:

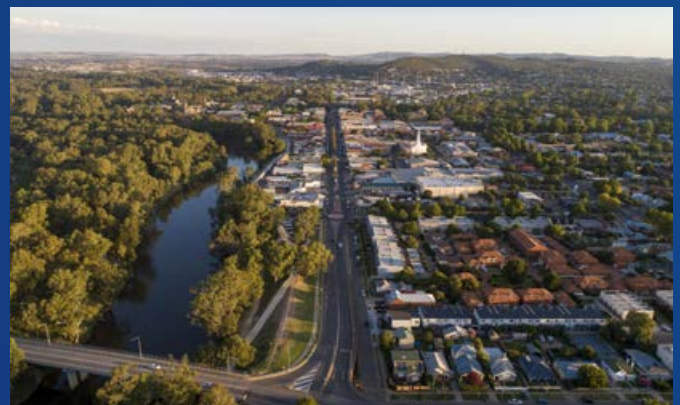
- **Department of Regional NSW** oversees the entire program and manages the key policy work including identifying locations, conducting scoping and technical studies, undertaking business case work and managing the internal assurance and approvals processes for the various precincts.
- **Department of Planning, Industry and Environment** manages the draft and final master plans and Activation Precincts State Environmental Planning Policy (SEPP) for all the precincts. They also manage the stakeholder and community engagement for the master planning in each location.
- **Regional Growth NSW Development Corporation** is the delivery authority for the precincts once a precinct's final master plan is released. They manage the delivery of each precinct, including design plans, land acquisition, construction contracts and approvals.

In 2020-21, this coordinated approach has reached the following milestones:

- Wagga Wagga precinct progressed through the draft and final master planning stages and into delivery.
- Moree and the Snowy Mountains precincts progressed through internal assurance processes to draft master plans on public exhibition.
- Williamtown and Narrabri scoping studies and business cases progressing through internal assurance, working towards draft master plans.



A pair of F-35A Lightning II aircraft taxi out of RAAF Base Williamtown, central to the planned Williamtown Special Activation Precinct defence and aerospace hub. Image courtesy of Royal Australian Air Force.



The Wagga Wagga Special Activation Precinct will be a sustainable hub of high value production and manufacturing supporting industries at NSW's southern gateway.

# Strategy, Delivery and Performance

## What we are delivering

The Strategy, Delivery and Performance (SDP) Group delivers strategic, evidence-based policy advice to enable transformational investment and reform in regional NSW. We work across the Cluster to guide efficient, effective and accountable operations and performance.

Key services and programs for 2020-21 were:

- Providing a voice for regional NSW at the heart of government by taking carriage of the Department's central agency mandate by leading cross-agency initiatives, championing regional NSW at a national level and in intergovernmental relations, and forming strategic partnerships with local government. SDP works across the Department to bring unique local and sectoral expertise to regional policy challenges.
- Using regional data analysis and insights to provide a robust evidence base for policy and program development.
- Improving cluster delivery and performance through planning, performance analysis and insights and evaluation.



Armidale

## Highlights from 2020-21

### Long-term growth and planning

- Released the refreshed 20-Year Economic Vision for Regional NSW in February 2021, providing a renewed blueprint for long-term growth in response to significant changes in the economic landscape. It outlines the plan to drive the next stage of economic recovery and growth in regional NSW.
- The Future Ready Regions Strategy was delivered and outlines a whole-of-government roadmap to future-proofing regional NSW from drought events. It includes an initial commitment of almost \$64 million to help local communities and industries plan for the next drought, boost water security, and invest in 'ag-tech' to drive farm productivity over the long-term.
- Developed the 2020-21 Regional NSW Outcome and Business Plan which outlines the cluster's plan to deliver on the Regional NSW State Outcomes and the framework to measure the cluster's performance.

### Regional solution delivery

- Established the Regional Housing Delivery Unit in April 2021 to work across government and non-government agencies to address key housing issues in regional NSW.
- Led program design and planning for the Royalties for Rejuvenation Fund which will invest mining royalties back into coal mining communities to support the emergence of new jobs and industries over the long-term.
- Supported the Deputy Premier's involvement in the Rural and Regional National Cabinet Reform Committee to ensure NSW Government priorities and outcomes are achieved for regional NSW communities, businesses and industry. The key highlights were the Building a Regional Infrastructure Legacy initiative which encourages all jurisdictions to leverage government procurement to create sustainable local jobs, as well as working with the Commonwealth to establish the Regional Delivery Unit to streamline regional investment.
- Led development and coordination of the multi-agency \$150 million Mouse Plague Response Package to combat the mouse plague impacting large parts of rural and regional NSW. This includes the mouse bait rebate programs for households, small businesses and primary producers, support to manufacturers importing zinc phosphide and formation of a whole-of-government Advisory Committee to provide expert advice.

# 20-Year Economic Vision for Regional NSW Refresh



In February 2021 the Department of Regional NSW released the refreshed **20-Year Economic Vision for Regional NSW** to reflect the changed economic landscape and opportunities that emerged in regional NSW following the drought, bushfires, flood and COVID-19 pandemic. While the cumulative impacts of these events made 2020 an exceptionally challenging year for the people of regional NSW, the resilience of these communities has accelerated their recovery.

The refreshed 20-Year Vision provides a framework for policy and investment decisions that could see an additional 180,000 people and 64,000 jobs in regional NSW by 2038. It also flags opportunities for regional NSW to be an appealing alternative to city living, one that offers a diversity of choice in terms of lifestyle options, affordability, family and careers.

Fifty new priorities will drive long-term stimulus impact through a stronger emphasis on common user infrastructure, digital connectivity, education and skills, tourism and major place-based investments. Regional specialisations, including agribusiness, mining, and health care and social assistance, will continue to underpin employment and economic growth, while emerging sectors of advanced manufacturing, renewables, and technology-enabled primary industries are gaining ground.

Importantly, the refreshed 20-Year Vision provides the investment blueprint for NSW Government priorities in regional NSW, including the \$4.2 billion Snowy Hydro Legacy Fund and the \$2 billion Regional Growth Fund. These funds are delivering critical infrastructure projects that will attract major investment and future-proof our regions.

Further details on the 20-Year Economic Vision for Regional NSW can be found at: [nsw.gov.au/a-20-year-economic-vision-for-regional-nsw-refresh](https://nsw.gov.au/a-20-year-economic-vision-for-regional-nsw-refresh)



# Financial statements 2020-21

6



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**Department of Regional NSW  
Statement by the Secretary  
for the period 1 July 2020 to 30 June 2021**

Pursuant to section 7.6(4) of the Government Sector Finance Act 2018 ('the Act'), I state that these financial statements:

- a. have been prepared in accordance with the Australian Accounting Standards and the applicable requirements of the Act, the Government Sector Finance Regulation 2018 and the Treasurer's directions, and
- b. present fairly Department of Regional NSW's financial position, financial performance and cash flows

Signed



.....

Gary Barnes  
Secretary  
Department of Regional NSW

Dated: 29 September 2021

**Department of Regional NSW**  
**Statement of Comprehensive Income**  
for the year ended 30 June 2021

Beginning of the audited financial statements

	Notes	Actual 2021 \$'000	Budget 2021 \$'000	Actual 2020* \$'000
<b>Expenses excluding losses</b>				
Employee related expenses	2(a)	421,240	466,280	106,825
Operating expenses	2(b)	484,994	565,201	248,727
Depreciation and amortisation	2(c)	32,412	38,139	7,057
Grants and subsidies	2(d)	667,986	1,112,828	208,208
Finance costs	2(e)	1,793	272	467
<b>Total expenses excluding losses</b>		<b>1,608,425</b>	<b>2,182,720</b>	<b>571,284</b>
<b>Revenue</b>				
Appropriation (net of transfer payments)	3(a)	993,829	1,420,162	172,758
Sale of goods and services from contracts with customers	3(a)	189,566	167,845	37,030
Investment revenue	3(b)	2,460	1,947	578
Retained taxes, fees and fines	3(c)	64,676	-	17,887
Personnel services revenue	3(d)	9,838	-	2,109
Grants and other contributions	3(e)	256,332	718,884	354,776
Other revenue	3(f)	13,413	(57)	20,207
Acceptance by the Crown of employee benefits and other liabilities	3(g)	11,653	14,678	6,731
<b>Total revenue</b>		<b>1,541,767</b>	<b>2,323,459</b>	<b>612,076</b>
<b>Operating result</b>		<b>(66,658)</b>	<b>140,739</b>	<b>40,792</b>
Gains / (losses) on disposal	4	207	-	274
Other gains / (losses)	5	4,159	-	736
<b>Net Result</b>		<b>(62,292)</b>	<b>140,739</b>	<b>41,802</b>
<b>Other comprehensive income</b>				
<i>Items that will not be reclassified to net result:</i>				
Change in revaluation surplus of property, plant & equipment		1,959	-	-
<b>Total other comprehensive income</b>		<b>1,959</b>	<b>-</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME (LOSS)</b>		<b>(60,333)</b>	<b>140,739</b>	<b>41,802</b>

\*Comparative amounts represent the period 2 April 2020 to 30 June 2020.

The accompanying notes form part of these financial statements.

The consolidated entity results and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity. Refer note 1(a).

**Department of Regional NSW**  
**Statement of Financial Position**  
as at 30 June 2021

	Notes	Actual 2021 \$'000	Budget 2021 \$'000	Actual 2020 \$'000
<b>ASSETS</b>				
<b>Current assets</b>				
Cash and cash equivalents	7	194,675	238,880	149,913
Receivables	8	162,249	171,795	171,172
Contract assets	9	7,843	5,433	5,433
Inventories	11	368	333	333
Biological assets	12	5,140	3,919	3,919
<b>Total current assets</b>		<b>370,275</b>	<b>420,360</b>	<b>330,770</b>
<b>Non-current assets</b>				
Receivables	8	6	2	2
Financial assets at fair value	10	51	40	40
Property, plant and equipment	13			
Land and buildings		317,376	338,532	315,736
Infrastructure systems		63,560	228,997	44,879
Other property, plant and equipment		49,946	14,179	49,796
Total property, plant and equipment		<b>430,882</b>	<b>581,708</b>	<b>410,411</b>
Right-of-use assets	14	91,606	52,575	78,064
Intangible assets	15	19,825	3,850	8,878
Biological assets	12	10,923	8,328	8,328
<b>Total non-current assets</b>		<b>553,293</b>	<b>646,503</b>	<b>505,723</b>
<b>Total assets</b>		<b>923,568</b>	<b>1,066,863</b>	<b>836,493</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Payables	18	182,445	155,842	143,223
Borrowings	19	8,726	2,351	5,630
Provisions	20	83,287	85,001	80,293
Contract liabilities	9	15,525	-	-
Other	21	112,237	48,150	38,372
<b>Total current liabilities</b>		<b>402,220</b>	<b>291,344</b>	<b>267,518</b>
<b>Non-current liabilities</b>				
Payables	18	505	15,643	-
Borrowings	19	90,028	49,165	78,729
Provisions	20	3,432	4,124	2,530
<b>Total non-current liabilities</b>		<b>93,965</b>	<b>68,932</b>	<b>81,259</b>
<b>Total liabilities</b>		<b>496,185</b>	<b>360,276</b>	<b>348,777</b>
<b>Net assets</b>		<b>427,383</b>	<b>706,587</b>	<b>487,716</b>
<b>EQUITY</b>				
Reserves		1,959	-	-
Accumulated funds		425,424	706,587	487,716
<b>Total equity</b>		<b>427,383</b>	<b>706,587</b>	<b>487,716</b>

The accompanying notes form part of these financial statements.

The consolidated entity results and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity. Refer note 1(a).

**Department of Regional NSW**  
**Statement of Changes in Equity**  
for the year ended 30 June 2021

	Notes	Accumulated funds \$'000	Asset revaluation reserve \$'000	Total equity \$'000
<b>Balance at 1 July 2020</b>		487,716	-	487,716
<b>Net result for the year</b>		(62,292)	-	(62,292)
<b>Other comprehensive income</b>				
Net change in revaluation surplus of property, plant and equipment	13	-	1,959	1,959
Actuarial gains/(losses) on superannuation funds		-	-	-
<b>Total other comprehensive income</b>		-	1,959	1,959
<b>Total comprehensive income for the year</b>		(62,292)	1,959	(60,333)
<b>Transactions with owners in their capacity as owners</b>				
Asset revaluation reserve balance transferred to accumulated funds on disposal of asset		-	-	-
Increase/(decrease) in net assets from equity transfers	22	-	-	-
<b>Balance at 30 June 2021</b>		425,424	1,959	427,383

	Notes	Accumulated funds \$'000	Asset revaluation reserve \$'000	Total equity \$'000
<b>Balance at 2 April 2020</b>		-	-	-
<b>Net result for the period</b>		41,802	-	41,802
<b>Other comprehensive income</b>				
Net change in revaluation surplus of property, plant and equipment	13	-	-	-
Actuarial gains/(losses) on superannuation funds		-	-	-
<b>Total other comprehensive income</b>		-	-	-
<b>Total comprehensive income for the period</b>		41,802	-	41,802
<b>Transactions with owners in their capacity as owners</b>				
Asset revaluation reserve balance transferred to accumulated funds on disposal of asset		-	-	-
Increase/(decrease) in net assets from equity transfers	22	445,914	-	445,914
<b>Balance at 30 June 2020</b>		487,716	-	487,716

The accompanying notes form part of these financial statements.

The consolidated entity results and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity. Refer note 1(a).

**Department of Regional NSW**  
**Statement of Cash Flows**  
for the year ended 30 June 2021

	Notes	Actual 2021 \$'000	Budget 2021 \$'000	Actual 2020* \$'000
<b>Cash flows from operating activities</b>				
<b>Payments</b>				
Employee related		(401,018)	(452,803)	(40,722)
Grants and subsidies		(660,810)	(1,112,828)	(208,208)
Suppliers of goods and services		(444,119)	(564,272)	(319,486)
<b>Total payments</b>		<b>(1,505,947)</b>	<b>(2,129,903)</b>	<b>(568,416)</b>
<b>Receipts</b>				
Sale of goods and services		198,289	167,845	42,868
Fees and fines		164,919	-	36,078
Interest received		210	1,947	80
Appropriation		993,829	1,420,162	172,758
Grants and contributions		256,332	718,827	354,776
Lease and rental income		2,250	-	498
Other		1,300	-	8,944
<b>Total receipts</b>		<b>1,617,129</b>	<b>2,308,781</b>	<b>616,002</b>
<b>Net cash flows from operating activities</b>	26	<b>111,182</b>	<b>178,878</b>	<b>47,586</b>
<b>Cash flows from investing activities</b>				
Proceeds from sale of property, plant and equipment and infrastructure systems		329	-	405
Purchases of property, plant and equipment and infrastructure systems	13	(51,174)	(192,517)	(12,658)
Other		(5,310)	-	(5)
<b>Net cash flows from investing activities</b>		<b>(56,155)</b>	<b>(192,517)</b>	<b>(12,258)</b>
<b>Cash flows from financing activities</b>				
Repayment of principal portion of lease liabilities		(10,265)	-	(1,995)
<b>Net cash flows from financing activities</b>		<b>(10,265)</b>	<b>-</b>	<b>(1,995)</b>
<b>Net increase/(decrease) in cash</b>		<b>44,762</b>	<b>(13,639)</b>	<b>33,333</b>
Opening cash and cash equivalents		149,913	233,286	-
Cash transferred in / (out) as a result of administrative restructuring and equity transfer	22	-	19,233	116,580
<b>Closing cash and cash equivalents</b>	7	<b>194,675</b>	<b>238,880</b>	<b>149,913</b>

\*Comparative amounts represent the period 2 April 2020 to 30 June 2020.

The accompanying notes form part of these financial statements.

The consolidated entity results, and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity. Refer note 1(a).

# Department of Regional NSW

## Notes to the financial statements

for the year ended 30 June 2021

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### 1. Summary of significant accounting policies

#### (a) Reporting entity

The Department of Regional NSW (the Department) is a NSW Government entity and is controlled by the State of New South Wales, which is the ultimate parent. The Department is a not-for-profit entity (as profit is not its principal objective).

The Department of Regional NSW is a central agency for regional issues, ensuring that government investment into regional NSW is fair and delivers positive outcomes for local communities and businesses, by

- building resilient regional economies and communities,
- strengthening primary industries,
- managing the use of our valuable regional land,
- overseeing the state's mineral and mining resources.

The Department was established on 2 April 2020 under the *Administrative Arrangements (Administrative Changes – Regional NSW and Independent Planning Commission) Order 2020* and *Administrative Arrangements (Administrative Changes—Public Service Agencies) Amendment Order 2020*. It is the principal Department in the new Regional NSW cluster.

The Department is a reporting entity. The financial statements include separate financial statements for the Department of Regional NSW as the parent entity and the consolidated entity includes the Fisheries Administration Ministerial Corporation (FAMC).

FAMC is a dormant entity with no transactions for the year ended 30 June 2021. FAMC is exempt from financial reporting for the year ended 30 June 2021. In preparing financial statements for the consolidated entity the results and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity.

During the period, the Department rendered services to NSW Food Authority providing staff and other resources in accordance with the annual resource agreement. Refer note 3(b).

During the period, the Department provided personnel services to the NSW Rural Assistance Authority, Regional Growth NSW Development Corporation and the Border Fence Maintenance Board. The recipients of personnel services are separate reporting entities and are not controlled by the Department. Refer notes 2(a) and 3(e).

The Regional Growth Development Corporation (“RGDC”) is funded in arrears by the NSW Snowy Hydro Legacy Fund, the Department advances cash to the RGDC to fund activities until funds are claimed and received. The Department recognises cash advances as a current receivable, see note 8(a), until the cash is repaid by the RGDC.

These financial statements of the consolidated entity are part of the NSW Total State Sector Accounts.

These financial statements for the period 1 July 2020 to 30 June 2021 have been authorised for issue by the Secretary on the date the accompanying statement by the Secretary was signed.

#### (b) Basis of preparation

The Department's financial statements are general purpose financial statements which have been prepared on an accrual basis in accordance with:

- applicable Australian Accounting Standards (AAS) (which include Australian Accounting Interpretations);
- the requirements of the *Government Sector Finance Act 2018* (the GSF Act); and
- Treasurer's Directions issued under the GSF Act.

Property, plant and equipment and certain financial assets and liabilities are measured using the fair value basis. Other financial statement items are measured in accordance with the historical cost convention except where specified otherwise.

Judgements, key assumptions and estimations management has made are disclosed in the relevant notes to the financial statements.

## **1. Summary of significant accounting policies (continued)**

### **(b) Basis of preparation (continued)**

All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency, which is the Department's presentation and functional currency.

### **(c) Statement of compliance**

The financial statements and notes comply with Australian Accounting Standards, which include Australian Accounting Interpretations.

### **(d) Administered activities**

The Department administers, but does not control, certain activities on behalf of The Crown in right of the State of New South Wales ("Crown"). It is accountable for the transactions relating to those administered activities but does not have the discretion, for example, to deploy the resources resulting from these transactions for the achievement of the Department's own objectives. Administered assets and liabilities are not recognised in the Statement of Financial Position but are required by AASB 1050 to be disclosed in the notes, showing separately each major class of asset and liability.

Transactions and balances relating to the administered activities are not recognised as the Department's revenues, expenses, assets, and liabilities but are disclosed in the accompanying schedules as "administered revenues" and "administered expenses". Refer note 29.

The accrual basis of accounting and applicable accounting standards have been adopted for these activities.

### **(e) Accounting for the goods and services tax (GST)**

Income, expenses and assets are recognised net of the amount of GST, except that the:

- amount of GST incurred by the Department as a purchaser that is not recoverable from the Australian Taxation Office (ATO) is recognised as part of the cost of acquisition of an asset or as part of an item of expense; and
- receivables and payables are stated with the amount of GST included.

Cash flows are included in the statement of cash flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

### **(f) Comparative information**

The Department was created on 2 April 2020, and the 2019-20 financial statements are the first set of statements of the Department. Therefore, comparative information in respect of the previous period reported in the statement of comprehensive income, statement of changes in equity and statement of cash flows represent the period from 2 April 2020 to 30 June 2020. Refer note 22 for the details on transfer of assets and liabilities to the Department on its creation on 2 April 2020.

### **(g) Changes in accounting policy, including new or revised Australian Accounting Standards**

#### **(i) Effective for the first time in 2020-21**

The accounting policies applied in 2020-21 are consistent with those of the previous financial year except as a result of the new or revised Australian Accounting Standard that has been applied for the first time in 2020-21.

The Department applied *AASB 1059 Service Concession Arrangements: Grantors* (AASB 1059) for the first time. The nature and effect of the changes as a result of adoption of this new accounting standard are described below. Several other amendments and interpretations apply for the first time this period, but do not have an impact on the financial statements of the Department.

#### **AASB 1059 Service Concession Arrangements: Grantors**

AASB 1059 is effective for the entity from 1 July 2020. At the same time NSW Treasury Policy and Guideline Paper TPP 06-8: Accounting for Privately Financed Projects (TPP 06-8) was withdrawn effective from 1 July 2020.

## **1. Summary of significant accounting policies (continued)**

### **(g) Changes in accounting policy, including new or revised Australian Accounting Standards (continued)**

Service Concession Arrangements are contracts between an operator and a grantor, where the operator provides public services related to a service concession asset on behalf of the grantor for a specified period of time and manages at least some of those services.

Where AASB 1059 applies, the grantor recognises the service concession asset when the grantor obtains control of the asset and measures the service concession asset at current replacement cost. At the same time the grantor recognises a corresponding financial liability or unearned revenue liability or a combination of both.

The Department has reviewed existing arrangements in place and has determined that the adoption of AASB 1059 did not have an impact on Statement of Financial Position, Other Comprehensive Income and the Statement of Cash Flows for the period.

#### **(ii) Issued but not yet effective**

NSW public sector entities are not permitted to early adopt new Australian Accounting Standards, unless NSW Treasury determines otherwise.

The following new Australian Accounting standards have not been applied and are not yet effective:

- AASB 17 *Insurance Contracts*
- AASB 1060 *General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities*
- AASB 2020-1 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current*
- AASB 2020-3 *Amendments to Australian Accounting Standards – Annual Improvements 2018–2020 and Other Amendments*
- AASB 2020-5 *Amendments to Australian Accounting Standards – Insurance Contracts*
- AASB 2020-6 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current – Deferral of Effective Date*
- AASB 2020-7 *Amendments to Australian Accounting Standards – Covid-19-Related Rent Concessions: Tier 2 Disclosures*
- AASB 2020-8 *Amendments to Australian Accounting Standards – Interest Rate Benchmark Reform – Phase 2*
- AASB 2021-1 *Amendments to Australian Accounting Standards – Transition to Tier 2: Simplified Disclosures for Not-for-Profit Entities*
- AASB 2021-2 *Amendments to Australian Accounting Standards – Disclosure of Accounting Policies and Definition of Accounting Estimates*

### **(h) Impact of COVID-19 and natural disasters on Financial Reporting for 2020-21 and going concern**

The financial statements of the Department have been prepared on a going concern basis.

The impact of COVID-19 and natural disasters has been included in the financial statements based on evidence available at the balance date. The Department assessed the impact on the fair value of its financial assets, such as receivables and right of use assets. Where appropriate, the Department recognised a credit loss to reflect historical credit loss evidence adjusted for forward looking economic outlook and conditions. The fair value assessment of property, plant and equipment by independent valuer concluded that there was no evidence at balance date to suggest any material impact due to COVID-19. Refer notes 8, 13, 14 and 31.



**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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**2. Expenses excluding losses**

**(a) Employee related expenses**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Salaries and wages (including recreation leave)	352,097	86,765
Superannuation - defined benefit plans	2,043	556
Superannuation - defined contribution plans	31,182	7,382
Long service leave	10,800	5,926
Workers' compensation insurance	820	331
Payroll tax and fringe benefits tax	19,304	5,797
Redundancy payments	4,994	68
	<b>421,240</b>	<b>106,825</b>

The employee related expenses include \$9.8 million for Personnel Services (2020: \$1.9 million). The recipients of Personnel Services are separate reporting entities and are not controlled by the Department. Refer to notes 1(a) and 3(e).

Employee related costs that have been capitalised in property, plant and equipment or intangible asset accounts is \$1,317,616 (2020: \$272,000) and are excluded from above.

Employee related expenses are recognised when they are incurred by the Department. Refer to note 20 for details on recognition and measurement policies on key employee related provisions and related expenses.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**2. Expenses excluding losses**

**(b) Other operating expenses**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Advertising and promotion	1,597	618
Assets under \$5,000	8,206	1,335
Auditor's remuneration – NSW Audit Office	1,012	82
Auditor's remuneration – Other	26	3
Bushfire recovery	151,844	177,949
Computer costs	6,232	2,552
Consultancy	3,237	2,031
Contingent workers	1,896	86
Other contractors	71,443	19,369
Surrender of Mining License	90,000	-
Corporate services	25,000	10,000
Cost of sales	17,727	4,857
Waivers, refunds and remissions	450	1,691
Fees for services	28,272	4,886
Fleet costs	5,698	821
Freight and postage	2,045	522
Insurance	2,696	458
Legal costs	3,924	757
Maintenance	12,990	4,938
Occupancy	9,719	910
Expense relating to short-term leases and low-value assets	6,972	1,673
Other expenses	15,735	7,595
Printing, stationery and stores	2,185	683
Royalties	-	1,820
Telecommunications	3,367	606
Training and staff development	2,472	711
Travel	10,249	1,774
	<b>484,994</b>	<b>248,727</b>

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Maintenance reconciliation</b>		
Maintenance expense - contracted labour and other (non-employee related), as above	12,990	4,938
Employed related maintenance expense included in Note 2(a)	675	257
<b>Total maintenance expenses included in Note 2(a) + 2(b)</b>	<b>13,665</b>	<b>5,195</b>

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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**2. Expenses excluding losses (continued)**

**(b) Other operating expenses (continued)**

**Recognition and measurement – key ‘other operating expenses’**

**Maintenance expense**

Day-to-day servicing or maintenance costs are charged as expenses as incurred, except where they relate to the replacement or enhancement of a part or component of an asset, in which case costs are capitalised and depreciated.

**Insurance**

The Department’s insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self-insurance for Government entities. The expense (premium) is determined by the Fund Manager based on past claim experience.

**Operating leases**

The Department recognises lease payments associated with the following types of leases as an expense on a straight-line basis, instead of recognising them under AASB 16 (refer note 14(a) (iii)):

- Leases that meet the definition of short-term. I.e. where the lease term at commencement of the lease is 12 months or less. This excludes leases with a purchase option.
- Leases of assets that are valued at \$10,000 or under when new.

Variable lease payments are not included in the measurement of the lease liability (i.e. variable lease payments that do not depend on an index or a rate, initially measured using the index or rate as at the commencement date). These payments are recognised in the period in which the event or condition that triggers those payments occurs.

**(c) Depreciation and amortisation**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Buildings	11,088	2,760
Infrastructure	2,110	540
Plant and equipment	5,991	1,376
Right-of-use - buildings	9,344	1,554
Right-of-use - plant & equipment	1,496	323
Amortisation of intangible assets	2,383	504
	<b>32,412</b>	<b>7,057</b>

Refer to notes 13, 14 and 15 for recognition and measurement policies on depreciation and amortisation.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**2. Expenses excluding losses (continued)**

**(d) Grants and subsidies**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Grants to cluster agencies for normal business operations</b>		
Local Land Services	144,200	4,234
NSW Food Authority	10,754	-
Rural Assistance Authority	76,972	10,418
	<b>231,926</b>	<b>14,652</b>
<b>Other grants funded from Consolidated Fund and other sources of funds</b>		
Commonwealth government agencies	3,085	35
NSW government agencies	33,071	24,168
Local government agencies	193,897	49,554
Non-government organisations	117,900	18,103
Other	37,611	775
Local Land Services	15,633	-
Department of Planning, Industries and Environment	10,200	-
Forestry Corporation of NSW	17,779	-
National Red Imported Fire Ant Eradication	6,884	-
Local Land Services - drought relief	-	27,000
Local Land Services - COVID-19	-	47,721
Rural Assistance Authority - drought relief	-	26,200
	<b>667,986</b>	<b>208,208</b>

**Recognition and measurement – grants and subsidies**

Grants are generally recognised as an expense when the Department transfers control of the contribution which is deemed to have transferred when the grant is paid or payable.

**(e) Finance costs**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Interest expense from lease liabilities	1,793	467
	<b>1,793</b>	<b>467</b>

**Recognition and measurement – finance costs**

Finance costs consist of interest and other costs incurred in connection with the borrowing of funds. Borrowing costs are recognised as expenses in the period in which they are incurred, in accordance with Treasury's mandate to not-for-profit NSW General Government Sector entities. Refer note 14 for interest expense on leases.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

### 3. Revenue

Revenue is recognised in accordance with the requirements of AASB 15 or AASB 1058, dependent on whether there is a contract with a customer defined by AASB 15.

#### (a) Appropriations and transfers to the Crown

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Summary of Compliance</b>	Appropriation	Appropriation
Original Budget per Appropriation Act	1,420,162	-
Section 4.9 GSF Act / Section 24 PFAA - transfers of functions between entities	-	284,064
Section 4.11 GSF Act / Section 22 PFAA - Commonwealth specific purpose payments	(14,232)	9,750
Section 4.13 GSF Act Exigency of Government / Section 22 PFAA - expenditure for certain works and services	5,873	7,700
<b>Total annual Appropriations / Expenditure / Net Claim on Annual Appropriations</b>	<b>1,411,803</b>	<b>301,514</b>
<b>Add:</b>		
Deemed appropriations earned during the year	547,512	443,649
Deemed appropriations balance brought forward from prior years	107,073	-
Deemed appropriations balance transferred in as a result of administrative restructuring and equity transfer	-	73,740
<b>Total spending authority from parliamentary appropriations</b>	<b>2,066,388</b>	<b>818,903</b>
<b>Less: total expenditure from parliamentary appropriations</b>	<b>(1,486,917)</b>	<b>(583,074)</b>
<b>Variance</b>	<b>579,471</b>	<b>235,829</b>
Less:		
The spending authority from appropriations lapsed at 30 June	(417,974)	(128,756)
<b>Deemed appropriations balance carried forward to following years</b>	<b>161,497</b>	<b>107,073</b>
Transfer payments	-	-
Equity appropriations	-	-
Appropriations (per Statement of Comprehensive Income)	993,829	172,758
<b>Total amount drawn down against Annual Appropriations</b>	<b>993,829</b>	<b>172,758</b>

Under Section 4.9(2) of the GSF Act, Treasurer issued determination on 29 June 2020 to transfer appropriation of \$284 million from DPIE to the Department for the period 2 April 2020 to 30 Jun 2020.

The summary of compliance is based on the assumption that annual appropriations monies are spent first (except where otherwise identified or prescribed).

'Expenditure' refers to cash payments. The term 'expenditure' has been used for payments for consistency with AASB 1058.

If Department received an equity appropriation, this is disclosed in the summary of compliance as part of the appropriation.

The Department does not have a 'liability for lapsed appropriations drawn down' (formerly known as 'liability to Consolidated Fund'), and there is no difference between the 'amount drawn down against annual appropriation' and the 'expenditure/net claim on annual appropriations'.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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**3. Revenue (continued)**

**(a) Appropriations and transfers to the Crown (continued)**

**Recognition and measurement**

**Parliamentary appropriations and contributions**

Parliamentary appropriations and contributions are recognised in accordance with AASB 1058. This is because appropriations do not contain an enforceable and sufficiently specific performance obligation as defined by AASB 15.

Appropriations are recognised as income when the Department obtains control over the assets comprising the appropriations. Control over appropriations is normally obtained upon the receipt of cash.

Appropriations are not recognised as income in the following circumstances:

- 'Equity appropriations' to fund payments to adjust a for-profit entity's capital structure, which are recognised as equity injections (i.e. contribution by owners) on receipt and equity withdrawals on payment to a for-profit entity.
- Lapsed appropriations are recognised as liabilities rather than income, as the authority to spend the money lapses and the unspent amount is not controlled by the Department
- Any liability is disclosed as a current liability in note 18, as it is extinguished the following financial year through the next annual Appropriations Act. Any liability in respect of transfer payments is disclosed in "administered assets and liabilities". There was no liability at 30 June 2021 in respect of lapsed appropriations or transfer payments.

**(b) Sale of goods and services from contracts with customers**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Sale of goods</b>		
Sale of livestock and produce	9,424	1,848
Sales of minor goods	1,053	117
<b>Rendering of services</b>		
Corporate support and specialist services	49,385	12,408
Education and training	6,742	1,606
Fees for services	114,942	20,660
Minor sales of services	7,782	349
Other park services	238	42
	<b>189,566</b>	<b>37,030</b>

The Department has a resource agreement with the NSW Food Authority to provide staff and other resources. NSW Food Authority makes a monthly payment to the Department and this payment is recognised as rendering of services in the corporate support and specialist services revenue line above.

### **3. Revenue (continued)**

#### **(b) Sale of goods and services from contracts with customers (continued)**

##### **Recognition and measurement**

Revenue is recognised in accordance with AASB 15 *Revenue from Contracts with Customers* (AASB 15). The standard establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for incremental costs of obtaining a contract and the costs directly related to fulfilling a contract, in addition, the standard requires relevant disclosures.

##### **Sale of goods**

In accordance with AASB 15, revenue from sale of goods is recognised when the Department satisfies a performance obligation by transferring the promised goods. For example, when livestock is delivered to a customer. Payments are typically due to the Department upon satisfaction of its performance obligations.

Revenue from these sales is recognised based on the price specified in the contract, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. No element of financing is deemed present as the sales are made with a short credit term. No volume discount or warranty is provided on the sale.

##### **Rendering of services**

Revenue from rendering of services is recognised when the Department satisfies the performance obligation by transferring the promised services. The Department typically satisfies its performance obligations when it completes a milestone/delivers on services as agreed in the underlying contract/agreement with the customer. Significant judgements are made to determine whether an obligation is satisfied by the Department over a period of time or at a point in time. For example, revenue from research projects under collaboration project agreements is recognised 'at a point in time' when each of the performance obligations are met. These obligations could be when the Department provides the progress report/status updates or satisfies other performance requirements specified in the agreement. Payments are typically due to the Department upon satisfaction of its performance obligations.

Revenue is measured at the transaction price agreed under the contract, which is typically specified against each performance obligation/milestone. No element of financing is deemed present as payments are due when service is provided.

Where the Department is an agent i.e. when it does not control specified goods or services before it transfers them to the customer, the Department recognises revenue to the amount of net fee it receives. This fee is recognised when the Department satisfies its performance obligation i.e. when it arranges the provision of specified goods or services on behalf of another party.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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**3. Revenue (continued)**

(c) Investment revenue

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Interest income from financial assets at amortised cost	210	80
Rental income		
- rental income relating to variable lease payments that do not depend on an index or a rate / contingent rental income	2,110	459
- other rental income	140	39
	<b>2,460</b>	<b>578</b>

**Recognition and measurement**

**Interest Income**

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for the financial assets that subsequently become credit impaired. For the financial assets that become credit impaired, the effective interest rate is to be applied to the amortised cost of the financial asset. (I.e. after deducting the loss allowance for expected credit losses.)

**Rental income**

Rental income arising from operating leases is accounted for on a straight-line basis over the lease terms.



**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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**3. Revenue (continued)**

**(d) Retained taxes, levies, fees and fines**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Levies, licences and permits	64,676	17,887
	<b>64,676</b>	<b>17,887</b>

**Recognition and measurement – retained taxes, levies, fees and fines**

Revenue from levies, licences, permits, fines and royalties are recognised when cash is received by the Department.

**Mine safety levy**

The Mine and Petroleum Site Safety Levy is collected under the *Mine and Petroleum Site Safety (Cost Recovery) Act 2005*. Employers in the mining industry who have obligations for the health and safety of workers in NSW pay the levy. The Levy is paid into the Mine and Petroleum Site Safety Fund which is used to pay for the Department's activities related to the health and safety regulation of the state's mining workplaces.

**Annual rental and administration levy**

The Minerals and Petroleum Administrative Levy is collected under the *Mining Act 1992* and the *Petroleum (Onshore) Act 1991*. Holders of Authorisations or Titles pay the levy. The levy is 1% of the securities' amount for the Authorisation or Title with a minimum levy payable and is paid into the Minerals and Petroleum Administrative Fund. The Fund is spent on such amounts as the Secretary authorises for the purpose of funding minerals and petroleum administrative costs and other purposes outlined in legislation

The Annual Rental Fee is collected under the *Mining Act 1992* and the *Petroleum (Onshore) Act 1991*. Holders of Authorisations or Titles pay the levy. The fee is calculated on the area of land covered by an Authorisation or Title with a minimum fee payable and is paid into the Minerals and Petroleum Investment Fund. The Fund is spent on funding any authorised investment program, the object of which is to promote investment in State minerals or petroleum (or both), including the program administered by the Department known as the New Frontiers minerals and energy exploration initiative (or New Frontiers) and other purposes outlined in legislation.

**(e) Personnel services revenue**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
NSW Rural Assistance Authority	6,081	1,920
Regional Growth Development Corporation	2,866	-
Border Fence Maintenance Board	891	189
	<b>9,838</b>	<b>2,109</b>

**Recognition and measurement**

Reimbursement of employee benefits and related on-costs for the entities to which the Department supplies personnel services is recognised as revenue.

Revenue is recognised when the service has been provided. Refer notes 1(a) and 2(a).

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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**3. Revenue (continued)**

**(f) Grants and contributions**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Grants to acquire/construct a recognisable non-financial asset to be controlled by the entity	2,404	7,500
Other grants with sufficiently specific performance obligations / milestones	40,954	15,104
Grants without sufficiently specific performance obligations / milestones	212,974	332,172
	<b>256,332</b>	<b>354,776</b>

**Recognition and measurement**

Grants are received by the Department to support its service delivery objectives and the funding agreements typically specify purpose of grants. Some funding agreements have well defined milestones and funding is received by the Department upon completion of those milestones.

Revenue from grants to acquire/construct a recognisable non-financial asset to be controlled by the Department is recognised when the Department satisfies its obligations under the agreement. The Department satisfies performance obligations under the transfer to construct non-financial assets over time. Unless specified in the underlying funding agreement, grant revenue recognised by the Department equals cost incurred, because this reflects progress to completion based on cost recovery arrangements.

Revenue from grants with sufficiently specific milestones/performance obligations and agreed funding against each milestone is recognised as when the Department satisfies its performance obligation by transferring promised goods/achieving milestones.

Income from funding without sufficiently specific performance obligations is recognised when the Department obtains control over the granted assets (i.e. cash received). Where the total funding amount in a contract is not allocated to distinct milestones/performance obligations and specifies purpose only, revenue is recognised when the Department obtains control over the funds.

No element of financing is deemed present as funding payments are usually received in advance or shortly after the relevant obligation is satisfied.

Revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. This is based on past experience and terms specified in the contract.

Refer note 9 for transaction price allocated to the performance obligations that have not been satisfied at the 30 June 2021 and when it is expected to be recognised as revenue.

**(g) Other Revenue**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Recoup Snowy Hydro Legacy Fund	-	17,400
Other revenues	13,413	2,807
	<b>13,413</b>	<b>20,207</b>

**Recognition and measurement**

The Department's expenses relating to ERC approved activities are recouped from the Snowy Hydro Legacy Fund in accordance with the provisions contained in the *Snowy hydro Legacy Fund Act No38*. Revenue is recognised when expenses are recouped or when relevant expenses are incurred by the Department that entitles it to recoup these funds.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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**3. Revenue (continued)**

**(h) Acceptance by the Crown of employee benefits and other liabilities**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
The following liabilities and expenses have been assumed by the Crown:		
Long service leave	8,003	6,145
Annual leaves	831	-
Payroll tax	134	30
Superannuation	2,685	556
	<b>11,653</b>	<b>6,731</b>

**4. Gain / (loss) on disposal**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Gain/(loss) on disposal of property, plant and equipment and intangibles</b>		
Proceeds from disposal	329	405
Less: Written down value of assets disposed	(122)	(131)
<b>Net gain/(loss) on disposal of property, plant and equipment and intangibles</b>	<b>207</b>	<b>274</b>

**5. Other gains / (losses)**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Gain /(impairment) of receivables	(99)	(94)
Gain / (impairment) of right-of-use assets	746	(3,024)
Gain / (impairment) of shares	11	(6)
Gain / (impairment) of biological asset	3,816	3,860
Gain / (losses) of provisions	(315)	-
	<b>4,159</b>	<b>736</b>

**Recognition and measurement**

Impairment losses may arise on non-financial assets held by the Department from time to time. Accounting for impairment losses is dependent upon the individual asset (or group of assets) subject to impairment. Accounting policies and events giving rise to impairment losses are disclosed in the following notes:

Biological assets – note 12

Property, plant and equipment - note 13

Leases – note 14

Intangible assets - note 15

Trade receivables – note 8

Contract assets – note 9

Financial assets at fair value – note 10

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**6. State outcome statements**

**Program groups of the entity**

Stronger primary industries	Focusing on primary industries' productivity, growth and ensuring the sector's sustainability for the benefit of all citizens. Our commitment to innovation, safe and secure food supply and industry support and development programs, delivered via an on-ground presence across the State, ensures food security and economic growth for the State.
Mineral and petroleum industries generating prosperity, safely	Supporting and growing responsible mining and exploration across regional New South Wales. This is critical for regional employment, export earnings and royalties. Our mission is to make the State the number one destination for mining investment, whilst ensuring safety and environmental outcomes.
Stronger and cohesive regional communities and economies	Focusing on community wellbeing and economic growth in regional New South Wales. Regions have endured unprecedented destruction and disruption through the compounding impacts of drought, bushfires, floods and COVID-19. We continue to refocus efforts on the changed economic conditions and refreshing the 20-Year Economic Vision for Regional NSW

Appropriations are made on an entity basis and not to individual program groups. Consequently, appropriations are included in the 'Not Attributable' column

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**6. State outcome statements (continued)**

	Stronger primary industries	Mineral and petroleum industries generating prosperity, safely	Stronger and cohesive regional communities and economies	Not attributable	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Expenses and income</b>					
<b>Expenses excluding losses</b>					
Operating Expenses					
Employee related expenses	235,142	67,585	118,513		421,240
Operating expenses	140,515	107,401	237,078		484,994
Depreciation and amortisation	20,201	1,043	11,168		32,412
Grants and subsidies	170,467	1,279	352,040	144,200	667,986
Finance costs	51	17	1,725		1,793
<b>Total expenses excluding losses</b>	<b>566,376</b>	<b>177,325</b>	<b>720,524</b>	<b>144,200</b>	<b>1,608,425</b>
<b>Revenue</b>					
Appropriation (net of transfer payments)	-	-	-	993,829	993,829
Sale of goods and services from contracts with customers	54,024	4,004	131,538		189,566
Investment revenue	1,794	210	456		2,460
Retained taxes, levies, fees and fines	2,058	62,518	100		64,676
Personnel services revenue	-	-	9,838		9,838
Grants and contributions	91,194	1,520	163,618		256,332
Other revenue	4,988	7,978	447		13,413
Acceptance by the Crown of employee benefits and other liabilities	7,858	2,054	1,741		11,653
<b>Total revenue</b>	<b>161,916</b>	<b>78,284</b>	<b>307,738</b>	<b>993,829</b>	<b>1,541,767</b>
<b>Operating result</b>					
Gains / (losses) on disposal	158	11	38		207
Other gains /(losses)	3,587	(150)	722		4,159
<b>Net result from operating activities</b>	<b>(400,715)</b>	<b>(99,180)</b>	<b>(412,026)</b>	<b>849,629</b>	<b>(62,292)</b>
<b>Other comprehensive income</b>					
Change in revaluation surplus of property, plant & equipment	-	758	1,201		1,959
<b>Total other comprehensive income</b>	<b>-</b>	<b>758</b>	<b>1,201</b>	<b>-</b>	<b>1,959</b>
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>(400,715)</b>	<b>(98,422)</b>	<b>(410,825)</b>	<b>849,629</b>	<b>(60,333)</b>

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**6. State outcome statements (continued)**

Assets and liabilities	Stronger primary industries	Mineral and petroleum industries generating prosperity, safely	Stronger and cohesive regional communities and economies	Not attributable	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>					
<b>Current assets</b>					
Cash and cash equivalents	31,288	54,782	108,605	-	194,675
Receivables	32,150	19,257	110,842	-	162,249
Contract assets	7,661	182	-	-	7,843
Inventories	368	-	-	-	368
Biological assets	5,140	-	-	-	5,140
<b>Total current assets</b>	<b>76,607</b>	<b>74,221</b>	<b>219,447</b>	<b>-</b>	<b>370,275</b>
<b>Non-current assets</b>					
Receivables	-	-	6	-	6
Financial Assets at fair value	-	-	51	-	51
Total Property Plant and Equipment	397,379	27,049	6,454	-	430,882
Right-of-use assets	-	484	91,122	-	91,606
Intangible assets	6,874	12,951	-	-	19,825
Biological assets	10,923	-	-	-	10,923
<b>Total non-current assets</b>	<b>415,176</b>	<b>40,484</b>	<b>97,633</b>	<b>-</b>	<b>553,293</b>
<b>Total assets</b>	<b>491,783</b>	<b>114,705</b>	<b>317,080</b>	<b>-</b>	<b>923,568</b>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Payables	33,576	16,422	132,447	-	182,445
Borrowings	140	248	8,338	-	8,726
Provisions	44,664	13,400	25,223	-	83,287
Contract liabilities	11,832	3,693	-	-	15,525
Other	-	-	112,237	-	112,237
<b>Total current liabilities</b>	<b>90,212</b>	<b>33,763</b>	<b>278,245</b>	<b>-</b>	<b>402,220</b>
<b>Non-current liabilities</b>					
Payables	371	57	77	-	505
Borrowings	1,128	254	88,646	-	90,028
Provisions	1,586	671	1,175	-	3,432
<b>Total non-current liabilities</b>	<b>3,085</b>	<b>982</b>	<b>89,898</b>	<b>-</b>	<b>93,965</b>
<b>Total liabilities</b>	<b>93,297</b>	<b>34,745</b>	<b>368,143</b>	<b>-</b>	<b>496,185</b>
<b>NET ASSETS</b>	<b>398,486</b>	<b>79,960</b>	<b>(51,063)</b>	<b>-</b>	<b>427,383</b>

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**6. State outcome statements (continued)**

Administered expenses and income	Stronger primary industries \$'000	Mineral and petroleum industries generating prosperity, safely \$'000	Stronger and cohesive regional communities and economies \$'000	Not attributable \$'000	Total \$'000
<b>Administered expenses</b>					
Transfer payments	-	1,328	180,128	-	181,456
<b>Total administered expenses</b>	<b>-</b>	<b>1,328</b>	<b>180,128</b>	<b>-</b>	<b>181,456</b>
<b>Administered income</b>					
Transfer receipts	-	1,328	168,922	-	170,250
<b>Total administered income</b>	<b>-</b>	<b>1,328</b>	<b>168,922</b>	<b>-</b>	<b>170,250</b>
<b>Administered income less expenses</b>	<b>-</b>	<b>-</b>	<b>11,206</b>	<b>-</b>	<b>11,206</b>

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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## 7. Cash and cash equivalents

### (a) Cash at bank or on hand

	2021 \$'000	2020 \$'000
Cash at bank and on hand	194,675	149,913
	<u>194,675</u>	<u>149,913</u>

For the purposes of the statement of cash flows, cash and cash equivalents includes cash on hand, cash at bank and short-term deposits with original maturities of three months or less and subject to an insignificant risk of changes in value.

Cash and cash equivalent assets recognised in the statement of financial position are reconciled at the end of financial year to the statement of cash flows as follows:

Cash and cash equivalents (per Statement of Financial Position)	194,675	149,913
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Refer note 27 for details regarding credit risk and market risk arising from financial instruments.

Refer note 17 for details of restricted cash.

The Department did not have a separate bank account and Department's cash was held in the DPIE bank account as at 30 June 2020 as an interim arrangement. Cash was transferred to the Department's bank account post 1 July 2020.



**Department of Regional NSW**  
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**8. Current / non-current assets - receivables**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
Trade receivables	54,811	100,079
Less: allowance for expected credit losses	(1,811)	(2,144)
	<b>53,000</b>	<b>97,935</b>
Accrued income	59,711	36,859
Miscellaneous	28,877	13,378
Net GST	18,076	432
Personnel services	1,362	894
Prepayments	1,223	21,674
	<b>162,249</b>	<b>171,172</b>
	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Non-current</b>		
Personnel services	6	2
	<b>6</b>	<b>2</b>
<b>Total Receivables</b>	<b>162,255</b>	<b>171,174</b>
<b>Movements in the allowance for expected credit losses</b>		
	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Balance at beginning of the year / period	(2,144)	(2,079)
Amounts written off during the year	142	-
Amounts recovered during the year	-	29
Decrease/(increase) in allowance recognised in profit or loss	191	(94)
<b>Balance at end of the year / period</b>	<b>(1,811)</b>	<b>(2,144)</b>

Details regarding credit risk of trade receivables that become past due not impaired are disclosed in note 27.

Trade Receivables include amounts owing from cluster entities including Regional Growth Development Corporation (RGDC). RGDC receives grant funds in arrears and the Department advances cash to the Corporation and recording a receivable until RGDC is able to refund the cash advance.

**Recognition and measurement**

All 'regular way' purchases and sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

Receivables are initially recognised at fair value plus any directly attributable transaction costs. Trade receivables that do not contain a significant financing component are measured at the transaction price.

**Subsequent measurement**

The Department holds receivables with the objective to collect the contractual cash flows and therefore measures them at amortised cost using the effective interest method, less any impairment. Changes are recognised in the net result for the year when impaired, derecognised or through the amortisation process.

**Impairment**

The Department recognises an allowance for expected credit losses (ECLs) for all debt financial assets not held at their fair value through profit and loss. ECLs are based on the difference between the contractual cash flows and the cash flows that the Department expects to receive, discounted at the original effective interest rate.

## 8. Current / non-current assets - receivables (continued)

### Recognition and measurement (continued)

#### Impairment (continued)

For trade receivables, the Department applies a simplified approach in calculating ECLs. In accordance with AASB 9, the Department recognises a loss allowance based on lifetime ECLs at each reporting date. The Department has established a provision matrix based on its historical credit loss experience for trade receivables, adjusted for forward looking factors specific to the receivable. The provision matrix took into account the following:

- Increased credit risk associated with debtors as a result of poor trading conditions.
- Higher receivables balances (i.e. exposure at default) due to recent credit deferment policies of Government and/or late payment.
- Lost time value of money, if contractual payment dates are extended or amounts are expected to be received later than when contractually due.

## 9. Contract assets and liabilities

	2021 \$'000	2020 \$'000
Contract assets - current	8,133	5,433
Contract assets - non-current	-	-
Less: allowance for expected credit losses	(290)	-
	<u>7,843</u>	<u>5,433</u>
Contract liabilities - current	15,525	-
Contract liabilities - non-current	-	-
	<u>15,525</u>	<u>-</u>

### Recognition and Measurement

Contract assets relate to the Department's right to consideration in exchange for goods transferred to customers/works completed, but not paid at the reporting date. Contract liabilities relate to the Department's obligation to satisfy performance obligations but where funds were received at 30 June 2021. The balance of contract assets at 30 June 2021 was impacted by the value and timing of the completion of performance obligations and invoicing, as well as terms of payment under the contract.

The transaction price allocated to the remaining performance obligations relates to research projects under collaboration project agreements. Revenue will be recognised in the year of satisfaction of performance obligations in future.

**Department of Regional NSW**  
**Notes to the financial statements**  
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**10. Financial assets at fair value**

	2021 \$'000	2020 \$'000
<b>Non-current</b>		
Shares	51	40
	<b>51</b>	<b>40</b>

The Department holds shares in the entities listed below at market value or fair value.

The value of shares represents holdings in:

	2021 \$'000	2020 \$'000
Rice Growers Co-operative Mills Ltd	51	40
	<b>51</b>	<b>40</b>

Refer note 27 for further information regarding fair value measurement, credit risk, and market risk arising from financial instruments.

**Recognition and measurements**

All 'regular way' purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

**Classification and measurement**

The Department's financial assets at fair value are classified, at initial recognition, as subsequently measured at either fair value through other comprehensive income or fair value through the profit and loss.

Transaction costs of financial assets carried at fair value through the profit and loss are expensed in the net results. Transaction costs of financial assets carried at other comprehensive income are included as part of their fair value and are amortised to net results using the effective interest method.

**Financial assets at fair value through profit or loss**

Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value under AASB 9.

Financial assets are held for trading if acquired for the purpose of selling or repurchasing in the near term. Notwithstanding the criteria to be classified at amortised cost or at fair value through other comprehensive income, financial assets may be designated at fair value through profit or loss on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

A gain or loss on a financial asset that is subsequently measured at fair value through profit or loss is recognised in net results and presented net within other gains/ (losses).

**Department of Regional NSW**  
**Notes to the financial statements**  
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## 11. Inventories

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
Finished goods	368	333
	<b>368</b>	<b>333</b>

### Recognition and measurement

Inventories held for distribution are stated at cost, adjusted when applicable, for any loss of service potential. A loss of service potential is identified and measured based on the existence of a current replacement cost that is lower than the carrying amount. Inventories (other than those held for distribution) are stated at the lower of cost and net realisable value. Cost is either the purchase price/fair value of an item of inventory or is calculated by using "first in first out" method.

The cost of inventories acquired at no cost or for nominal consideration is the current replacement cost as at the date of acquisition. Current replacement cost is the cost the Department would incur to acquire the asset. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

## 12. Biological assets

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Net market value of livestock and fodder at beginning of the year	12,247	8,387
Net increment / (decrement) in the net market value of livestock and fodder	3,816	3,860
Net market value at end of the year	<b>16,063</b>	<b>12,247</b>
<b>Current/non-current</b>		
Current	5,140	3,919
Non-current	10,923	8,328
	<b>16,063</b>	<b>12,247</b>

### Recognition and measurement

Biological assets are stated at market value and any increment/(decrements) are recognised through the Statement of Comprehensive Income.

**Department of Regional NSW**  
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**13. Property, plant and equipment**

	Land \$'000	Buildings \$'000	Total land and buildings \$'000	Plant & equipment \$'000	Collection assets \$'000	Total other assets \$'000	Infrastructure systems \$'000	Total \$'000
<b>At 2 April 2020 - fair value</b>								
Gross carrying amount	106,730	544,010	650,740	82,698	10,586	93,284	84,660	828,684
Accumulated depreciation and impairment	-	(333,908)	(333,908)	(47,306)	-	(47,306)	(44,883)	(426,097)
<b>Net carrying amount</b>	<b>106,730</b>	<b>210,102</b>	<b>316,832</b>	<b>35,392</b>	<b>10,586</b>	<b>45,978</b>	<b>39,777</b>	<b>402,587</b>
<b>2 April 2020 to 30 June 2020</b>								
Net carrying amount at beginning of period	-	-	-	-	-	-	-	-
Transfer due to administrative restructure	106,730	210,102	316,832	35,392	10,586	45,978	39,777	402,587
Total net carrying amount at the beginning of the period	106,730	210,102	316,832	35,392	10,586	45,978	39,777	402,587
Purchase of Assets	38	1,775	1,813	5,203	-	5,203	5,642	12,658
Disposals	-	(122)	(122)	(9)	-	(9)	-	(131)
Acquisitions/transfers through administrative restructures	-	(27)	(27)	-	-	-	-	(27)
Depreciation expense - assets owed	-	(2,760)	(2,760)	(1,376)	-	(1,376)	(540)	(4,676)
<b>Net carrying amount at end of the period</b>	<b>106,768</b>	<b>208,968</b>	<b>315,736</b>	<b>39,210</b>	<b>10,586</b>	<b>49,796</b>	<b>44,879</b>	<b>410,411</b>
<b>At 1 July 2020 - fair value</b>								
Gross carrying amount	106,768	540,206	646,974	87,087	10,586	97,673	91,567	836,214
Accumulated depreciation and impairment	-	(331,238)	(331,238)	(47,877)	-	(47,877)	(46,688)	(425,803)
<b>Net carrying amount</b>	<b>106,768</b>	<b>208,968</b>	<b>315,736</b>	<b>39,210</b>	<b>10,586</b>	<b>49,796</b>	<b>44,879</b>	<b>410,411</b>

**13. Property, plant and equipment (continued)**

	Land \$'000	Buildings \$'000	Total land and buildings \$'000	Plant & equipment \$'000	Collection assets \$'000	Total other assets \$'000	Infrastructure systems \$'000	Total \$'000
<b>Year ended 30 June 2021</b>								
Net carrying amount at beginning of the year	106,768	208,968	315,736	39,210	10,586	49,796	44,879	410,411
Purchases of assets	-	11,289	11,289	13,952	-	13,952	21,906	47,147
Disposals	-	(21)	(21)	(101)	-	(101)	-	(122)
Net revaluation increments less revaluation decrements	1,556	57	1,613	-	-	-	325	1,938
Acquisitions/transfers through administrative restructures	-	-	-	-	-	-	-	-
Depreciation expense - assets owed	-	(11,088)	(11,088)	(5,991)	-	(5,991)	(2,110)	(19,189)
Transfers between asset classes	-	(153)	(153)	(7,710)	-	(7,710)	(1,440)	(9,303)
<b>Net carrying amount at end of the year</b>	<b>108,324</b>	<b>209,052</b>	<b>317,376</b>	<b>39,360</b>	<b>10,586</b>	<b>49,946</b>	<b>63,560</b>	<b>430,882</b>
<b>At 30 June 2021 - fair value</b>								
Gross carrying amount	108,324	533,569	641,893	92,162	10,586	102,748	112,841	857,482
Accumulated depreciation and impairment	-	(324,517)	(324,517)	(52,802)	-	(52,802)	(49,281)	(426,600)
<b>Net carrying amount</b>	<b>108,324</b>	<b>209,052</b>	<b>317,376</b>	<b>39,360</b>	<b>10,586</b>	<b>49,946</b>	<b>63,560</b>	<b>430,882</b>

### **13. Property, plant and equipment (continued)**

#### **Recognition and measurement**

##### **Acquisition of property, plant and equipment**

Property, plant and equipment are initially measured at cost and subsequently revalued at fair value less accumulated depreciation and impairment. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Australian Accounting Standards.

Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date.

Where payment for an asset is deferred beyond normal credit terms, its cost is the cash price equivalent, i.e. the deferred payment amount is effectively discounted over the period of the credit.

Assets acquired at no cost, or for nominal consideration, are initially recognised at their fair value at the date of acquisition. Also refer to note 22 for assets transferred as a result of an equity transfer.

##### **Capitalisation thresholds**

Property, plant and equipment and intangible assets costing \$5,000 and above individually (or forming part of a network costing more than \$5,000) are capitalised.

##### **Major inspection costs**

When a major inspection is performed, its cost is recognised in the carrying amount of an asset as a replacement, if the recognition criteria are satisfied.

##### **Restoration costs**

The present value of the expected cost for the restoration or cost of dismantling of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

##### **Depreciation of property, plant and equipment**

Except for certain non-depreciable assets, depreciation is provided for on a straight-line basis so as to write off the depreciable amount of each asset as it is consumed over its useful life to the Department.

All material separately identifiable components of assets are depreciated separately over their useful lives.

Land is not a depreciable asset. Certain heritage assets including original artworks and collections may not have a limited useful life because appropriate curatorial and preservation policies are adopted. Such assets are not subject to depreciation. The decision not to recognise depreciation for these assets is reviewed annually.

The following useful lives have been determined for each class of depreciable assets:

Buildings	10-207 years
Infrastructure	5-143 years
Plant and equipment:	
Marine vessels	3-15 years
Vehicles and trailers	5-40 years
Furniture and fittings	7-20 years
Leasehold improvements	Period of lease
Other plant and equipment	2-60 years

An annual assessment of the useful life of each asset was carried out and the depreciation rates are considered reasonable.

### **13. Property, plant and equipment (continued)**

#### **Recognition and measurement (continued)**

##### **Right-of-Use Assets acquired by lessees**

From 1 July 2019, AASB 16 Leases (AASB 16) requires a lessee to recognise a right-of-use asset for most leases. The Department has elected to present right-of-use assets separately in the Statement of Financial Position. Further information is contained at note 14.

##### **Revaluation of property, plant and equipment**

Physical non-current assets are valued in accordance with the *“Valuation of Physical Non-Current Assets at Fair Value” Policy and Guidelines Paper* (TPP 14-01). This policy adopts fair value in accordance with AASB 13 *Fair Value Measurement* (AASB 13) and AASB 116 *Property, Plant and Equipment*.

Property, plant and equipment is measured at the highest and best use by market participants that is physically possible, legally permissible and financially feasible. The highest and best use must be available at a period that is not remote and must take into account the characteristics of the asset being measured, including any socio-political restrictions imposed by government. In most cases, after taking into account these considerations, the highest and best use is the existing use. In limited circumstances, the highest and best use may be a feasible alternative use, where there are no restrictions on use or where there is a feasible higher restricted alternative use.

Fair value of property, plant and equipment is based on a market participants' perspective, using valuation techniques (market approach, cost approach, income approach) that maximise relevant observable inputs and minimise unobservable inputs. Also refer to note 16 for further information regarding fair value.

Property, plant and equipment were transferred at fair value by DPIE as at 2 April 2020.

The last comprehensive revaluations conducted by DPIE have been reviewed by the Department and management is comfortable the valuations reflect fair value at 2 April 2020. Similarly, the Department has reviewed interim revaluations conducted at 31 March 2020 and management is comfortable the interim valuations reflect fair value at 2 April 2020.

Revaluations are made with sufficient regularity to ensure the carrying amount of each asset in the class does not differ materially from its fair value at reporting date. The entity will conduct a comprehensive revaluation at least every three years for its land and buildings (except infrastructure and land under infrastructure) where the market or income approach is the most appropriate valuation technique and at least every five years for other classes of property, plant and equipment. The last comprehensive revaluations completed were based on an independent assessment and have been accepted by the Department at 2 April 2020.

A comprehensive revaluation of the Department's buildings was completed on 31 March 2021 by Colliers.

Interim revaluations are conducted between comprehensive revaluations where cumulative changes to indicators suggest fair value may differ materially from carrying value. An interim revaluation was completed on 31 March 2021 by Colliers for Land and Infrastructure.

The Non-specialised assets with short useful lives are measured at depreciated historical cost, which for these assets approximates fair value. The Department has assessed that any difference between fair value and depreciated historical cost is unlikely to be material.

Revaluation increments are recognised in other comprehensive income and credited to revaluation surplus in equity. However, to the extent that an increment reverses a revaluation decrement in respect of the same class of asset previously recognised as a loss in the net result, the increment is recognised immediately as a gain in the net result.

Revaluation decrements are recognised immediately as a loss in the net result, except to the extent that it offsets an existing revaluation surplus on the same class of assets, in which case, the decrement is debited directly to the revaluation surplus.

As a not-for-profit entity, revaluation increments and decrements are offset against one another within a class of non-current assets, but not otherwise.

When revaluing non-current assets using the cost approach, the gross amount and the related accumulated depreciation are separately restated. Where the income approach or market approach is used, accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.



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Where an asset that has previously been revalued is disposed of, any balance remaining in the revaluation surplus in respect of that asset is transferred to accumulated funds.

### **13. Property, plant and equipment (continued)**

#### **Recognition and measurement (continued)**

##### **Revaluation of property, plant and equipment (continued)**

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end.

##### **Impairment of property, plant and equipment**

As a not-for-profit entity with no cash generating units, impairment under AASB 136 *Impairment of Assets* is unlikely to arise. Since property, plant and equipment are carried at fair value or an amount that approximates fair value, impairment can only arise in rare circumstances such as where the costs of disposal are material.

The Department assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Department estimates the asset's recoverable amount. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Specialised assets held for continuing use of their service capacity are rarely sold and their cost of disposal is typically negligible. Their recoverable amount is expected to be materially the same as fair value, where they are regularly revalued under AASB 13.

As a not-for-profit entity, an impairment loss is recognised in the net result to the extent the impairment loss exceeds the amount in the revaluation surplus for the class of asset.

After an impairment loss has been recognised, it is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in net result and is treated as a revaluation increase. However, to the extent that an impairment loss on the same class of asset was previously recognised in net result, a reversal of that impairment loss is also recognised in net result.

## **14. Leases**

### **(a) Department as Lessee**

The Department leases various properties, equipment and motor vehicles. Lease contracts are typically made for fixed periods of 2 to 15 years, but these may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes. The Department does not provide residual value guarantees in relation to leases.

Extension and termination options are included in a number of property and equipment leases. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by the Department and not by the respective lessor. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated). Potential future cash outflows of have been included in the lease liability where it is reasonably certain that the leases will be extended (or not terminated). The assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the lessee. During the current financial year, there were revision of lease terms due to the exercise of extension and termination options.

The Department has elected to recognise payments for short-term leases and low value leases as expenses on a straight-line basis, instead of recognising a right-of-use asset and lease liability. Short-term leases are leases with a lease term of 12 months or less. Low value assets are assets with a fair value of \$10,000 or less when new and comprise mainly property.

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**14. Leases (continued)**

(a) Department as Lessee (continued)

**Right-of-use assets under leases**

	<b>Land and Buildings \$'000</b>	<b>Plant and Equipment \$'000</b>	<b>Total \$'000</b>
<b>Balance at 1 July 2020</b>	73,533	4,531	78,064
Acquisitions / Transfers through administrative restructures	-	-	-
Additions	86,663	1,519	88,182
Remeasurement	(63,188)	55	(63,133)
Disposals	(1,461)	(122)	(1,583)
Depreciation expense	(9,344)	(1,496)	(10,840)
Gain / (impairment) on right-of-use assets	746	-	746
Net revaluation increments less revaluation decrements	-	21	21
Other	25	124	149
<b>Balance at 30 June 2021</b>	<b>86,974</b>	<b>4,632</b>	<b>91,606</b>
<b>Balance at 2 April 2020</b>	-	-	-
Acquisitions / Transfers through administrative restructures	78,111	4,854	82,965
Depreciation expense	(1,554)	(323)	(1,877)
Gain / (impairment) on right-of-use assets	(3,024)	-	(3,024)
<b>Balance at 30 June 2020</b>	<b>73,533</b>	<b>4,531</b>	<b>78,064</b>

**Lease liabilities**

The following table presents liabilities under leases.

	<b>2021 \$'000</b>	<b>2020 \$'000</b>
Balance at beginning of the year / period	84,359	-
Acquisition / Transfer through administrative restructure	-	85,153
Additions	88,185	734
Interest expenses	1,794	467
Remeasurement due to change in variable rent and/or lease term	(63,133)	-
Payments	(10,995)	(1,995)
Disposals	(1,620)	-
Other	164	-
<b>Balance at end of the year / period</b>	<b>98,754</b>	<b>84,359</b>

The following amounts were recognised in the statement of comprehensive income in respect of leases where the entity is the lessee:

	<b>\$'000</b>	<b>\$'000</b>
Depreciation expense of right-of-use assets	10,840	1,877
Interest expense on lease liabilities	1,794	467
Expense relating to short-term leases and low-value assets	6,972	1,673
<b>Total amount recognised in the statement of comprehensive income</b>	<b>19,606</b>	<b>4,017</b>

The Department had total cash outflows for leases of \$17.9 million in the year ended 30 June 2021 (2 April 2020 to 30 June 2020: \$3.6 million).

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## 14. Leases (continued)

### (a) Department as Lessee (continued)

Future minimum lease payments under non-cancellable leases are as follows:

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Within one year	12,381	8,308
Later than one year and not later than five years	38,831	34,807
Later than five years	74,718	70,247
Total (including GST)	<u>125,929</u>	<u>113,362</u>
GST payable to/ (GST recoverable from) the Australian Taxation Office	<u>(11,448)</u>	<u>(10,306)</u>
<b>Total (excluding GST)</b>	<b><u>114,481</u></b>	<b><u>103,056</u></b>

### Recognition and measurement

The Department assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Department recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

#### i. Right-of-use assets

The Department recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are initially measured at the amount of initial measurement of the lease liability (refer ii below), adjusted by any lease payments made at or before the commencement date and lease incentives, any initial direct costs incurred, and estimated costs of dismantling and removing the asset or restoring the site.

Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Department at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

#### *Impairment of right-of-use assets:*

The right-of-use assets are also subject to impairment. The Department assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the entity estimates the asset's recoverable amount. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. After an impairment loss has been recognised, it is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the net result.

#### ii. Lease Liabilities

At the commencement date of the lease, the Department recognises lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments include:

- fixed payments (including in substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate;
- amounts expected to be paid under residual value guarantees;
- exercise price of a purchase options reasonably certain to be exercised by the Department; and
- payments of penalties for terminating the lease, if the lease term reflects the Department exercising the option to terminate.

## **14. Leases (continued)**

### **(a) Department as Lessee (continued)**

#### **Recognition and measurement**

##### **ii. Lease Liabilities (continued)**

Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for the Department's leases, the lessee's incremental borrowing rate is used, being the rate that the entity would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Department's lease liabilities are included in borrowings. Refer note 19.

##### **iii. Short-term leases and leases of low-value assets**

The Department applies the short-term lease recognition exemption to its short-term leases of plant and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

##### **iv. Leases that have significantly below-market terms and conditions principally to enable the entity to further its objectives**

Right-of-use assets under leases at significantly below-market terms and conditions that are entered into principally to enable the Department to further its objectives, are measured at cost.

These right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, subject to impairment. They are not subject to revaluation.

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**15. Intangible assets**

	<b>Software \$'000</b>	<b>Total \$'000</b>
<b>At 2 April 2020</b>		
Cost (gross carrying amount)	-	-
Accumulated amortisation and impairment	-	-
<b>Net carrying amount</b>	<b>-</b>	<b>-</b>
<b>Period ended 30 June 2020</b>		
Net carrying amount at beginning of period	-	-
Additions	1,147	1,147
Acquisitions/transfers through administrative restructures	8,365	8,365
Transfer between classes of assets	(130)	(130)
Disposals	-	-
Writeback/(impairment)	-	-
Amortisation expense	(504)	(504)
<b>Net carrying amount at end of period</b>	<b>8,878</b>	<b>8,878</b>
<b>At 1 July 2020</b>		
Cost (gross carrying amount)	21,250	21,250
Accumulated amortisation and impairment	(12,372)	(12,372)
<b>Net carrying amount</b>	<b>8,878</b>	<b>8,878</b>
<b>Year ended 30 June 2021</b>		
Net carrying amount at beginning of the year	8,878	8,878
Additions	4,027	4,027
Acquisitions/transfers through administrative restructures	-	-
Transfer between classes of assets	9,303	9,303
Disposals	-	-
Writeback/(impairment)	-	-
Amortisation expense	(2,383)	(2,383)
<b>Net carrying amount at end of the year</b>	<b>19,825</b>	<b>19,825</b>
<b>At 30 June 2021</b>		
Cost (gross carrying amount)	34,543	34,543
Accumulated amortisation and impairment	(14,718)	(14,718)
<b>Net carrying amount</b>	<b>19,825</b>	<b>19,825</b>

**Recognition and measurement**

The Department recognises intangible assets only if it is probable that future economic benefits will flow to the Department and the cost of the asset can be measured reliably. Intangible assets are measured initially at cost. Where an asset is acquired at no or nominal cost, the cost is its fair value as at the date of acquisition. Following initial recognition, intangible assets are subsequently measured at fair value only if there is an active market. If there is no active market for the Department's intangible assets, the assets are carried at cost less any accumulated amortisation and impairment losses.

All research costs are expensed. Development costs are only capitalised when certain criteria, such as probable future economic benefits, are met.

The useful lives of intangible assets are assessed to be finite.

The Department's intangible assets are amortised using the straight-line method over a period of 4 - 20 years. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.

## 15. Intangible assets (continued)

### Recognition and measurement (Continued)

Intangible assets are tested for impairment where an indicator of impairment exists. If the recoverable amount is less than its carrying amount, the carrying amount is reduced to recoverable amount and the reduction is recognised as an impairment loss.

#### **Software**

Software is measured at cost less amortisation, as a substitute for fair value in accordance with AASB 138 *Intangible Assets* (AASB 138). These assets are amortised using the straight-line method over their estimated useful lives.

## 16. Fair value measurement of non-financial assets

### **Fair value measurement and hierarchy**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability or in the absence of a principal market, in the most advantageous market for the asset or liability.

When measuring at fair value, the valuation technique used maximises the use of relevant observable inputs and minimises the use of unobservable inputs. Under AASB 13, the entity categorises, for disclosure purposes, the valuation techniques based on the inputs used in the valuation techniques as follows:

- Level 1 – quoted (unadjusted) prices in active markets for identical assets / liabilities that the Department can access at the measurement date.
- Level 2 – inputs other than quoted prices included within level 1 that are observable, either directly or indirectly.
- Level 3 – inputs that are not based on observable market data (unobservable inputs).

The Department recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

### (a) Fair value hierarchy

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total fair value \$'000
<b>30 June 2021</b>				
<b>Property, plant and equipment</b>				
Land	-	-	108,324	108,324
Buildings	-	-	209,052	209,052
Infrastructure systems	-	-	63,560	63,560
Collection assets	-	-	10,586	10,586
<b>Total fair value measurement of non-financial assets</b>	-	-	<b>391,522</b>	<b>391,522</b>

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total fair value \$'000
<b>30 June 2020</b>				
<b>Property, plant and equipment</b>				
Land	-	-	106,768	106,768
Buildings	-	-	208,968	208,968
Infrastructure systems	-	-	44,879	44,879
Collection assets	-	-	10,586	10,586
<b>Total fair value measurement of non-financial assets</b>	-	-	<b>371,201</b>	<b>371,201</b>

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**16. Fair value measurement of non-financial assets (continued)**

**(b) Reconciliation of recurring Level 3 fair value measurements**

	<b>Land (other) \$'000</b>	<b>Buildings \$'000</b>	<b>Infrastructure systems \$'000</b>	<b>Collection assets \$'000</b>	<b>Total \$'000</b>
<b>Fair value as at 1 July 2020</b>	106,768	208,968	44,879	10,586	371,201
Additions	-	11,289	21,906	-	33,195
Disposals	-	(21)	-	-	(21)
Transfers	-	(153)	(1,440)	-	(1,593)
Revaluation - Reserves	1,556	57	325	-	1,938
Depreciation expense	-	(11,088)	(2,110)	-	(13,198)
<b>Fair value as at 30 June 2021</b>	<b>108,324</b>	<b>209,052</b>	<b>63,560</b>	<b>10,586</b>	<b>391,522</b>

	<b>Land (other) \$'000</b>	<b>Buildings \$'000</b>	<b>Infrastructure systems \$'000</b>	<b>Collection assets \$'000</b>	<b>Total \$'000</b>
Equity transfers	106,730	210,075	39,777	10,586	367,168
Additions	38	1,775	5,642	-	7,455
Disposals	-	(122)	-	-	(122)
Depreciation expense	-	(2,760)	(540)	-	(3,300)
<b>Fair value as at 30 June 2020</b>	<b>106,768</b>	<b>208,968</b>	<b>44,879</b>	<b>10,586</b>	<b>371,201</b>



**16. Fair value measurement of non-financial assets (continued)**

**(c) Valuation techniques, inputs and processes**

Non-financial assets	Category (level 2 or level 3)	Valuation technique	Inputs used
Land	Level 3	Market approach	<p>Interim revaluation of land was completed at 31 March 2021 and updated for 31 March 2021.</p> <p>Valuation technique uses following inputs:</p> <ul style="list-style-type: none"> <li>• Sales price of comparable land.</li> <li>• Land attributes including size, location, condition and zoning.</li> </ul> <p>The fair value assessment at 31 March 2021 also considered the impact of bushfires and COVID-19. The independent revaluation in 2020 assessed that there was no evidence of material movement in land values as a result of these events. While there may be isolated pockets of land that is seeing some reduction, overall this was not being extrapolated to lands similar to the Department's land portfolio.</p> <p>Management assessed that the above evaluation by an external valuer to be reasonable as at 30 June 2021 accordingly no changes were made.</p>
Plant and Equipment	Level 3	Depreciated Replacement Cost	Recent market replacement costs
Buildings	Level 3	Depreciated Replacement Cost	<p>Comprehensive revaluation of buildings was completed at 31 March 2021.</p> <p>Valuation technique uses following inputs:</p> <ul style="list-style-type: none"> <li>• Industry accepted publications such as the Australian Construction Hand Book 2021, adjusted by regional indices.</li> <li>• Actual comparable construction costs.</li> <li>• Total and remaining useful life.</li> <li>• Gross floor area.</li> <li>• For heritage buildings, the replacement cost is determined by considering modern day equivalent materials and assets with the same size, design and function as the existing buildings, after taking into consideration and obsolescence.</li> </ul>

**16. Fair value measurement of non-financial assets (continued)**

**(c) Valuation techniques, inputs and processes (continued)**

Non-financial assets	Category (level 2 or level 3)	Valuation technique	Inputs used
			<p>The fair value assessment of buildings also considered the impact of COVID-19. It is likely that supply chains will be disrupted in the short run if there is a high dependence on materials from overseas and/or higher priority to supply other industries, such as medical.</p> <p>However, the Department does not have a high degree of dependence on materials sourced from overseas, which are likely to be disrupted by COVID-19.</p> <p>Management assessed that the above evaluation by an external valuer to be reasonable as at 30 June 2021 accordingly no changes were made.</p>
Infrastructure systems – roads, access assets, utilities and other infrastructure assets	Level 3	Depreciated Replacement Cost	<p>Valuation technique uses following inputs:</p> <ul style="list-style-type: none"> <li>• Industry accepted publications such as the Australian Construction Hand Book 2021, adjusted by regional indices.</li> <li>• Actual comparable construction costs.</li> <li>• Total and remaining useful life.</li> <li>• For the interim revaluation performed at 31 March 2021, cost indices were developed by asset type (civil structures, mechanical, electrical and reticulation) then a weighted composite index was applied to gross replacement cost and fair value of the asset group.</li> </ul> <p>Management assessed that the above evaluation by an external valuer to be reasonable as at 30 June 2021 accordingly no changes were made.</p>

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## 17. Restricted assets

### (a) Restricted cash assets (included in cash and cash equivalents)

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Resources Restricted Funds	33,180	44,701
Pest Insect Destruction Fund	21,481	20,035
Marine Park Trust Funds	758	-
	<b>55,419</b>	<b>64,736</b>

The above amounts are recognised as restricted assets as there are specific legislative/contractual conditions associated with the use of these funds or they are for a specific purpose only.

## 18. Current / non-current liabilities - payables

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
Accrued salaries wages and on-costs	5,238	3,824
Accruals	77,207	46,219
Creditors	92,790	92,262
Bonds and deposits	945	313
Payroll tax	1,234	28
Other	5,031	577
	<b>182,445</b>	<b>143,223</b>
<b>Non-current</b>		
Other	476	-
Other taxes payable	29	-
	<b>505</b>	<b>-</b>

Details regarding liquidity risk, including a maturity analysis of the above payables are disclosed in note 27.

### **Recognition and measurement**

Payables represent liabilities for goods and services provided to the Department and other amounts. Short-term payables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial.

Payables are financial liabilities at amortised cost, initially measured at fair value, net of transaction costs. These are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in net result when the liabilities are derecognised as well as through the amortisation process.

## 19. Current / non-current liabilities - borrowings

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
Lease Liability (refer note 14)	8,726	5,630
	<b>8,726</b>	<b>5,630</b>
<b>Non-current</b>		
Lease Liability (refer note 14)	90,028	78,729
	<b>90,028</b>	<b>78,729</b>

Details regarding liquidity risk, including a maturity analysis of the above payables are disclosed in note 27.

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**19. Current / non-current liabilities - borrowings (continued)**

**Changes in liabilities arising from financial activities**

	<b>Leases</b>	<b>Total liabilities from financing activities</b>
Balance at 1 July 2020	84,359	84,359
Cash flows	(10,995)	(10,995)
New leases	88,185	88,185
Remeasurement due to change in variable rent and/or lease term	(63,133)	(63,133)
Interest expense	1,794	1,794
Other	(1,456)	(1,456)
<b>Balance at 30 June 2021</b>	<b>98,754</b>	<b>98,754</b>

	<b>Leases</b>	<b>Total liabilities from financing activities</b>
Balance at 2 April 2020	-	-
New leases	734	734
Net increase / (decrease) in liabilities from administrative restructure	85,153	85,153
Interest expense	467	467
Other	(1,995)	(1,995)
<b>Balance at 30 June 2020</b>	<b>84,359</b>	<b>84,359</b>

**Recognition and measurement**

**Lease liability**

Lease liability are determined in accordance with AASB 16. Refer note 14.

**20. Current / non-current liabilities - provisions**

**(a) Employee benefits, related on-costs and other provisions**

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
<b>Employee benefits and related on-costs</b>		
Recreation leave	40,348	36,788
Long service leave	14,240	12,736
Payroll tax	5,940	5,421
Other employee costs	3,394	1,695
<b>Total employee benefits and related on-costs</b>	<b>63,922</b>	<b>56,640</b>
<b>Other provisions</b>		
Restoration costs	1,460	1,138
Decontamination	9,225	9,225
Legal costs	3,690	6,240
Warranties and unrecoverable costs on works undertaken on behalf of other agencies	4,990	6,751
Other	-	299
<b>Total other provisions</b>	<b>19,365</b>	<b>23,653</b>
<b>Total current provisions</b>	<b>83,287</b>	<b>80,293</b>

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**20. Current / non-current liabilities - provisions (continued)**

(a) Employee benefits, related on-costs and other provisions (continued)

	2021 \$'000	2020 \$'000
<b>Non-current</b>		
<b>Employee benefits and related on-costs</b>		
Long service leave	1,713	1,499
Recreation leave	-	-
<b>Total employee benefits and related on-costs</b>	<u>1,713</u>	<u>1,499</u>
<b>Other provisions</b>		
Restoration costs	1,719	1,031
<b>Total other provisions</b>	<u>1,719</u>	<u>1,031</u>
<b>Total non-current provisions</b>	<u>3,432</u>	<u>2,530</u>

**Recreation leave**

The liability at 30 June 2021 was \$40.3m (2020: \$36.8m). This is based on leave entitlements at 30 June 2021.

The value of recreational leave expected to be taken within 12 months is \$28.8m (2020: \$22.3m) and \$11.5m (2020:\$14.5m) after 12 months.

**Long service leave**

The liability at 30 June 2021 was \$15.9m (2020: \$14.2m). This is based on leave entitlements at 30 June 2021.

The value of long service leave expected to be taken within 12 months is \$2.4m (2020:\$2.1m) and \$13.5m (2020:\$12.1m) after 12 months.

**Aggregate employee benefits and related on-costs**

	2021 \$'000	2020 \$'000
Provisions - current	63,922	56,640
Provisions - non-current	1,713	1,499
Accrued salaries, wages and on-costs (Note 18)	5,238	3,824
	<u>70,873</u>	<u>61,963</u>

**Movements in provisions (other than employee benefits)**

**Restoration costs**

Carrying amount at beginning of the year	2,169	-
Additional provisions recognised	1,010	46
Equity transfers - refer note 22	-	2,123
<b>Carrying amount at 30 June</b>	<u>3,179</u>	<u>2,169</u>

**Other provisions**

Carrying amount at beginning of the period	24,210	-
Additional provisions recognised	750	8,173
Amounts used	(7,055)	(4,648)
Equity transfers - refer note 22	-	20,685
<b>Carrying amount at 30 June</b>	<u>17,905</u>	<u>24,210</u>

## **20. Current / non-current liabilities - provisions (continued)**

### **Recognition and measurement**

#### **Employee benefits and related on-costs**

##### *(a) Salaries and wages, annual leave and sick leave*

Salaries and wages (including non-monetary benefits) and paid sick leave that are expected to be settled wholly within 12 months after the end of period in which the employees render the service are recognised and measured at the undiscounted amounts of the benefits.

Annual leave is not expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. As such, it is required to be measured at present value in accordance with AASB 119 *Employee Benefits* (although short-cut methods are permitted). Actuarial advice obtained by Treasury has confirmed that the use of an approach using nominal annual leave plus annual leave on the nominal liability (calculated using 7.9% of the nominal value of annual leave) can be used to approximate the present value of the annual leave liability. The Department has assessed the actuarial advice based on the Department's circumstances and has determined that the effect of discounting is immaterial to annual leave. All annual leave is classified as a current liability even where the entity does not expect to settle the liability within 12 months as the Department does not have an unconditional right to defer settlement.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the benefits accrued in the future.

The outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised.

##### *(b) Long service leave and superannuation*

The Department's liabilities for long service leave and defined benefit superannuation are assumed by the Crown. The Department accounts for the liability as having been extinguished; resulting in the amount assumed being shown as part of the non-monetary revenue item described as "acceptance by the Crown of employee benefits and other liabilities".

Long service leave is measured at the present value of expected future payments to be made in respect of services provided up to the reporting date. Consideration is given to certain factors based on actuarial review, including expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using Commonwealth government bond rate at the reporting date.

The superannuation expense for the period has been determined by using the formulae specified in the Treasurer's Directions. The expense for certain superannuation schemes (i.e. Basic Benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (i.e. State Superannuation Scheme and State Authorities Superannuation Scheme), the expense is calculated as a multiple of the employees' superannuation contributions.

##### *(c) Consequential on-costs*

Consequential costs to employment are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised. This includes outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax.

##### *(d) Other provisions*

Provisions are recognised when the Department has a present legal or constructive obligation as a result of a past event; it is probable that an outflow of resources will be required to settle the obligation; and a reliable estimate can be made of the obligation.

If the effect of the time value of money is material, provisions are discounted at an appropriate percentage, which is a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time (i.e. unwinding of discount rate) is recognised as a finance cost.

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**21. Current / non-current liabilities - Other**

	2021 \$'000	2020 \$'000
<b>Current</b>		
Future works on behalf of other agencies	112,237	38,372
	<u>112,237</u>	<u>38,372</u>

**Recognition and measurement**

The Department recognises funds received or receivable at 30 June 2021 for works yet to be performed on behalf of other agencies as a current liability. These funds are likely to be used by the Department in the following financial year towards provision of goods and services, on behalf of other agencies. Refer note 3(b).

**22. Equity**

**Revaluation surplus**

The revaluation surplus is used to record increments and decrements on the revaluation of non-current assets. This accords with the Department's policy on the revaluation of property, plant and equipment as discussed in note 13.

**Accumulated funds**

The category 'accumulated funds' includes retained funds and transferred equity from DPIE in prior year.

**Reserves**

Separate reserve accounts are recognised in the financial statements only if such accounts are required by specific legislation or Australian Accounting Standards (e.g. revaluation surplus).

**Increase / decrease in net assets from equity transfers**

	2021 \$'000	2020 \$'000
Transfer of assets and liabilities as a result of administrative restructures	-	445,914
	<u>-</u>	<u>445,914</u>

**Recognition and measurement - equity transfers**

The transfer of net assets between agencies as a result of an administrative restructure, transfers of programs / functions and parts thereof between NSW public sector agencies and 'equity appropriations' are designated or required by Australian Accounting Standards to be treated as contributions by owners and recognised as an adjustment to "Accumulated Funds". This treatment is consistent with AASB 1004 *Contributions* and Australian Interpretation 1038 *Contributions by Owners Made to Wholly-Owned Public Sector Entities*.

Transfers arising from an administrative restructure including not-for-profit and for-profit government entity are recognised by the transferor immediately prior to the restructure, in most instances this will approximate fair value.

All other equity transfers are recognised at fair value, except for intangibles. Where an intangible has been recognised at (amortised) cost by the transferor because there is no active market, the Department recognises the asset at the transferor's carrying amount. Where the transferor is prohibited from recognising an internally generated intangible the Department does not recognise that asset.

Land transfers are normally recognised at fair value through the Department upon transfer of control. In relation to transfers within state sector, control is normally taken to be transferred upon publication of the notice in the NSW Government Gazette.

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**22. Equity (continued)**

**Recognition and measurement - equity transfers (continued)**

The Department was established on 2 April 2020 under the *Administrative Arrangements (Administrative Changes – Regional NSW and Independent Planning Commission) Order 2020* and *Administrative Arrangements (Administrative Changes—Public Service Agencies) Amendment Order 2020*.

The employees, functions, assets, rights and liabilities of the Regions, Industry, Agriculture, and Resources group, the NSW Resources Regulator from the Environment, Energy and Sustainability group, and identified employees and functions from the corporate groups within DPIE were transferred to the Department with effect from 2 April 2020.

	Period ended 30/06/2020 DPIE & Total \$'000	Period ended 30/06/2020 Total \$'000
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	116,580	116,580
Receivables	125,582	125,582
Contract assets	3,334	3,334
Inventories	1,849	1,849
Biological assets	2,684	2,684
<b>Total current assets</b>	<b>250,029</b>	<b>250,029</b>
<b>Non-current assets</b>		
Receivables	3	3
Financial Assets at fair value	46	46
Property Plant and Equipment	402,587	402,587
Intangible assets	8,365	8,365
Biological assets	5,703	5,703
Right of use assets	82,231	82,231
<b>Total non-current assets</b>	<b>498,935</b>	<b>498,935</b>
<b>Total assets</b>	<b>748,964</b>	<b>748,964</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Contract liabilities	-	-
Payables	109,449	109,449
Borrowings	897	897
Provisions	69,400	69,400
Other liabilities	37,233	37,233
<b>Total current liabilities</b>	<b>216,979</b>	<b>216,979</b>
<b>Non-current liabilities</b>		
Contract liabilities	-	-
Payables	1,458	1,458
Borrowings	82,441	82,441
Provisions	2,172	2,172
<b>Total non-current liabilities</b>	<b>86,071</b>	<b>86,071</b>
<b>Total liabilities</b>	<b>303,050</b>	<b>303,050</b>
<b>NET ASSETS</b>	<b>445,914</b>	<b>445,914</b>



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**22. Equity (continued)**

	Period 1/07/2019 - 1/04/2020 DPIE \$'000	Period 2/04/2020 - 30/06/2020 DRNSW \$'000	Total \$'000
<b>Expenses excluding losses</b>			
Employee related expenses	279,103	106,825	385,928
Operating expenses	488,849	248,727	737,576
Depreciation and amortisation	14,948	7,057	22,005
Grants and subsidies	145,795	208,208	354,003
Finance costs	48	467	515
<b>Total expenses excluding losses</b>	<b>928,743</b>	<b>571,284</b>	<b>1,500,027</b>
<b>Revenue</b>			
Appropriation (net of transfer payments)	-	172,758	172,758
Sale of goods and services	441,337	37,030	478,367
Investment revenue	1,286	578	1,864
Retained taxes, levies, fees and fines	71,531	17,887	89,418
Personnel services revenue	10,226	2,109	12,335
Grants and contributions	83,961	354,776	438,737
Other revenue	3,916	20,207	24,123
Acceptance by the Crown of employee benefits and other liabilities	7,997	6,731	14,728
<b>Total revenue</b>	<b>620,254</b>	<b>612,076</b>	<b>1,232,330</b>
Gain/ (loss) on disposal	(986)	274	(712)
Other gains /(losses)	77	736	813
<b>Net result</b>	<b>(309,398)</b>	<b>41,802</b>	<b>(267,596)</b>

**23. Commitments for expenditure**

**(a) Capital Commitments**

	2021 \$'000	2020 \$'000
Aggregate capital expenditure for the acquisition of non-current assets contracted for at balance date and not provided for:		
Not later than one year	1,005	5,331
Later than one year and not later than five years	1,808	1,051
Later than five years	-	-
<b>Total (including GST)</b>	<b>2,813</b>	<b>6,382</b>

## 24. Contingent liabilities and contingent assets

### (a) Contingent liabilities

There are a number of claims against the Department. As at 30 June 2021 these included:

- Potential liability for legal costs in connection with the Land and Environment Court proceedings in which the Department was unsuccessful. There is potential for claims for damages from the Department for injuries and/or damage to their personal property.
- Many regulatory prosecutions (including, but not limited to, prosecutions under the *Fisheries Management Act 1994* and the *Game and Feral Animal Control Act 2002*) on foot at the end of the period where the outcome is uncertain.

It is possible a costs order could be made against the Department in any of these matters. It is not practicable to accurately estimate the amount of the potential costs orders and/or potential legal costs in those matters.

### (b) Contingent assets

The Department is not aware of any contingent assets.

## 25. Budget

The budgeted amounts are drawn from the original budgeted financial statements presented to Parliament in respect of the reporting period. Subsequent amendments to the original budget (e.g. adjustment for transfer of functions between entities as a result of Administrative Arrangements Orders) are not reflected in the budgeted amounts.

The budget process is finalised prior to the beginning of each financial year. Events can arise after the budget is finalised that necessitate variations to the planned activities of the consolidated entity for that year. This in turn may cause variations to the financial activities. Major variations between the original budget and actual amounts are outlined below.

Key significant events that impacted consolidated entity's performance in the 2020-21 financial year include natural disasters, COVID-19 and receipt of drought relief packages and economic stimulus packages from Treasury. Under the Administrative Arrangements (Administrative Changes—Regional NSW and Independent Planning Commission) Order, effective 2 April 2020 a new Department of Regional NSW (DRNSW) was established. Persons employed in the Regions, Industry, Agriculture and Resources Group were transferred to DRNSW on that date.

### Net Result

Net Loss of \$62.3 million for the year ended 30 June 2021 resulted in a variance of \$203 million in comparison with the budgeted Net Profit of \$140.7 million. Key variations are listed in the table below:

#### Expenditure

Delays for various grants related programs including Stronger Country Community Fund, Regional Communities Development Fund, Drought Stimulus Package and the Bushfire Industry Recovery Package.	\$(373.4m)
Programs have been delayed due to the ongoing impacts of COVID-19, which have affected the recovery efforts associated with the 2019-20 bushfires. The response and recovery activities were further hampered by the March 2021 NSW Storms and Floods which have impacted the ability of grant recipients to deliver projects on time. These compounding events have further exacerbated the already stretched delivery capacity among NSW Councils.	
Expenditure on delayed grants has been reallocated to future years as part of the FY2021-22 NSW State Budget processes.	
Transfer of EPA controlled programs for bush fire clean up to EPA as per SC0015-2020 originally budgeted in DRNSW	\$(100.0m)

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## 25. Budget (continued)

### Revenue

Reduction in appropriations associated with delays in the Stronger Country Community Fund, Regional Communities Development Fund, Drought Stimulus Package and the Bushfire Industry Recovery Packages	\$(369.8m)
Delays in the delivery of the Government's commitments and larger scale progress on the Snowy Hydro Legacy Fund capital project. The reduction reflects a timing adjustment driven by changing market conditions COVID-19 extending the time required for market engagements. In addition, for the digital stream, announcements by the nbn have delayed the Gig State project.	\$(124.8m)
Transfer of EPA controlled programs for bush fire clean up to EPA as per SC0015-2020 originally budgeted in DRNSW	\$(100.0m)
Revenue reversal of NSW Bushfire Clean up	\$(82.1m)
Project delayed for Royalties for Rejuvenation due to COVID-19 delaying works in regional areas	\$(27.0m)
Additional funding for NSW Storm and Flood Clean-up Program	\$45.3m

### Assets and Liabilities

Net assets of \$427.3 million were lower than the budget of \$706.6 million by \$279.2 million primarily due to lower than budgeted capital investment associated with the Food and Fibre program, offset by higher total liabilities driven by higher than budgeted Right-of-use assets associated with Property and Fleet as a result of the 2 April 2020 Machinery of Government and higher than budgeted accruals associated with payments to suppliers.

Actual cash of \$194.7 million was lower than the budget of \$238.9 million by \$44.2 million. This was mainly due to lower appropriation receipts and grant and contribution income, offset by lower than budgeted employee related costs, payments to suppliers and payments of grants and subsidies.

## 26. Reconciliation of cash flows from operating activities to net result

	2021 \$'000	2020 \$'000
Reconciliation of cash flows from operating activities to net result as reported in the statement of comprehensive income as follows:		
<b>Net cash flows from operating activities</b>	111,182	47,586
Depreciation and amortisation	(32,412)	(7,057)
Finance costs	(1,793)	(467)
Gain/(loss) on disposal of property, plant and equipment	207	274
Revaluation of property, plant and equipment	11	-
Increase / (decrease) in receivables	(8,919)	45,589
Increase / (decrease) in inventories	35	(1,516)
Increase / (decrease) in contract assets	2,410	2,099
Decrease / (increase) in creditors	(39,727)	(32,316)
Decrease / (increase) in contract liabilities	(15,525)	-
Decrease / (increase) in provisions	(3,896)	(11,251)
Decrease / (increase) in other liabilities	(73,865)	(1,139)
<b>Net result</b>	<b>(62,292)</b>	<b>41,802</b>

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## 27. Financial instruments

The Department principal financial instruments are outlined below. These financial instruments arise directly from the Department's operations or are required to finance the Department's operations. The Department does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

The Department's main risks arising from financial instruments are outlined below, together with the Department's objectives, policies and processes for measuring and managing risk. Further quantitative and qualitative disclosures are included throughout these financial statements.

The Secretary has overall responsibility for the establishment and oversight of risk management and reviews and agrees policies for managing each of these risks. Risk management policies are established to identify and analyse the risks faced by the Department's, to set risk limits and controls and to monitor risks. Compliance is reviewed by the Audit and Risk Committee.

### (a) Financial instrument categories

	Note	Category	2021 \$'000	2020 \$'000
<b>Class:</b>				
<b>Financial Assets</b>				
Cash and cash equivalents	7	Amortised cost	194,675	149,913
Receivables <sup>1</sup>	8	Amortised cost	142,956	149,068
Contract assets <sup>3</sup>	9		7,843	5,433
Financial assets at fair value	10	Fair value through profit and loss	51	40
			<b>345,525</b>	<b>304,454</b>
<b>Class:</b>				
<b>Financial Liabilities</b>				
Payables <sup>2</sup>	18	Financial liabilities measured at amortised cost	181,687	143,195
Borrowings	19	Financial liabilities measured at amortised cost	98,754	84,359
			<b>280,441</b>	<b>227,554</b>

<sup>1</sup> Excludes statutory receivables and prepayments (i.e. not within scope of AASB 7).

<sup>2</sup> Excludes statutory payables and unearned revenue (i.e. not within scope of AASB 7).

<sup>3</sup> While contract assets are also not formalised, they are explicitly included in the scope of AASB 7 for the purpose of the credit risk disclosure.

The Department determines the classification of its financial assets and liabilities after initial recognition and when allowed and appropriate, re-evaluates this at each financial year end.

### (b) De-recognition of financial assets and financial liabilities

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when the contractual rights to the cash flows from the financial assets expire; or if the Department transfers its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either:

- the Department has transferred substantially all the risks and rewards of the asset; or
- the Department has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control.

When the Department has transferred its rights to receive cash flows from an asset or has entered into a pass through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. Where the Department has neither transferred nor retained substantially all the risks and rewards or transferred control, the asset continues to be recognised to the extent of the Department's continuing involvement in the asset. In that case, the Department also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Department has retained.

## **27. Financial instruments (continued)**

### **(b) De-recognition of financial assets and financial liabilities (continued)**

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Department could be required to repay.

A financial liability is derecognised when the obligation specified in the contract is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the net result.

### **(c) Offsetting financial instruments**

Financial assets and financial liabilities are offset, and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

### **(d) Financial risks**

#### **(i) Credit Risk**

Credit risk arises when there is the possibility of the counter party defaulting on their contractual obligations, resulting in a financial loss to the Department. The maximum exposure to credit risk is generally represented by the carrying amount of the financial assets (net of any allowance credit losses or allowance for impairment).

Credit risk arises from the financial assets of the Department, including cash, receivables, authority deposits and advances receivable. No collateral is held by the Department. The Department has not granted any financial guarantees.

Credit risk associated with the Department's financial assets, other than receivables, is managed through the selection of counterparties and establishment of minimum credit rating standards.

#### ***Cash and cash equivalents***

Cash comprises cash on hand and bank balances within the NSW Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (TCorp) 11am unofficial cash rate, adjusted for a management fee to NSW Treasury.

#### ***Receivables – trade receivables***

##### ***Accounting policy for impairment of trade receivables and other financial assets***

Collectability of trade receivables are on an ongoing basis. Procedures as established in the Treasurer's Directions are followed to recover outstanding amounts, including letters of demand where necessary.

The Department applies the AASB 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on historical observed loss rates. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. Refer note 8.

Trade receivables are written off when there is no reasonable expectation of recovery.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**27. Financial instruments (continued)**

**(d) Financial risks (continued)**

(i) Credit Risk (continued)

The loss allowance for trade receivables and contract assets as at 30 June 2021, was determined as follows:

<b>30 June 2021</b>	<b>Current \$'000</b>	<b>&lt;30 days \$'000</b>	<b>30- 60 days \$'000</b>	<b>61 - 90 days \$'000</b>	<b>&gt; 91 days \$'000</b>	<b>Total \$'000</b>
Expected credit loss rate	1.49%	2.71%	11.31%	28.39%	11.09%	
Estimated total gross carrying amount	46,053	8,733	2,063	1,564	4,532	62,944
Expected credit loss	685	237	233	444	502	2,101

<b>30 June 2020</b>	<b>Current \$'000</b>	<b>&lt;30 days \$'000</b>	<b>30- 60 days \$'000</b>	<b>61 - 90 days \$'000</b>	<b>&gt; 91 days \$'000</b>	<b>Total \$'000</b>
Expected credit loss rate	1.80%	79.30%	2.70%	3.70%	5.60%	
Estimated total gross carrying amount	98,380	244	2,132	538	4,218	105,512
Expected credit loss	1,639	194	57	20	234	2,144

Note: The analysis excludes statutory receivables and prepayments, as these are not within the scope of AASB 7. Therefore, the 'total' will not reconcile to the receivables total in note 8.

The Department is not materially exposed to concentrations of credit risk to a single debtor or group of debtors as at 30 June 2021.

Authority deposits

The Department has no funds placed on deposit with TCorp.

(ii) Liquidity Risk

Liquidity risk is the risk that the Department will be unable to meet its payment obligations when they fall due. The Department continuously manages risk through monitoring future cash flows and maturities planning to ensure adequate holding of high-quality liquid assets. The objective is to maintain a balance between continuity of funding and flexibility through the use of loans and other advances.

During the current period there were no defaults or breaches of borrowings. No assets have been pledged as collateral. The Department's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

Liabilities are recognised for amounts due to be paid in the future for goods or services received, whether invoiced or not. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in NSW TC 11-12. For small business suppliers, where terms are not specified, payment is made not later than 30 days from date of receipt of a correctly rendered invoice. For other suppliers, if trade terms are not specified, payment is made no later than the end of the month following the month in which the invoice or a statement is received. For small business suppliers, where payment is not made within the specified time period, simple interest must be paid automatically unless an existing contract specifies otherwise. For payments to other suppliers, the Secretary may automatically pay the supplier simple interest.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**27. Financial instruments (continued)**

**(d) Financial risks (continued)**

(ii) Liquidity Risk (continued)

The table below summarises the maturity profile of the Department's financial liabilities, based on contractual undiscounted payments together with the interest rate exposure.

**Maturity Analysis and interest rate exposure of financial liabilities**  
**30 June 2021**

	Weighted average effective interest rate	Interest rate exposure				Maturity dates		
		Nominal Amount	Fixed Interest Rate	Variable Interest Rate	Non-Interest Bearing	< 1 year	1-5 years	> 5 years
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Payables		181,687			181,687	181,211	476	
Borrowings:								
Lease liabilities	2.16%	125,929	125,929			12,381	38,831	74,718
		307,616	125,929	-	181,687	193,592	39,307	74,718

**30 June 2020**

	Weighted average effective interest rate	Interest rate exposure				Maturity dates		
		Nominal Amount	Fixed Interest Rate	Variable Interest Rate	Non-Interest Bearing	< 1 year	1-5 years	> 5 years
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Payables	-	143,195	-	-	143,195	143,195	-	-
Borrowings:								
Lease liabilities	2.21%	113,362	113,362	-	-	8,308	34,807	70,247
		256,557	113,362	-	143,195	151,503	34,807	70,247

(iii) Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Department's exposures to market risk are primarily through interest rate risk on the Department's borrowings. The Department has no exposure to foreign currency risk and does not enter into commodity contracts.

The effect on profit and equity due to a reasonably possible change in risk variable is outlined in the information below, for interest rate risk and other price risk. A reasonably possible change in risk variable has been determined after taking into account the economic environment in which the Department operates and the time frame for the assessment (i.e. until the end of the next annual reporting period). The sensitivity analysis is based on risk exposure in existence at the financial position date. The analysis assumes that all other variables remain constant.

*Interest Rate Risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Exposure to interest rate risk arises primarily through the Department's interest bearing liabilities. The Department does not account for any fixed rate financial instruments at fair value through profit or loss or as at fair value through other comprehensive income. Therefore, for these financial instruments, a change in interest rates would not affect profit or loss or equity. A reasonably possible change of +/- 1% is used, consistent with current trends in interest rates. The basis will be reviewed annually and amended where there is a structural change in the level of interest rate volatility. The Department's exposure to interest rate risk is set out below.

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

**27. Financial instruments (continued)**

**(d) Financial risks (continued)**

(iii) Market Risk (continued)

<b>30 June 2021</b>	<b>\$'000</b>				
	<b>Carrying Amount</b>	<b>Profit -1%</b>	<b>Equity</b>	<b>Profit +1%</b>	<b>Equity</b>
<b>Financial Assets</b>					
Cash and cash equivalents	194,675	(1,947)	(1,947)	1,947	1,947
Receivables	142,956	(1,430)	(1,430)	1,430	1,430
Contract Assets	7,843	(78)	(78)	78	78
Financial assets at fair value	51	-	-	-	-
<b>Financial Liabilities</b>					
Payables	181,687	(1,817)	(1,817)	1,817	1,817
Borrowings	98,754	(988)	(988)	988	988
Other	-	-	-	-	-
<b>30 June 2020</b>					
	<b>Carrying Amount</b>	<b>Profit -1%</b>	<b>Equity</b>	<b>Profit +1%</b>	<b>Equity</b>
<b>Financial Assets</b>					
Cash and cash equivalents	149,913	(1,499)	(1,499)	1,499	1,499
Receivables	149,068	(1,491)	(1,491)	1,491	1,491
Contract Assets	5,433	(54)	(54)	54	54
Financial assets at fair value	40	-	-	-	-
<b>Financial Liabilities</b>					
Payables	143,195	(1,432)	(1,432)	1,432	1,432
Borrowings	84,359	(844)	(844)	844	844
Other	-	-	-	-	-

(iv) Fair value compared to carrying amount

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability or in the absence of a principal market, in the most advantageous market for the asset or liability.

Fair value recognised in statement of financial position

Management assessed that cash and short-term deposits, trade receivables, trade payables and other current liabilities approximate their fair values, largely due to the short-term maturities of these instruments.

When measuring fair value, the valuation technique used maximises the use of relevant observable inputs and minimises the use of unobservable inputs. Under AASB 13, the Department categorises, for disclosure purposes, the valuation techniques based on the inputs used in the valuation techniques as follows:

- Level 1 – quoted (unadjusted) prices in active markets for identical assets / liabilities that the Department can access at the measurement date.
- Level 2 – inputs other than quoted prices included within level 1 that are observable, either directly or indirectly.
- Level 3 – inputs that are not based on observable market data (unobservable inputs).

The Department recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

There were no transfers between level 1, 2 and 3 during the period ended 30 June 2021. Refer note 16.



**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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## 28. Trust funds

### (a) Minerals trust funds – deposits under the *Mining Act 1992*

Cash deposits are received in respect of various forms of titles issued under the provisions of the State's mining legislation. Such cash deposits are held by the Department during the currency of titles and are normally refunded to registered holders upon cessation, providing certain title conditions have been observed.

These monies have been excluded from the financial statements as the Department cannot use them for the achievement of its objectives.

Bank guarantees from various mining enterprises for the amount of \$3.4 billion (2020: \$3.0 billion) are also held as at 30 June 2021.

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Refundable deposits balance at beginning of the year / period	84,852	84,886
Add: receipts	25,722	623
Less: refunds	(1,680)	(657)
Refundable deposits balance at the end of the year / period	<b>108,894</b>	<b>84,852</b>
Breakdown of the refundable deposits balance:		
Cash at the bank	109,681	86,497
Cash receivable from / (payable) to the Department	(787)	(1,645)
<b>Total refundable deposits at the end of the year / period</b>	<b>108,894</b>	<b>84,852</b>

## 29. Administered activities

### a) Receipts and payments

The following income has been collected on behalf of the Crown during the current and prior periods.

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Receipts	181,456	306,451
Payments	(170,250)	(298,606)
Payables	<b>11,206</b>	<b>7,845</b>

### b) Assets and liabilities

The following fees were received but not remitted and are payable to Crown at reporting date:

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Administered assets</b>		
Bank	11,206	35,659
	<b>11,206</b>	<b>35,659</b>
<b>Administered liabilities</b>		
<b>Current</b>		
Payables - NSW Treasury	(676)	(7,845)
Trade Creditors	(10,530)	(2,293)
Income In Advance	-	(25,521)
	<b>(11,206)</b>	<b>(35,659)</b>

**Department of Regional NSW**  
**Notes to the financial statements**  
for the year ended 30 June 2021

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**29. Administered activities (continued)**

The Department administers following activities on behalf of the Crown:

- Covid-19 security activities on behalf of NSW Treasury; and
- mining activities for NSW government.

**30. Related party disclosures**

**(a) Key management personnel compensation**

The following are Department's key management personnel:

- Secretary of the Department;
- Deputy Secretary Corporate Services;
- Deputy Secretary Strategy, Delivery & Performance;
- Director General Primary Industries;
- Deputy Secretary Public Works Advisory & Regional Development,
- Deputy Secretary Mining, Exploration & Geoscience
- Deputy Secretary Regional Precinct Group

The combined compensation for the above-named personnel for 1 July 2020 to 30 June 2021 is as follows:

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
Salaries	2,509	643
Other monetary allowances	40	11
<b>Total remuneration</b>	<u>2,549</u>	<u>654</u>

**(b) Transactions with key management personnel**

During the period, the Department did not enter into transactions with key management personnel, their close family members and controlled or jointly controlled entities thereof.

**(c) Transactions with Government related entities**

During the period, the Department entered into the following individually significant arms' length transactions with other entities that are controlled by the NSW Government;

- Appropriation of \$994 million (2020: \$173 million) received from the Consolidated Fund (note 3(a))
- Cluster grant funding of \$249.7 million (2020: \$115.6 million) was paid to agencies within the Regional Cluster (note 2(d)) and \$65.8 million (2020: \$24.2 million) paid to other NSW government entities.

The Department also entered into transactions with other entities that are controlled/jointly controlled/significantly influenced by NSW Government. These transactions are conducted at arms-length and are not individually significant. This includes property leased from Property NSW, insurance arrangement with the NSW Self Insurance Corporation, corporate shared services and personnel services arrangements and certain employee benefits assumed by the Crown. Refer notes 2(a), 2(b), 2(d), 2(e), 3(a), 3(e), 3(f) and 3(h).

### **31. Events after the reporting period**

The Department is continually assessing the impact of COVID-19 on the fair value of its non-current physical and financial assets. These assets include land, buildings, infrastructure, receivables, lease liabilities and lease assets.

The Department will apply a 2.5 percent wage increase in the calculation of leave provisions at 30 June 2021.

There are no other known events that would impact on the state of the Department or have a material impact on the financial statements.

End of the audited financial statements

# Independent Auditor's Report



## INDEPENDENT AUDITOR'S REPORT

### Department of Regional NSW

To Members of the New South Wales Parliament

### Opinion

I have audited the accompanying financial statements of the Department of Regional NSW (the Department), which comprise the Statement by the Secretary, the Statement of Comprehensive Income for the year ended 30 June 2021, the Statement of Financial Position as at 30 June 2021, the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, notes comprising a Statement of Significant Accounting Policies and other explanatory information of the Department and the consolidated entity. The consolidated entity comprises the Department and the entities it controlled at the year's end or from time to time during the financial year.

In my opinion, the financial statements:

- have been prepared in accordance with Australian Accounting Standards and the applicable financial reporting requirements of the *Government Sector Finance Act 2018* (GSF Act), the *Government Sector Finance Regulation 2018* (GSF Regulation) and the Treasurer's Directions
- presents fairly the financial position, financial performance and cash flows of the Department and the consolidated entity

My opinion should be read in conjunction with the rest of this report.

### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Department and the consolidated entity in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of public sector agencies
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements for the year ended 30 June 2021. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, I do not provide a separate opinion on these matters.

Key Audit Matter	How my audit addressed the matter
<b>Fair value assessment of property, plant and equipment</b>	
<p>At 30 June 2021, the Department reported \$430.9 million in property, plant and equipment measured at fair value.</p> <p>The closing balance of property, plant and equipment includes a net revaluation increment of \$1.9 million recorded during the year ended 30 June 2021.</p> <p>I considered this to be a key audit matter because:</p> <ul style="list-style-type: none"> <li>property, plant and equipment is financially significant to the Department</li> <li>the extent of significant management judgements underpinning key assumptions used in the valuation process</li> <li>the specialised and unique nature of the assets</li> <li>the judgement and complexities associated with the application of AASB 13 'Fair Value Measurement' requirements.</li> </ul> <p>Further information on the fair value measurement is disclosed in Note 13 'Property, plant and equipment'.</p>	<p>Key audit procedures included:</p> <ul style="list-style-type: none"> <li>assessed the competence, capability and objectivity of management's independent valuation experts</li> <li>assessed the accuracy and completeness of assets included in the revaluation</li> <li>assessed the appropriateness of the methodology used and key assumptions and judgements adopted</li> <li>assessed material changes to the useful lives</li> <li>assessed the sufficiency and appropriateness of the valuation methodology against the requirements of applicable Australian Accounting Standards and NSW Treasurer's Directions</li> <li>agreed valuation amounts to the reported financial statement balances</li> <li>assessed the adequacy of the financial statement disclosures against the requirements of applicable Australian Accounting Standards and NSW Treasurer's Directions.</li> </ul>

## Secretary's Responsibilities for the Financial Statements

The Secretary is responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the GSF Act, GSF Regulations and Treasurer's Directions. The Secretary's responsibility also includes such internal control as the Secretary determines is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Secretary is responsible for assessing the ability of the Department and the consolidated entity to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting.

## Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar5.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar5.pdf). The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Department or the consolidated entity carried out their activities effectively, efficiently and economically
- about the assumptions used in formulating the budget figures disclosed in the financial statements
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Margaret Crawford  
Auditor-General for New South Wales

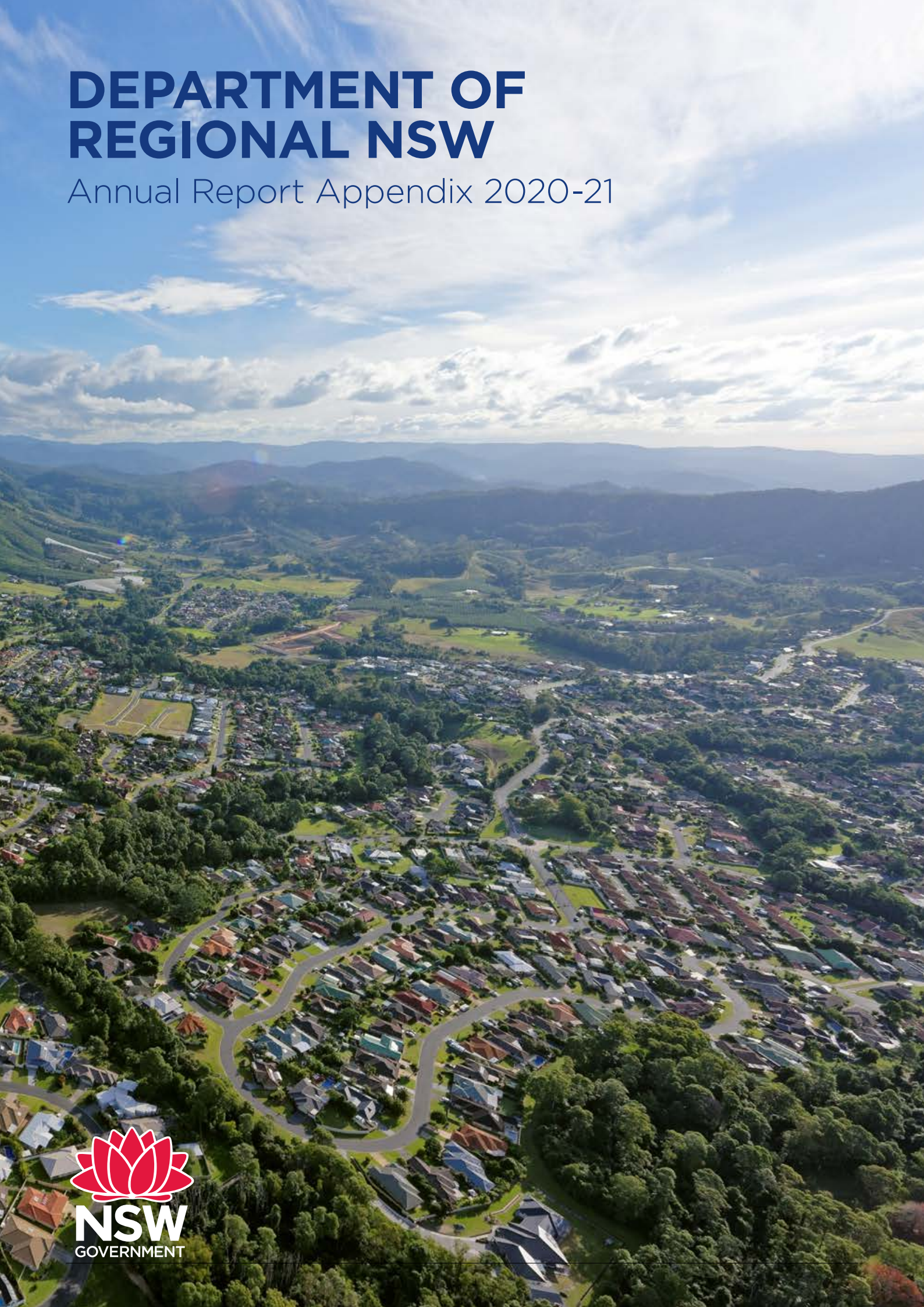
6 October 2021  
SYDNEY





# DEPARTMENT OF REGIONAL NSW

Annual Report Appendix 2020-21





# Appendices 2020-21

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# Appendix 1: Legal

## 1.1 Acts Administered as at 30 June 2021

### **Deputy Premier, Minister for Regional New South Wales, Industry and Trade**

Australian Oil Refining Agreements Act 1954 No 34

Coal Acquisition Act 1981 No 109

Coal Industry Act 2001 No 107

Coal Innovation Administration Act 2008 No 50

Coal Ownership (Restitution) Act 1990 No 19

Community Welfare Act 1987 No 52, Part 5 and any other provisions of that Act in so far as they relate to functions under Part 5, jointly with the Premier and the Minister for Police and Emergency Services

Forestry Act 2012 No 96 (except Parts 5A and 5B, jointly with the Minister for Energy and Environment)

Growth Centres (Development Corporations) Act 1974 No 49, in so far as it relates to the Regional Growth NSW Development Corporation

Mine and Petroleum Site Safety (Cost Recovery) Act 2005 No 116

Mining Act 1992 No 29 (except section 293, the Attorney General, and Minister for the Prevention of Domestic Violence)

Offshore Minerals Act 1999 No 42

Petroleum (Offshore) Act 1982 No 23

Petroleum (Onshore) Act 1991 No 84

Plantations and Reafforestation Act 1999 No 97

Regional Development Act 2004 No 58

Rice Marketing Act 1983 No 176 jointly with the Minister for Agriculture and Western New South Wales<sup>1</sup>

Snowy Hydro Corporatisation Act 1997 No 99

State Emergency and Rescue Management Act 1989 No 165, in so far as it relates to emergency recovery, jointly with the Premier and the Minister for Police and Emergency Services

Uranium Mining and Nuclear Facilities (Prohibitions) Act 1986 No 194

Very Fast Train (Route Investigation) Act 1989 No 44, jointly with the Minister for Planning and Public Spaces

Visy Mill Facilitation Act 1997 No 139

*Work Health and Safety (Mines and Petroleum Sites) Act 2013 No 54*

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<sup>1</sup> Since 16 October 2020

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## Minister for Agriculture and Western New South Wales

*Agricultural and Veterinary Chemicals (New South Wales) Act 1994 No 53*

*Agricultural Industry Services Act 1998 No 45*

*Agricultural Livestock (Disease Control Funding) Act 1998 No 139*

*Agricultural Scientific Collections Trust Act 1983 No 148*

*Animal Research Act 1985 No 123*

*Biological Control Act 1985 No 199*

*Biosecurity Act 2015 No 24*

*Border Fence Maintenance Act 1921 No 17*

*C.B. Alexander Foundation Incorporation Act 1969 No 61*

*Exhibited Animals Protection Act 1986 No 123*

*Farm Debt Mediation Act 1994 No 91*

*Farm Water Supplies Act 1946 No 22*

*Farrer Memorial Research Scholarship Fund Act 1930 No 38*

*Fisheries Act 1935 No 58*

*Fisheries Management Act 1994 No 38*

*Food Act 2003 No 43*

*Game and Feral Animal Control Act 2002 No 64*

*Gene Technology (GM Crop Moratorium) Act 2003 No 12*

*Gene Technology (New South Wales) Act 2003 No 11*

*Hemp Industry Act 2008 No 58*

*Local Land Services Act 2013 No 51 (except Part 11 and Divisions 2 and 3 of Part 12, jointly with the Minister for Energy and Environment)*

*Marine Estate Management Act 2014 No 72, jointly with the Minister for Energy and Environment*

*Meat Industry Act 1978 No 54*

*Poppy Industry Act 2016 No 37*

*Prevention of Cruelty to Animals Act 1979 No 200, jointly with the Minister for Local Government*

*Rice Marketing Act 1983 No 176 jointly with the Deputy Premier, Minister for Regional New South Wales, Industry and Trade<sup>2</sup>*

*Right to Farm Act 2019 No 15*

*Rural Assistance Act 1989 No 97*

*Soil Conservation Act 1938 No 10 (except parts, jointly with the Minister for Energy and Environment)*

*Stock Medicines Act 1989 No 182*

*Sydney Market Authority (Dissolution) Act 1997 No 52*

*Veterinary Practice Act 2003 No 87*

## Minister for Mental Health, Regional Youth and Women

The Minister for Mental Health, Regional Youth and Women has joint administration of all Acts listed for the Minister for Health and Medical Research and joint administration of the *Advocate for Children and Young People Act 2014 No 29* with the Minister for Families, Communities and Disability Services.

<sup>2</sup> Joint since 16 October 2020

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## 1.2 Legal change – 1 July 2020 to 30 June 2021

### New legislation

Nil

#### Amending legislation in the Deputy Premier, Minister for Regional New South Wales, Industry and Trade's portfolio (between 1 July 2020 and 30 June 2021)

*Bushfires Legislation Amendment Act 2020* (amendments to the *State Emergency and Rescue Management Act 1989*)

*Statute Law (Miscellaneous Provisions) Act 2020* (amendments to the *Growth Centres (Development Corporations) Act 1974*; *Mining Regulation 2016*; *Petroleum (Onshore) Regulation 2016*; *Rice Marketing Act 1983*)

*COVID-19 Recovery Act 2021* (amendments to the *Mining Act 1992*)

#### Amending legislation in the Minister for Agriculture and Western New South Wales' portfolio (between 1 July 2020 and 30 June 2021)

*Bushfires Legislation Amendment Act 2020* (amendments to the *Local Land Services Act 2013*)

*Statute Law (Miscellaneous Provisions) Act 2020* (amendments to the *Agricultural and Veterinary Chemicals (New South Wales) Act 1994*; *Agricultural Industry Services Act 1998*; *Agricultural Livestock (Disease Control Funding) Act 1998*; *Agricultural Scientific Collections Trust Act 1983*; *Animal Research Act 1985*; *Biological Control Act 1985*; *Biosecurity Act 2015*; *Exhibited Animals Protection Act 1986*; *Farrer Memorial Research Scholarship Fund Act 1930*; *Fisheries Management Act 1994*; *Fisheries Management (Aquaculture) Regulation 2017*; *Fisheries Management (General) Regulation 2019*; *Fisheries Management (Ocean Hauling Share Management Plan) Regulation 2006*; *Game and Feral Animal Control Act 2002*; *Gene Technology (GM Crop Moratorium) Act 2003*; *Hemp Industry Act 2008*; *Local Land Services Act 2013*; *Marine Estate Management Act 2014*; *Prevention of Cruelty to Animals Act 1979*; *Rice Marketing Act 1983*; and *Stock Medicines Act 1989*)

*COVID-19 Recovery Act 2021* (amendments to the *Fisheries Management Act 1994*)

*Prevention of Cruelty to Animals Amendment Act 2021* (amendments to the *Prevention of Cruelty to Animals Act 1979* and the *Prevention of Cruelty to Animals Regulation 2012*)

#### New regulations in the Deputy Premier, Minister for Regional New South Wales, Industry and Trade's portfolio (between 1 July 2020 and 30 June 2021)

**Coal Industry Regulation 2020** replaced the *Coal Industry Regulation 2011* which would otherwise have been repealed on 1 September 2020 by section 10(2) of the *Subordinate Legislation Act 1989*

**Offshore Minerals Regulation 2020** replaced the *Offshore Minerals Regulation 2013* which would otherwise have been repealed on 1 September 2020 by section 10(2) of the *Subordinate Legislation Act 1989*

#### New regulations in the Minister for Agriculture and Western New South Wales' portfolio (between 1 July 2020 and 30 June 2021)

Nil

#### Amending regulations in the Deputy Premier, Minister for Regional New South Wales, Industry and Trade's portfolio (assented to between 1 July 2020 and 30 June 2021)

*Work Health and Safety (Mines and Petroleum Sites) Amendment (Miscellaneous) Regulation 2020* (amendments to the *Work Health and Safety (Mines and Petroleum Sites) Regulation 2014*)

#### Amending regulations in the Minister for Agriculture and Western New South Wales' portfolio (between 1 July 2020 and 30 June 2021)

*Game and Feral Animal Control Amendment (COVID-19 Extension of Licences) Regulation 2020* (amendments to the *Game and Feral Animal Control Regulation 2012*)

#### Other statutory instruments in the Deputy Premier, Minister for Regional New South Wales, Industry and Trade's portfolio (between 1 July 2020 and 30 June 2021)

*Growth Centres (Development Corporations) Amendment (Moree and Snowy Monaro) Order 2021*

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## Other statutory instruments in the Minister for Agriculture and Western New South Wales' portfolio (between 1 July 2020 and 30 June 2021)

Biosecurity Order (Permitted Activities) Amendment (Cattle Tick Carriers) Order 2020 (amendments to the Biosecurity Order (Permitted Activities) 2019)

Biosecurity Order (Permitted Activities) Amendment Order 2020 (No. 2) (amendments to the Biosecurity Order (Permitted Activities) 2019)

Biosecurity Order (Permitted Activities) Amendment Order 2020 (amendments to the Biosecurity Order (Permitted Activities) 2019)

Fisheries Management Amendment (Threatened Species Conservation) Order 2021 (amendments to the *Fisheries Management Act 1994*)

Growth Centres (Development Corporations) Amendment (Moree and Snowy Monaro) Order 2021 (amendments to the *Growth Centres (Development Corporations) Act 1974*)

## 1.3 Significant judicial decisions – 1 July 2020 to 30 June 2021

### Successful prosecution under the *Public Health Act 2010* (Public Health Act) – failure to develop and comply with a COVID-19 Safety Plan

#### **Gregory Vakaci (Regional NSW) v KKT Pty Ltd**

On 15 June 2021, the Local Court convicted a food business of 1 offence under section 10 of the Public Health Act for failing to develop and comply with a COVID-19 Safety Plan. The food business owned and operated a retail food and drink premises on the South Coast of NSW. As a food and drink premises it was required to comply with the *Public Health (COVID-19 Restrictions on Gathering and Movement) Order (No 4) 2020 (the Order)* and implement a COVID-19 Safety Plan at the food and drink premises.

An inspection was conducted by the Department of Primary Industries (DPI) on 6 August 2020 at which time it was identified that the food business did not have a COVID-19 Safety Plan in place at its business premises as required by the Order.

The food business pleaded guilty, was convicted and ordered to pay a fine of \$5,000.00 as well as the Prosecutor's professional costs in the amount of \$4,400.00.

### Local Court provides guidance on the burden of proof for establishing a Native Title defence under the *Native Title Act 1993*

#### **Regional NSW v Callaghan (2019/00374982) in the Local Court of NSW**

On 11 March 2021, the Local Court delivered judgment in a DPI Fisheries prosecution where the defendant had relied on a Native Title defence under section 211 of the *Native Title Act 1993*. The Court convicted the defendant of 2 offences for the trafficking and possession of 154 abalone under section 21B (1) of the *Fisheries Management Act 1994* and clause 94(1) of the *Fisheries Management (General) Regulation 2010*.

The defendant was sentenced to a term of imprisonment to be served by way of an Intensive Corrections Order and fined \$500.00, with an order for an additional monetary penalty of \$2,500.00. A moiety of 50% of the fine and professional costs of \$3,700.00 were awarded to the Prosecutor.

The Court accepted the Prosecutor's submissions that it was for the defendant to establish a Native Title defence on the balance of probabilities and that the defendant had failed to establish the defence in this case.

### Successful prosecution under the *Fisheries Management Act* – abuse and threatening Fisheries Officers

#### **Regional NSW v Carter (2020/00199368, 2020/00199381, 2020/00199386 and 2020/00199393) in the Local Court of NSW**

On 27 May 2021, the Local Court delivered judgment in a DPI Fisheries prosecution where it was alleged the defendant had obstructed and threatened Fisheries Officers with a wooden axe handle with a protruding metal spike.

The Court convicted the defendant of 2 offences for obstructing Fisheries Officers under section 247(1) of the *Fisheries Management Act 1994*, 1 offence of threatening Fisheries Officers under section 247(2) of the *Fisheries Management Act 1994* Act and 1 offence of failing to comply with a requirement to provide information under section 258(2) of the *Fisheries Management Act 1994*.

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The defendant was convicted and sentenced to a 12-month Community Corrections Order and fined \$4,500.00 with a moiety of 50% of the fine awarded to the Prosecutor. The defendant was also ordered to pay the Prosecutor \$6,000.00 in professional costs. This was a significant matter because it raised work health and safety issues for DPI Fisheries officers in the field.

## 1.4 Accountable Authority

The Accountable Authorities employed by the Department of Regional NSW are as follows:

- Mr Gary Barnes AM, (B.Ed; DipEd; Cert.Chlhd; EFP(ANZSOG)), Secretary of the Department of Regional NSW
- Mr Sean O'Connell, (B.Sc.(Arch) USYD; MComm (UNSW); GAICD), Chief Executive Officer, Rural Assistance Authority
- Dr Lisa Szabo, (PhD; FAIFST), Director Food Safety and Chief Executive Officer, NSW Food Authority.
- Ms Rebecca Fox (B.Ec; LLB; MBEth) Chief Executive, Regional Growth NSW Development Corporation



# Appendix 2: Finance, Public Interest Disclosure, Risk and Insurance

## 2.1 Public Interest Disclosures

The Public Interest Disclosure Act 1994 (PID Act) requires government agencies to report every six months to the Ombudsman on Public Interest Disclosures and to include this information in their annual report.

As at 1 July 2020 Regional NSW had three open PIDs. During the 2020-21 year a further two PIDs were received. Of these five PIDs, four have been finalised, with one PID remaining under investigation in 2021-22.

**Table 1. Summary of PIDs 2020-21**

Disclosures	Made by public officials performing their day to day functions	Under a statutory or other legal obligation	All other PIDs
Number of public officials who have made a disclosure to the agency	0	0	2
Number of public interest disclosure received by our agency	0	0	2
Of public interest disclosures received, the following were about:	0	0	0
• corrupt conduct	0	0	2
• maladministration	0	0	0
• serious and substantial waste	0	0	0
• government information contravention	0	0	0
Total number of PIDs	0	0	2
Number of PID's received in 2020-21 subsequently finalised	0	0	1

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## 2.2 Audit and risk management

### Audit and Risk Committee

A Regional NSW principal officer led shared Audit & Risk Committee (ARC) has been established and is operating in line with Treasury's Internal Audit and Risk Management Policy for the General Government Sector (TPP20-08). The Committee meets quarterly to review the implementation and operating effectiveness of risk management, controls, assurance, and governance frameworks. It also meets at least three times per year to review financial performance including the completion of annual accounts.

The Department has a rolling three-year internal audit schedule that informs the development of the annual Internal Audit Plan. The 2021-22 Internal Audit Plan has been developed for endorsement by the Executive Leadership Team (ELC), the Audit and Risk Committee (ARC) and the Secretary. The annual Internal Audit Plan takes into consideration State Outcomes, management priorities and the strategic and operational risks of the Department.

### Risk management

The Department and related entities have risk management frameworks in place that describe how risk is managed in a way that promotes the Department's objectives and meets the requirements of TPP20-08.

A key requirement of the Risk Management Framework is that all Groups have a Risk Management Plan. Risk Management Plans (RMPs) align with Group Plans and the Outcome and Business Plan more broadly. RMPs and risk profiles are reviewed on an ongoing basis with quarterly reporting of group focus risks and significant risks to the Executive and ARC. RMPs are also the key integration point for continuous risk management improvement.

The RMPs include:

- context setting narrative which aligns the plans with the desired Group outcomes;
- an operating environment analysis which considers both external and internal impacts on outcomes and risk profiles;
- a summary of the focus risks for the Group – those risks which the leadership team have identified as a focus- i.e. risks are having a significant impact on the Group, there is some degree of control over the risks, or actions to address/monitor the risks are a priority;
- a summary of significant risks (high and very high) to enable monitoring and escalation as necessary;
- an overview of potential risk exposures and incidents;
- a risk maturity assessment and risk improvement plan.



Director  
Financial Management and Accounting Policy  
NSW Treasury  
PO Box 5469  
SYDNEY NSW 2001  
Email: [finpol@treasury.nsw.gov.au](mailto:finpol@treasury.nsw.gov.au)

**Internal Audit and Risk Management Policy Attestation Statement for the 2020-2021  
Financial Year for Regional NSW**

Please find enclosed the abovementioned statement attesting compliance with TPP 20-08:  
*Internal Audit and Risk Management Policy for the General Government Sector.*

Should you wish to discuss this statement further please contact Allan Murray, Chief Audit  
Executive on Mobile: 0409 287 106

Yours sincerely

A handwritten signature in black ink, appearing to read 'Gary Barnes'.

Gary Barnes  
**Secretary,**  
**Department of Regional NSW**  
Date: 03 August 2021  
Encl

**Internal Audit and Risk Management Attestation Statement**  
**2020-2021 Financial Year**  
**Regional NSW**

I, Gary Barnes, Secretary, Department of Regional NSW, am of the opinion that the Regional NSW has internal audit and risk management processes in operation that are, excluding any exemptions or transitional arrangements described below, compliant with the seven (7) Core Requirements set out in the *Internal Audit and Risk Management Policy for the General Government Sector*, specifically:

<b>Core Requirements</b>	<b>Compliant, Non-Compliant, or In Transition</b>
<b>Risk Management Framework</b>	
1.1 The Accountable Authority shall accept ultimate responsibility and accountability for risk management in the Agency.	Compliant
1.2 The Accountable Authority shall establish and maintain a risk management framework that is appropriate for the Agency. The Accountable Authority shall ensure the framework is consistent with AS ISO 31000:2018.	Compliant
<b>Internal Audit Function</b>	
2.1 The Accountable Authority shall establish and maintain an internal audit function that is appropriate for the agency and fit for purpose	Compliant
2.2 The Accountable Authority shall ensure the internal audit function operates consistent with the International Standards for the Professional Practice of Internal Auditing	Compliant
2.3 The Accountable Authority shall ensure the agency has an Internal Audit Charter that is consistent with the content of the 'model charter'	Compliant
<b>Audit and Risk Committee</b>	
3.1 The Accountable Authority shall establish and maintain efficient and effective arrangements for independent Audit and Risk Committee oversight to provide advice and guidance to the Accountable Authority on the agency's governance processes, risk management and control frameworks, and its external accountability obligations	Compliant
3.2 The Accountable Authority shall ensure the Audit and Risk Committee has a Charter that is consistent with the content of the 'model charter'	Compliant

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### **Audit and Risk Committee – Membership**

The independent chair and members of the Audit and Risk Committee are:

- **Chair** - Ms Julie Elliott; Start: 1 November 2020 - Finish 30 October 2023
- **Member** – Mrs Kerry Adby; Start: 1 November 2020 - Finish 30 October 2023
- **Member** – Mr Gary Humphreys; Start: 1 November 2020 - Finish 30 October 2023

### **Shared Arrangements**

I, Gary Barnes, Secretary, advise that Regional NSW (as Principal Department) has entered into an approved shared arrangement with the following agencies:

- NSW Food Authority
- Rural Assistance Authority
- Regional Growth NSW Development Corporation

The resources shared include the Audit and Risk Committee, the Chief Audit Executive and the internal audit function. The shared Audit and Risk Committee is a Principal Department Led Shared Audit and Risk Committee.

### **Exceptions**

As at 1 July 2020 Regional NSW, with the approval of Treasury and the Department of Planning, Industry and Environment (DPIE), temporarily appointed members of the DPIE ARC to oversight the 2019/20 financial statements.

On 1 November 2020 Regional NSW established its own Audit and Risk Committee.

It should be noted that at all times during these arrangements Regional NSW had in place risk management, internal audit and Audit and Risk Committee processes compliant with Treasury Policy.



Gary Barnes  
**Secretary,**  
**Department of Regional NSW**

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## 2.3 Government Information (Public Access) Act 2009 (GIPA Act)

Under the *Government Information (Public Access) Act 2009* (GIPA Act) there are annual reporting obligations (sections 7(3), 21 and 125). There are further requirements under the Government Information (Public Access) Regulation 2009 (GIPA Regulation) in respect of some of the content for inclusion in the Annual Report.

The Department of Regional NSW received a total of 99 applications under the GIPA Act, including withdrawn but not invalid applications. Of those, a total of 10 applications were for review (either internal or external).

A total of 11 applications were refused, either wholly or in part, because the application was for disclosure of information for which there is conclusive presumption of an overriding public interest against disclosure.

Details of all applications are outlined in tables 2-10 of this appendix.

Agencies must review their program for the release of government information under section 7(3) of the GIPA Act and Clause 7(a) of the GIPA Regulation, to identify the kinds of information that can be made publicly available. This review must be undertaken at least once every 12 months. The program for the proactive release of information requires business areas to look at information that has been informally released, requested formally under the GIPA Act, as well as information held that may be of interest to members of the public that can be proactively released and made available for public use.

During the reporting period, business areas reviewed its information as outlined above and provided details of what information has been proactively released and what has been considered suitable for future publications. As a result of the review, information was proactively released on the Department's website. Examples include various guides or guidelines, action plans, reports, webinars, submissions, datasheets and case studies:

- <https://www.dpi.nsw.gov.au/biosecurity/weeds>
- <https://www.dpi.nsw.gov.au/animals-and-livestock/bees/beekeeping-on-public-land/bpass>
- <https://www.nsw.gov.au/regional-growth-fund/resources-for-regions#resources-for-regions-strategic-review>
- [https://www.resourcesregulator.nsw.gov.au/\\_\\_data/assets/pdf\\_file/0006/1318776/Quarterly-Safety-Report-January-March-2021.pdf](https://www.resourcesregulator.nsw.gov.au/__data/assets/pdf_file/0006/1318776/Quarterly-Safety-Report-January-March-2021.pdf)
- <https://www.parliament.nsw.gov.au/ladocs/submissions/70800/Submission%2045%20-%20NSW%20Government.pdf>
- <https://www.dpi.nsw.gov.au/about-us/media-centre/releases/2021/dpi-trangie-agricultural-research-centre-welcomes-back-junior-judging-enthusiasts>
- <https://www.nsw.gov.au/drought-stimulus-package>
- [https://www.resourcesregulator.nsw.gov.au/\\_\\_data/assets/pdf\\_file/0008/1303379/IIR21-05-Worker-seriously-injured-by-ejected-object-.pdf](https://www.resourcesregulator.nsw.gov.au/__data/assets/pdf_file/0008/1303379/IIR21-05-Worker-seriously-injured-by-ejected-object-.pdf)
- <https://www.nsw.gov.au/a-20-year-economic-vision-for-regional-nsw-refresh>
- <https://www.publicworksadvisory.nsw.gov.au/news-and-events/dungog-hospital-redevelopment>

**Table 2. Number of applications by type of applicant and outcome\***

Type of applicant	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media	2	2	0	1	0	0	0	1
Members of Parliament	2	5	1	0	0	2	0	0
Private Sector Business	0	4	0	1	0	0	0	0
Not for profit organisations or community groups	5	3	2	0	0	0	0	2
Members of the public (application by legal representative)	8	12	0	4	0	2	0	1
Members of the public (other)	14	7	0	3	0	0	0	0
<b>Total</b>	<b>31</b>	<b>33</b>	<b>3</b>	<b>9</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>

\* More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

**Table 3: Number of applications by type of application and outcome\***

Type of applicant	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications*	3	4	0	0	0	1	0	1
Access applications (other than personal information applications)	22	22	3	8	0	3	0	3
Access applications that are partly personal information applications and partly other	6	7	0	1	0	0	0	0
<b>Total</b>	<b>31</b>	<b>33</b>	<b>3</b>	<b>9</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>

\* A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

**Table 4: Invalid applications**

Reason for invalidity	No. of applications
Application does not comply with formal requirements (section 41 of the Act)	5
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	5
Invalid applications that subsequently became valid applications	4
<b>Total</b>	<b>14</b>

**Table 5: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 to the Act**

	Number of times consideration used*
Overriding secrecy laws	0
Cabinet information	5
Executive Council information	0
Contempt	3
Legal Professional Privilege	3
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0
Information about complaints to Judicial Commission	0
Information about authorised transactions under Electricity Network Assets (Authorised Transactions) Act 2015	0
Information about authorised transactions under Land and Property information NSW (Authorised Transaction) Act 2016	0
<b>Total</b>	<b>11</b>

\* More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table 6.



**Table 6: Other public interest considerations against disclosure: matters listed in table to section 14 of the Act**

	Number of occasions when application not successful
Responsible and effective government	10
Law enforcement and security	2
Individual rights, judicial processes and natural justice	25
Business interests of agencies and other persons	11
Environment, culture, economy and general matters	2
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0
<b>Total</b>	<b>50</b>

**Table 7: Timeliness**

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	67
Decided after 35 days (by agreement with applicant)	12
Not decided within time (deemed refusal)	1
<b>Total</b>	<b>80</b>

**Table 8: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)**

	Decision varied	Decision upheld	Total
Internal review	2	2	4
Review by Information Commissioner*	1	0	1
Internal review following recommendation under section 93 of the Act	1	0	1
Review by NCAT	0	0	0
<b>Total</b>	<b>4</b>	<b>2</b>	<b>6</b>

\* The Information Commissioner does not have the authority to vary decisions, but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

**Table 9: Applications for review under Part 5 of the Act (by type of applicant)**

	Number of applications for review
Applications by access applicants	4
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	2
<b>Total</b>	<b>6</b>

**Table 10: Applications transferred to other agencies under Division 2 of Part 4 of the Act (by type of transfer)**

Number of applications transferred	
Agency-initiated transfers	1
Applicant-initiated transfers	0
<b>Total</b>	<b>1</b>

## 2.4 Privacy management

The NSW Department of Regional NSW implemented a Privacy Management Plan in March 2021 that outlines how we comply with the provisions of the *Privacy and Personal Information Protection Act 1998* (PPIPA) and the *Health Records and Information Privacy Act 2002* (HRIPA).

The Department used Privacy Awareness Week (PAW) in May 2021 as an opportunity to promote the privacy management plan and privacy generally to staff. A message to all staff was included in the Corporate Services Newsletter which linked to some top privacy tips on the Department's intranet.

Awareness sessions about privacy have also been conducted this year and an e-learning module has been developed and is available to all staff online. These measures form part of the Department's actions taken in complying with the requirements of the PPIPA.

During the 2020-2021 reporting period, the Department received one complaint about breaches of privacy, however, after an apology, the application with the NSW Civil and Administrative Tribunal was withdrawn by the individual.

The Department had four minor breaches of privacy. Three of those incidents related to information being emailed to the wrong recipients. The fourth was related to our HR/leave management system, where information went to the incorrect approver. In all instances, the affected individuals were notified of the breach, provided with information on what happened and details on how to make a formal complaint, should they wish to do so. All four breaches were voluntarily reported to the NSW Privacy Commissioner.

Privacy subject matter experts of the Department provided over 26 formal responses to staff in answer to requests for privacy advice. Informal privacy advice was also given verbally to staff who rang the team requesting guidance on privacy matters.

## 2.5 Cyber Security Annual Attestation Statement



### Cyber Security Annual Attestation Statement for the 2020-2021 Financial Year for Department of Regional NSW

I, Gary Barnes, am of the opinion that Department of Regional NSW (DRNSW) have managed cyber security risks in a manner consistent with the Mandatory Requirements set out in the NSW Government Cyber Security Policy.

Governance is in place to manage the cybersecurity maturity and initiatives of the Department of Regional NSW.

Risks to the information and systems of the Department of Regional NSW have been assessed and are managed.

There exists a current cyber incident response plan for Department of Regional NSW which has been tested during the reporting period.

The Department of Regional NSW has an Information Security Management System (ISMS) in place.

Department of Planning, Industry and Environment (DPIE) provides Department of Regional NSW with its ICT environment through a Service Partnership Agreement. DPIE has responsibility for the technical aspects of cybersecurity on behalf of DRNSW.

DPIE has maintained certified compliance with ISO27001 Information Technology - Security Techniques - Information Security Management Systems – Requirements. This certification was provided by an Accredited Third Party (BSI) during the 2020/2021 financial year (Certificate Number is IS 645082).

This attestation covers the following departments and agencies:

- Department of Regional NSW
- Agricultural Scientific Collections Trust
- Belgenny Farm Agricultural Heritage Centre Trust
- Biological Control Authority
- Border Fence Maintenance Board
- C.B. Alexander Foundation
- Coal Innovation NSW
- Coal Services NSW
- Exhibited Animals Advisory Committee
- Fisheries Administration Ministerial Corporation
- Local Land Services

**SENSITIVE: NSW GOVERNMENT**

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- 
- Local Land Services Boards
  - Local Land Services Staff Agency
  - Mcgarvie Smith Institute Trustees
  - Mining and Petroleum Competence Board
  - NSW Food Authority
  - NSW Rural Assistance Authority
  - Regional Growth NSW Development Corporation
  - Rice Marketing Board
  - Soil Conversation Commission of NSW
  - Trustees of the Farrer Memorial Research Scholarship Fund
  - Veterinary Practitioners Board
  - Wine Grapes Marketing Board



Gary Barnes  
Secretary  
Department of Regional NSW

**SENSITIVE: NSW GOVERNMENT**

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## 2.6 Insurance activities

DRNSW is insured through the Treasury Managed Fund, a NSW Government self-insurance scheme. The claims management partner for Treasury Managed Fund general lines of insurance is Gallagher Bassett and workers compensation insurance is managed through Allianz. Insurable risk exposures covered through the Treasury Managed Fund include property, liability, motor vehicle and workers compensation.

**Table 11. Summary of claims paid by the Treasury Managed Fund during 2020-21**

Insurance Category	Policy No.	Group name <sup>3</sup>	Number of claims from 1 July 2020 to 30 June 2021	Sum of net incurred cost from 1 July 2020 to 30 June 2021 <sup>4</sup>	Sum of amount paid from 1 July 2020 to 30 June 2021 <sup>5</sup>	Reserve balance from 1 July 2020 to 30 June 2021 <sup>6</sup>	Sum of amount recovered from third party from 1 July 2020 to 30 June 2021 <sup>7</sup>
Property	MF100030/ MF100194	DRNSW	32	\$771,055	\$521,701	\$249,354	\$0
Liability	MF100029/ MF100193	DRNSW	5	\$303,042	\$21,057	\$281,985	\$0
Miscellaneous	MF100031	DRNSW	2	\$5,894	\$1,794	\$4,100	\$0
Motor	MF100028/ MF100192/ MF700530	DRNSW	91	\$405,063	\$353,654	\$62,251	\$10,843
Workers Compensation	MWJ3333393/ WC900267/ WC900308	DRNSW	65	\$1,162,414	\$667,354	\$495,060	\$0
<b>Totals</b>			<b>195</b>	<b>\$2,647,468</b>	<b>\$1,565,560</b>	<b>\$1,092,750</b>	<b>\$10,843</b>

3 Only amounts paid under separate policies are disclosed below. Amounts paid for Mining, Exploration and Geoscience, NSW Resources Regulator and Regional Development were included in consolidated policies paid for by the Department of Regional NSW.

4 Sum of net incurred cost: Total estimate on the claim at the time the claim is submitted to iCare

5 Sum of amount paid: Amount paid on the claim to date

6 Reserve balance: Current outstanding estimate on the claim

7 Sum of amount recovered from third party: Amount recovered from third party on the claim to date

## 2.7 Payment of accounts

### Payment of accounts and time for payment

In 2020-21, based on the value of payments, the Department of Regional NSW paid 96.6% of the amount due on time.

The Department actively promoted the NSW Government policy of adopting purchase cards for the payment of low dollar-value transactions. The Department's policy was to use purchase cards for all but a limited number of expense categories, where the supplier accepted purchase cards and the transaction was \$10,000 or less in value. While this payment method resulted in immediate payment to supplier, it is not included in the analysis of payments made through our accounts payable system.

The Department routinely provided advice to suppliers to help them follow the correct procedure for ensuring payments were made promptly. This included giving each new supplier an induction letter.

### Small business payment performance

Pursuant to the NSW Government policy related to payments to small businesses, the Department has a monthly process to identify and flag small business suppliers who have registered with The Office of the Small Business Commissioner. In December 2019 the Department reduced the payment term for small businesses suppliers from 20 days to 5 days in line with the Faster Payment Terms policy, which is aimed at improving the speed of payments to registered small businesses.

In the 2020-21 financial year, 83.3 percent (excluding immediate payments made by purchase cards) of invoices received from small business suppliers were paid on time, this result is largely a result of adjusting to the new 5-day payment term as reflected below in the following tables.

Based on value, the Department paid 74.9% of registered small businesses suppliers on time in the 2020-21 financial period.

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## Penalty interest payments

There have been zero interest penalty payments made during 2020-21. Initiatives to improve payment performance include:

- a continued focus on the transfer of suitable payments to purchase cards for low-value purchases, reducing the volume of payments that need to be entered manually
- continued communication with suppliers and internal staff to ensure they are familiar with our current procedures
- a review of the accounts payable process with the aim of increasing automation to further reduce the volume of manual processes
- implementation of the new Faster Payment Terms (FPT) policy, including a 20-day payment term for registered small business suppliers, which was reduced to five business days in December 2019.

## Aged analysis of payments made by payment quarter

Below is a schedule of the dollar amount of payments made during 2020-21 by the Department of Regional NSW. Also included is the time taken for these documents to be paid, compared against their due date.

**Table 12. Payments by quarter to all suppliers**

Measure	Invoices due for payment	Invoices paid on time	Percentage paid on time	Amount due for payment	Amount paid on time	Percentage paid on time	Invoices less than 30 days	Invoices 30 to 60 days	Invoices 60 to 90 days	Invoices greater than 90 days	Number of payments of interest on overdue account	Interest paid on late accounts
September 2020	8,250	7,998	96.9%	\$183,632,847	\$180,340,787	98.2%	\$2,542,352	\$139,278	\$522,963	\$87,467	0	0
December 2020	9,065	8,834	97.4%	\$287,420,527	\$282,051,253	98.1%	\$1,362,430	\$967,466	\$6,352	\$3,033,026	0	0
March 2021	8,150	7,656	93.9%	\$240,833,954	\$231,974,461	96.3%	\$8,419,367	\$212,248	\$117,065	\$110,814	0	0
June 2021	14,461	12,897	89.2%	\$623,351,490	\$595,469,479	95.5%	\$24,968,102	\$2,414,350	\$367,390	\$132,170	0	0

**Table 13. Payments by quarter to small business**

Measure	Invoices due for payment	Invoices paid on time	Percentage paid on time	Amount due for payment	Amount paid on time	Percentage paid on time	Invoices less than 30 days	Invoices 30 to 60 days	Invoices 60 to 90 days	Invoices greater than 90 days	Number of payments of interest on overdue account	Interest paid on late accounts
September 2020	854	751	87.9%	\$10,066,692	\$9,069,623	90.1%	\$946,554	\$47,918	\$2,597	\$0	0	0
December 2020	972	894	92.0%	\$9,552,483	\$8,834,200	92.5%	\$711,606	\$6,677	\$0	\$0	0	0
March 2021	950	740	77.9%	\$9,351,002	\$6,304,181	67.4%	\$2,869,127	\$84,269	\$13,450	\$79,976	0	0
June 2021	1,932	1,537	79.6%	\$21,904,895	\$13,904,275	63.5%	\$7,005,558	\$947,709	\$43,632	\$3,722	0	0

## 2.8 Consulting fees

The below Table 14 outlines consulting fees over \$50,000 paid during the period 1 July 2020 to 30 June 2021 and Table 15 outlines the number and total amount paid of consulting engagements less than \$50,000 during the period 1 July 2020 to 30 June 2021

**Table 14 Consulting fees over \$50,000**

Consultancy Fees Over \$50,000		
Name of consultant	Title of the project work	Amount
Janette Hewson Advisory P/L	Investment attraction consultancy service	\$238,976
Deloitte Consulting Pty Ltd	Deloitte regionalisation consultancy	\$100,094
KPMG	Interim investment strategy	\$83,730
KPMG	Value chain network maps	\$55,481
KPMG	Regional response recovery	\$55,020
Ernst & Young	Department of Primary Industries strategic forward planning	\$551,000
Ernst & Young	Future of Gas Statement	\$67,375

**Table 15 Consulting fees under \$50,000**

Consultancy Fees Under \$50,000	
Total number of engagements:	55
Total cost of engagements:	\$2,057,475



## 2.9 Funds granted to non-government community organisations

Table 16 Funds granted to non-government community organisations

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
SOUTHERN CROSS UNIVERSITY	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Climate	26,000
THE UNIVERSITY OF NEW ENGLAND	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Climate Research	5,000
THE UNIVERSITY OF WOLLONGONG	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Crop Genetics North	17,500
TASTEPOINT P/L	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Genetics	371,300
FUTURE FOOD SYSTEMS LTD	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Horticulture	93,750
HORTICULTURE INNOVATION AUSTRALIA L	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Northern Horticulture	426,888
THE UNIVERSITY OF NEWCASTLE	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Northern Horticulture	45,000
UNIVERSITY OF TECHNOLOGY SYDNEY	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Science and Research	36,531
UNIVERSITY OF SYDNEY	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Soils North	145,389
RESOURCE CONSULTING SERVICES P/L	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Soils South	50,000
CAPTAINS FLAT COMMUNITY PRESCHOOL	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	South East	4,741
PETER HEATH	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	South West	13,615
CHARLES STURT UNIVERSITY	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Southern Cropping Systems	13,200
GAIA INNOVATIONS P/L	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Southern Horticulture	4,330
HORTICULTURE INNOVATION AUSTRALIA L	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Southern Horticulture	240,261
IRRIGATION RESEARCH & EXTENSION	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Southern Horticulture	27,000
SARDI	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Summer Crops North	19,409

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
RICE RESEARCH AUSTRALIA P/L	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Summer Crops South	123,626
AUSTRALIAN NATIONAL UNIVERSITY	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Tropical and Rangeland Systems	20,000
UNIVERSITY OF OTAGO	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Value Chains	27,000
UNIVERSITY OF TECHNOLOGY SYDNEY	Enhance Productivity of Plant, Livestock and the Sustainable Use of Ag Resources	Value Chains	297,728
BARANG REGIONAL ALLIANCE LTD	Growth, Development and Wellbeing in Regional NSW	Aboriginal Advancement Program	60,000
AKD NSW P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	100,000
ALLIED NATURAL WOOD EXPORTS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	240,000
D.M NOAKES & T.S WILLEMSSEN	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	10,405
DUNNE CAN ENTERPRISES P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	2,500
FOREST ENTERPRISES DEVELOPMENT &	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	172,449
IRONWOOD TAREE P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	228,103
JAYFIELDS NURSERY	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	165,000
ROBERTS HORTICULTURE	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	78,609
SCOTT EDWARD LEWIN	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	5,000
TTF THE LESLIGHT FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Community Resilience & Recovery	5,000
AKD NSW P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	4,000,000
ALJO PASTORAL P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	335,000
ALLIED NATURAL WOOD EXPORTS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	600,000
ALLIED TIMBER PRODUCTS NSW	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	278,211
ANDREW DAVID WILSON	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	135,800
ARDROSSAN NURSERIES	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	495,500
AUSTRALIAN HONEBEE ENTERPRISES	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	210,350
BIG RIVER GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	4,000,000
BORAL TIMBER	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	903,658

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
BROADWATER OYSTERS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	210,000
COURABYRA WINES	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	236,250
D.M NOAKES & T.S WILLEMSSEN	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	10,000
DUNNE CAN ENTERPRISES P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	3,100
ERNST & YOUNG	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	207,500
F M TERLICH & J E TERLICH	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	750,000
FOREHILL P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	4,000
FOREST ENTERPRISES DEVELOPMENT &	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	671,033
HARVEST COVE P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	913,220
HAYDEN TIMBERS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	455,000
HUNTER VALLEY WINE & TOURISM ASSOCI	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	292,875
HYNE & SON P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	1,195,817
IRONWOOD TAREE P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	456,205
J MCLACHLAN & R MCLACHLAN	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	5,000
J. NOTARAS & SONS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	8,550
JAMAX FOREST SOLUTIONS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	10,000
JAYFIELDS NURSERY	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	335,000
JEFFREY O'DWYER	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	5,000
K.H ROSSINGTON & R.J TAYLOR	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	47,000
LOG CHECK FORESTRY P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	5,000
MACLEAY RIVER FARM OYSTERS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	131,000
MACLEAY RIVER HAULAGE P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	75,250
MICHAEL P & LEISA L STOUT	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	5,000
NEW ENGLAND HARDWOODS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	25,000
NEW SOUTH WALES WINE INDUSTRY	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	231,910
NICK O'LEARY WINES	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	294,700

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
NSW FARMERS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	891,317
NUNGATTA STATION P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	5,000
O'CONNOR ENGINE SERVICES P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	371,045
P T ALEXANDER & R G ALEXANDER	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	5,000
PALLET COLLARS AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	126,350
PAUL OSKARI OJANSUU	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	16,000
PLANTATION PINE PRODUCTS AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	3,461,702
R M COTTAM & E L YATES	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	292,600
RECYCLING TECHNOLOGIES GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	840,000
ROBERTS HORTICULTURE	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	159,601
ROWLEE WINES P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	297,865
RYEFIELD HOPS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	219,800
SAPPHIRE COAST WILDERNESS OYSTERS I	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	119,283
SIMON P & MARGARET TADROSSE	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	559,091
SOUTH EAST FIBRE EXPORTS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	472,620
SOUTHERN HIGHLANDS FOOD & WINE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	182,000
SOUTHERN HONEY	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	273,000
STIRLING OYSTERS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	43,400
TABLELAND TIMBERS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	65,591
THE LOCH SOUTHERN HIGHLANDS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	56,000
TTF ANDREW HURFORD FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	253,125
TTF BRENTON'S BEES & HONEY TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	221,878
TTF GREEN BAZAAR FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	5,000
TTF MCASH FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	157,500
TTF SYDENHAM FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	193,174
TTF THE SNOWY MOUNTAINS FORESTS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	381,014

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
TTF WYBONG ESTATE TRUST NO. 1	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	319,200
TUMBARUMBA VIGNERONS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	168,000
UNIVERSITY OF SYDNEY	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	3,371,315
VISY PULP & PAPER P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	9,762,408
ALLIED TIMBER PRODUCTS NSW	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	139,451
PLANTATION PINE PRODUCTS AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	741,093
UNIVERSITY OF SOUTH AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Business Resilience Program	45,000
ABERDEEN BOWLING CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	65,000
ARMIDALE & NEW ENGLAND SHOW SOCIETY	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,000
ARMIDALE SPINNERS AND WEAVERS INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	492
ASHFORD SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	4,400
AUSTRALIAN COUNTRY MUSIC FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	30,000
BALLINA SENIOR CITIZENS INCORPORATE	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
BATHURST DISTRICT HISTORICAL SOCIETY	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	2,000
BATHURST MENS SHED INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	2,500
BATHURST TOUCH ASSOC INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	25,000
BINGARA DISTRICT JOCKEY CLUB	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,000
BOBIN SCHOOL OF ARTS INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	980
BREWARRINA GOLDEN GOOGARS RLFC LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,200
BROCKLESBY RECREATIONAL RESERVE	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	15,000
C.M JONES & K.L PERRIN & A.M SHORTI	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	30,000
CAMP QUALITY LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	114,000
CANASSIST	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
CAVALIERS CRICKET CLUB	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,000
CENTRAL COAST ARAFMI	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,000

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
CENTRAL COAST KIDS IN NEED INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,000
COAST CONNECT OPERATIONS LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
COBAR MEMORIAL SERVICES & BOWLING	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	100,000
COUNTRY WOMENS ASSOCIATION OF NSW	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	16,750
DENMAN LITTLE ATHLETICS CENTRE	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	6,443
DUBBO FILMMAKERS INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	35,000
EAST LISMORE HOCKEY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,500
FW ACADEMY	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	95,000
GARAH COMMUNITY FUNDRAISER	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,000
GRABBen GULLEN COMMUNITY PROGRESS	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	4,136
GREATER WESTERN ALL BREEDS OBEDIENC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	3,500
GULGONG COMMUNITY & FITNESS CENTRE	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	17,000
GUNDILLION RECREATION RESERVE	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
GUNNEDAH SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
GUYRA DISTRICT HISTORICAL SOCIETY	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,636
HARMONIE GERMAN CLUB CANBERRA INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	25,000
HENRY LAWSON SOCIETY OF NSW INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	16,000
HUNTER ANZAC MEMORIAL LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	15,000
HUNTER VALLEY RANCH SORTING INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	2,820
IRIS FOUNDATION AUSTRALIA LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
IRONFEST INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
KANDOS RYLSTONE SWIMMING CLUB INC.	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,680
KYOGLE FC INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,200
LAVINIA HUTCHISON	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	50,000
LEADERLIFE LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	15,000
LIONS CLUB OF GEURIE INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
LISMORE AND DISTRICT NETBALL	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	3,000
LISMORE BASKETBALL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,000
LISMORE RUGBY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,500
MENTAL HEALTH SUPPORT GROUP INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,000
MERRIWA SHOPFRONT BUSINESSES	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	3,500
MID WEST AXEMEN'S ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
MONARO PANTHERS FC INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
MUDGEY PLAYGROUP	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,000
MUSWELLBROOK CHAMBER OF COMMERCE &	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	7,000
MUSWELLBROOK R S L SUB BRANCH CLUB	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	200,000
NARRABRI INDUSTRIAL NETWORK INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	50,000
NATIONAL RUGBY LEAGUE LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	50,000
NEW SOUTH WALES ATHLETIC LEAGUE	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	2,000
NEW SOUTH WALES BIATHLON	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
NUTRIEN AG SOLUTIONS LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	28,000
OLD BAR MENS SHED INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
OLD FAIRBRIDGIANS' ASSOCIATION - MO	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	100,000
ORANA BROADCASTERS	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
OXLEY ISLAND PONY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,187
PALLY PULLERS INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
PEAK VIEW RURAL FIRE BRIGADE	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	9,172
POLICE CITIZENS YOUTH CLUBS NSW LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
POTTSVILLE COMMUNITY DUNE CARE INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	4,500
QUEANBEYAN AND DISTRICT RODEO	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
QUEANBEYAN WEST P&C ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	15,000
REGIONAL INDEPENDANT	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	2,097

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
RIDE DUNGOG	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,990
ROTARY CLUB OF COFFS HARBOUR CITY	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	50,000
ROTARY CLUB OF NARRABRI INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	35,850
ROTARY CLUB OF ORANGE INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	10,000
ROTARY CLUB OF ORANGE NORTH INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	15,000
ROTARY CLUB OF TAMWORTH FIRST LIGHT	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
SHOWSTOPPERS AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	25,000
STAND TALL AUSTRALIA LIMITED	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
SURF LIFE SAVING NSW	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	95,455
THE BALLINA PLAYERS INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	2,800
THE BUNKER CARTOON GALLERY INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	31,000
THE DELUNGRA TRIALS COMMITTEE INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	5,000
THE GLEN INNES TOASTMASTERS CLUB	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,000
THOROUGHbred EVENTS AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	2,000
TTF COUNTRY HOPE TRUST	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	7,500
TWEED HEADS PRESBYTERIAN CHURCH	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	15,784
TWEED REGIONAL PERFORMING	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	20,000
WOOLGOOLGA DISTRICT ORCHID SOCIETY	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	1,200
YES UNLIMITED	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	15,500
ARMIDALE & NEW ENGLAND SHOW SOCIETY	Growth, Development and Wellbeing in Regional NSW	Drought stimulus Package	5,000
GIVIT LISTED LTD	Growth, Development and Wellbeing in Regional NSW	Drought stimulus Package	175,000
HILLSTON SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Drought stimulus Package	5,000
NATIONAL RUGBY LEAGUE LTD	Growth, Development and Wellbeing in Regional NSW	Drought stimulus Package	130,000
THE GREX GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Drought stimulus Package	59,650
AUSTRALIAN BASEBALL FEDERATION INC	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	115,000
BULARRI MUURLAY NYANGGAN	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	1,318,985



Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
GOOGONG SPORTS & RECREATION CLUB	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	650,000
NSW WHEAT RESEARCH FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	1,700,000
TARONGA CONSERVATION SOCIETY AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	474,818
TULGEEN GROUP	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	1,857,000
WONNARUA NATION ABORIGINAL CORPORATION	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	625,000
WSL AUSTRALASIA	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	325,000
AARON LILLIS	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
ALAN MCCAMISH	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	100,000
ANDREW SPENCERS	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
CAMERON BROWN	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
CHRISTOPHER JARDINE	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
CHRISTOPHER MCDERMOTT	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
DARRIN DRUMMOND	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	60,000
DARRYN SMITH	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	120,000
DAVID FLETCHER	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
DEAN LOADER	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	100,000
DENNIS HEASMAN	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
EINAR TITTERNESS	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	75,000
ELAINE LAY	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
ELVIS TUI	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	60,000
ERROL CALLAWAY	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
HENRY LENNON	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	75,000
JEFFREY IRVIN	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	110,000
JOSEPH O'GARA	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	75,000
JOSHUA WATTAM	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
KENNETH STEVENSON	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
LOUIS ROGERS	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	90,000
MARK BURT	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
MICHAEL BEAVEN	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
MOUYA STOVE	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
MURRAN CLULOW	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
NIGEL WALKER	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
NOEL HALL	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
NORMAN WALKER	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	75,000
PAUL RICHARDS	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	100,000
PETER READ	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
REES CLERY	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
RHONDA GALLAGHER	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
RODNEY KEBBY	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
ROGER FLETCHER	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	50,000
ROHAN DOW	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
RON LOVE	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	75,000
RUSSELL ROLFE	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	50,000
SEMISI TUI-DOW	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	75,000
STEPHEN SELLEN	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
THOMAS WARREN LOVE	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
TIMOTHY LENNON	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
TONY BANKS	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
TRACEY CAMPBELL	Growth, Development and Wellbeing in Regional NSW	Eden Timber Mill Redundancies	150,000
A.J GATFORD & J GATFORD	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	55,490
ARDROSSAN NURSERIES	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	45,000
B FITZPATRICK & G FITZPATRICK & P.M	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	7,500

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
BATLOW FRUIT COMPANY P/L	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	20,025
BATLOW ORGANIC HARVEST	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	3,000
BRAYMONT P/L	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	4,553
BRONTE PASTORAL COMPANY P/L	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	18,000
C.A BARCLAY & J BARCLAY & S BARCLAY	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	6,000
CHRISTOPHER DAVID LYONS	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	30,000
COSTA (BERRY CATEGORY)	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	30,000
D VRBIAK & J VRBIAK	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	6,000
DUFRUITS	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	46,500
EDWIN OWEN HUNGERFORD	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	24,000
FIELD MANAGEMENT P/L	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	7,500
HARVEST COVE P/L	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	13,500
ION COPACEANU	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	650
J.R CUPITT & V.L CUPITT	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	15,000
JANICE MARGARET CONNOLEY	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	30,000
JOHANSEN WINES	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	45,000
LAUREL HILL BERRY FARM	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	3,000
MALCOLM SKEIN FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	7,500
MATTHEW GEORGE SKEIN	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	24,000
MOUAT'S FARM	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	6,000
STEPHENIE JEAN BAILEY	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	9,000
SULARI D GOONETILLEKE & MICHAEL G	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	6,267
TTF THE NED'S PROPERTY TRUST	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	43,500
TTF TNT PRODUCE TRUST	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	18,000
WAYNE SKEIN	Growth, Development and Wellbeing in Regional NSW	Fire Recovery Plan	6,000
ANGLICAN CHURCH PROPERTY TRUST DIOC	Growth, Development and Wellbeing in Regional NSW	Grants Management Office	24,469

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
BARELLAN & DISTRICT WAR MEMORIAL	Growth, Development and Wellbeing in Regional NSW	Grants Management Office	80,225
GULARGAMBONE PRE SCHOOL INC	Growth, Development and Wellbeing in Regional NSW	Grants Management Office	98,941
INSTITUTE OF PUBLIC ADMINISTRATION	Growth, Development and Wellbeing in Regional NSW	Grants Management Office	1,409
OUR COMMUNITY P/L	Growth, Development and Wellbeing in Regional NSW	Grants Management Office	74,545
107 PROJECTS INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	39,848
ANGLICAN CHURCH PROPERTY TRUST	Growth, Development and Wellbeing in Regional NSW	My Community Project	103,304
AUSTRALIAN DESIGN CENTRE	Growth, Development and Wellbeing in Regional NSW	My Community Project	44,000
BAPTISTCARE NSW & ACT	Growth, Development and Wellbeing in Regional NSW	My Community Project	34,281
BETTY SPEARS CHILD CARE CENTRE LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	17,400
BEYOND CHURCH INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	99,990
BINNAWAY P A H AND I ASSOC INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	24,000
BREAKFAST POINT MEN'S SHED INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	56,000
BURWOOD COMMUNITY WELFARE SERVICES	Growth, Development and Wellbeing in Regional NSW	My Community Project	8,493
BYRON BAY COMMUNITY ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	6,706
BYRON YOUTH SERVICE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	58,493
CAMP BREAKAWAY INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	90,000
CENTRAL LIFE CHRISTIAN CHURCH INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	60,766
CHRISTIAN OUTREACH CENTRE	Growth, Development and Wellbeing in Regional NSW	My Community Project	90,000
COAST COMMUNITY CARE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	75,000
COMMUNITY POWER AGENCY CO-OPERATIVE	Growth, Development and Wellbeing in Regional NSW	My Community Project	9,197
COMMUNITY RESOURCES LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	45,445
COPACABANA COMMUNITY MEN'S	Growth, Development and Wellbeing in Regional NSW	My Community Project	26,000
COPTIC ORTHODOX CHURCH	Growth, Development and Wellbeing in Regional NSW	My Community Project	33,823
CORE COMMUNITY SERVICES LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	10,000
DEPOSITED PLAN 270152	Growth, Development and Wellbeing in Regional NSW	My Community Project	35,750
DIOCESE OF MAITLAND-NEWCASTLE	Growth, Development and Wellbeing in Regional NSW	My Community Project	71,500

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
DUNEDOO & DISTRICT DEVELOPMENT GROU	Growth, Development and Wellbeing in Regional NSW	My Community Project	28,566
FRIENDS OF THE JAMES THEATRE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	9,709
GALLIPOLI TURKISH CULTURAL	Growth, Development and Wellbeing in Regional NSW	My Community Project	125,620
GERRINGONG RUGBY LEAGUE FOOTBALL CL	Growth, Development and Wellbeing in Regional NSW	My Community Project	56,100
GIANT LOSSES LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	47,847
GUYRA JUNIOR RUGBY LEAGUE	Growth, Development and Wellbeing in Regional NSW	My Community Project	60,000
HAWKESBURY MENS SHED INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	16,200
ISKCON RADHA GOVINDA TEMPLE SYDNEY	Growth, Development and Wellbeing in Regional NSW	My Community Project	100,000
LAKESIDE LIONS JUNIOR	Growth, Development and Wellbeing in Regional NSW	My Community Project	6,400
LISMORE RUGBY CLUB INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	56,688
MACARTHUR CENTRE FOR SUSTAINABLE	Growth, Development and Wellbeing in Regional NSW	My Community Project	40,318
MAHBOBA'S PROMISE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	44,275
MOSS VALE GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	32,546
NARRABEEN JUNIOR RUGBY LEAGUE	Growth, Development and Wellbeing in Regional NSW	My Community Project	9,990
NEW VINE CHURCH INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	14,000
NORTH WAGGA RESIDENTS ASSOCIATION I	Growth, Development and Wellbeing in Regional NSW	My Community Project	15,109
NSW FRIENDSHIP CIRCLE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	200,000
ORANGE MOUNTAIN BIKE CLUB	Growth, Development and Wellbeing in Regional NSW	My Community Project	70,000
OUR COMMUNITY PROJECT	Growth, Development and Wellbeing in Regional NSW	My Community Project	87,500
PLANTINGSEEDS PROJECTS LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	7,065
PRATTEN PARK COMMUNITY SPORTS &	Growth, Development and Wellbeing in Regional NSW	My Community Project	5,391
PROSPER (PROJECT AUSTRALIA) INC.	Growth, Development and Wellbeing in Regional NSW	My Community Project	5,500
PULSE CLUB - COMBINED WATERFRONT	Growth, Development and Wellbeing in Regional NSW	My Community Project	51,547
REVIVE LAKE CATHIE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	5,000
RICHMOND PLAYERS INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	18,150
RICHMOND VALLEY VOLUNTEER HEALTH	Growth, Development and Wellbeing in Regional NSW	My Community Project	56,779

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
ROTARY CLUB OF GRAFTON MIDDAY INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	4,478
ROTARY CLUB OF NEWCASTLE ENTERPRISE	Growth, Development and Wellbeing in Regional NSW	My Community Project	95,150
SCONE NEIGHBOURHOOD RESOURCE	Growth, Development and Wellbeing in Regional NSW	My Community Project	60,610
SCOUTS NSW	Growth, Development and Wellbeing in Regional NSW	My Community Project	9,000
SGCH	Growth, Development and Wellbeing in Regional NSW	My Community Project	10,000
SHOPFRONT ARTS CO.OP.LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	70,365
SKILLSET WORKFORCE	Growth, Development and Wellbeing in Regional NSW	My Community Project	39,634
SOUTHERN HIGHLANDS BOTANIC GARDENS	Growth, Development and Wellbeing in Regional NSW	My Community Project	40,000
SOUTHS CARES PBI LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	62,370
STINGRAYS FOOTBALL CLUB SHELLHARBOU	Growth, Development and Wellbeing in Regional NSW	My Community Project	17,867
SUFFOLK PARK PROGRESS ASSOC INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	46,890
SYLVANIA HEIGHTS COMMUNITY &	Growth, Development and Wellbeing in Regional NSW	My Community Project	100,000
THE ARMIDALE PLAYHOUSE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	95,540
THE MONA VALE GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	6,840
THE PRESBYTERIAN CHURCH NEW SOUTH W	Growth, Development and Wellbeing in Regional NSW	My Community Project	43,975
THIRROUL JUNIOR FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	76,133
TRANSITION NEWCASTLE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	6,358
TRUSTEES OF THE ROMAN CATHOLIC CHUR	Growth, Development and Wellbeing in Regional NSW	My Community Project	35,200
TTF CATHOLICCARE SYDNEY TRUST	Growth, Development and Wellbeing in Regional NSW	My Community Project	82,500
TTF SYDNEY COMMUNITY FOUNDATION TA	Growth, Development and Wellbeing in Regional NSW	My Community Project	100,000
TUNTABLE FALLS COMMUNITY PRIMARY SC	Growth, Development and Wellbeing in Regional NSW	My Community Project	15,000
VICTORIA AVENUE PUBLIC SCHOOL	Growth, Development and Wellbeing in Regional NSW	My Community Project	75,000
VIETNAMESE COMMUNITY IN AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	My Community Project	2,023
VOVICARE FOUNDATION LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	5,200
WAGGA WAGGA COUNTRY CLUB LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	54,000
WARRIGAL CARE	Growth, Development and Wellbeing in Regional NSW	My Community Project	12,145

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
WESTERN SYDNEY MULTICULTURAL FAMILY	Growth, Development and Wellbeing in Regional NSW	My Community Project	98,661
WESTSIDE CHURCH INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	24,000
CARRINGTON COMMUNITY COUNCIL INC	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	91,155
CUSTOMS HOUSE HOTEL	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	59,500
HUNTER BUSINESS LIONS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	10,500
NEWCASTLE CRUISING YACHT CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	100,000
NEWCASTLE INDUSTRIAL HERITAGE	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	19,040
THE MISSION TO SEAFARERS - NEWCASTL	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	54,000
THE UNIVERSITY OF NEWCASTLE	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	12,000
WILLIAM THE FOURTH INC	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	10,623
APRA AMCOS	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	5,000
BOYS TO THE BUSH LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	10,000
MONARO ACQUATIC SERVICES	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	1,364
POLICE CITIZENS YOUTH CLUBS NSW LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	300,404
TAMWORTH LOCAL ABORIGINAL	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	4,090
WESTERN RIVERINA COMMUNITY COLLEGE	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	3,000
ZHENG FU TAI CHI AND WELLNESS	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	4,989
BAROOGA SPORTS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Office of the Cross Border Commissioner	160,000
QAL FINANCE P/L	Growth, Development and Wellbeing in Regional NSW	Office of the Cross Border Commissioner	187,500
ALLABAH PASTORAL CO	Growth, Development and Wellbeing in Regional NSW	Policy and Programs 2	100
R.G. WILSON FARMING P/L	Growth, Development and Wellbeing in Regional NSW	Policy and Programs 2	100
ALL SUSTAINABLE FUTURES INC	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	140,000

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
AMOS ADAMS GENERAL STORE	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	11,411
AUSTRALIA'S INDUSTRY WORLD LTD	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	66,224
AVCON PROJECTS AUSTRALASIA P/L	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	130,162
COREGAS P/L	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	250,000
PORT KEMBLA AUSTRALIAN FOOTBALL CLU	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	15,750
PORT KEMBLA GATEWAY P/L	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	15,500
PORT KEMBLA JUNIOR FOOTBALL CLUB IN	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	11,372
PORT KEMBLA SOCCER CLUB INC	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	140,000
PORT KEMBLA SURF LIFE SAVING CLUB I	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	143,195
TTF CHURCH PROPERTY TRUST	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	7,420
COOMA MONARO RAILWAY INC	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	75,000
DUBBO GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	130,000
MOREE SPORTS HEALTH ARTS & EDUCATIO	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	750,000
TWYFORD HALL INC	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	5,180,000
WOOLGOOLGA SURF LIFE SAVING CLUB IN	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	199,670
AUSTRALIAN BASEBALL FEDERATION INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	160,000
RUGBY AUSTRALIA LTD	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	398,015
WSL AUSTRALASIA	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	280,000
BULARRI MUURLAY NYANGGAN	Growth, Development and Wellbeing in Regional NSW	Regional Growth Environment & Tourism Fu	280,000
2 DOGS COFFEE P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	180,000
ALLIED GRAIN SYSTEMS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	85,000



Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
AUSTRALIAN BAY LOBSTER PRODUCERS LT	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	540,000
AUSTRALIAN BEVERAGE CONTRACT FILLIN	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	1,053,000
BIG SPRINGS RIVERINA	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	96,000
EASTCOAST BEVERAGES	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	144,000
ELLUC PROJECTS AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	157,500
MAGPIE DISTILLING	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	30,000
MAVERICK BIOMATERIALS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	579,000
SOUTHERN OIL REFINING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	390,000
SYNTHESIS ORGANICS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	138,000
TOPSOIL ORGANICS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	90,000
TTF CAPE BYRON DISTILLERY UNIT TRUS	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	96,000
VISION LIGHTING SUPPLIES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	180,000
XCEM P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	1,560,000
GIDGET FOUNDATION AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Regional Programs, Executive Director	400,000
GIVIT LISTED LTD	Growth, Development and Wellbeing in Regional NSW	Regional Programs, Executive Director	270,000
MCGRATH FOUNDATION LTD	Growth, Development and Wellbeing in Regional NSW	Regional Programs, Executive Director	370,000
PERISHER VALLEY MEDICAL CENTRE	Growth, Development and Wellbeing in Regional NSW	Regional Programs, Executive Director	100,899
TULGEEN GROUP	Growth, Development and Wellbeing in Regional NSW	Regional Programs, Executive Director	1,109,924
WSL AUSTRALASIA	Growth, Development and Wellbeing in Regional NSW	Regional Programs, Executive Director	325,000
INDEPENDENT BREWERS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Regional Response Recovery Priorities	200,000
CHC MEDICAL	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	4,183
LINTEK P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	8,075
MYSTERY BAY COTTAGES	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	6,706
SALA4D P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	1,772
SIKORSKY AIRCRAFT AUSTRALIA LTD	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	8,432
SOUTHERN CROSS BOTANICALS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	9,794

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
GIVIT LISTED LTD	Growth, Development and Wellbeing in Regional NSW	Regions Office of the Executive Director	137,000
GREEK ORTHODOX CHURCH & PARISH	Growth, Development and Wellbeing in Regional NSW	Regions Office of the Executive Director	75,000
MCGRATH FOUNDATION LTD	Growth, Development and Wellbeing in Regional NSW	Regions Office of the Executive Director	370,000
THE AUSTRALIAN & NEW ZEALAND MAORI	Growth, Development and Wellbeing in Regional NSW	Regions Office of the Executive Director	75,000
SALT SURF LIFE SAVING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Shark Management Strategy	10,001
SURF LIFE SAVING NSW	Growth, Development and Wellbeing in Regional NSW	Shark Management Strategy	1,000,000
SURF LIFE SAVING SERVICES P/L	Growth, Development and Wellbeing in Regional NSW	Shark Management Strategy	26,000
ARMIDALE DISTRICT NETBALL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	600,000
ARMIDALE GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	117,926
ARMIDALE TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	20,194
ARMIDALE TREE GROUP INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	11,623
ARTS MID NORTH COAST	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	52,381
BACKTRACK YOUTH WORKS LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	114,712
BALRANALD EARLY LEARNING CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	31,432
BARELLAN & DISTRICT WAR MEMORIAL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	187,192
BATHURST STAMP, COIN, COLLECTABLES	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	67,000
BERMAGUI MEN'S SHED INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	19,505
BERRIGAN CHILDREN'S CENTRE ASSOCIAT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	43,205
BERRIGAN COMMUNITY GOLF & BOWLING	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	10,589
BEST EMPLOYMENT LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	42,196
BILLIMARI PUBLIC HALL & RECREATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	30,278
BINNAWAY PROGRESS ASSOCIATION INC.	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	60,672
BIRPAI LOCAL ABORIGINAL LAND COUNCI	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	41,080
BLACKHEAD TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	19,957
BOAMBEE EAST COMMUNITY CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	156,556
BOMBALA YOUTH BOOTH INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	67,958

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
BONALBO COMMUNITY MEN'S SHED INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	81,724
BONNY HILLS PROGRESS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	68,290
BOOROWA CRICKET ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	110,425
BOOROWA RECREATION CLUB CO-OP. SOC.	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	40,172
BOOROWA TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	149,600
BOWEN RESIDENTS ACTION GROUP	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	19,706
BRANXTON-GRETA LITTLE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	78,400
BRIBBAREE SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	77,000
BROKEN HILL POTTERS SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	14,160
BULAHDELAH SOCCER CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	92,551
BUNDARRA P & A AND RODEO SOCIETY IN	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	103,261
BURRUMBUTTOCK P & C ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	71,200
BYRON BAY COMMUNITY ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	46,400
BYRON BAY RUGBY LEAGUE CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	124,007
BYRON WRITERS FESTIVAL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	19,600
BYRON YOUTH SERVICE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	92,736
CAPTAIN'S FLAT R S L & CITIZENS'	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	62,423
CARAGABAL MEMORIAL HALL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	107,822
CARCOAR PASTORAL AGRICULTURAL AND	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	57,735
CASSILIS DISTRICT DEVELOPMENT GROUP	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	42,362
CAVES BEACH SURF LIFE SAVING CLUB I	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	79,904
CENTRAL BROKEN HILL FOOTBALL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	83,187
CENTRAL COAST COMMUNITY COLLEGE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	83,830
CENTRAL COAST HOCKEY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	127,830
CENTRE FOR DISABILITY STUDIES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	138,323
CENTRE FOR HOPE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	113,090

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
CHALLENGE DOCUMENT SERVICES	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	157,450
CHARLES STURT UNIVERSITY	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	91,605
CHAZ HORE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	150,000
CLARENCE VALLEY CONSERVATORIUM INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	119,233
COFFS HARBOUR COMMUNITY MEN'S	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	15,000
COMBOYNE COMMUNITY ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	42,412
COMMITTEE FOR WAGGA INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	76,578
COMMUNITY LIFE BATEMANS BAY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	44,800
COMPACT INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	424,718
CONARGO & DISTRICT CAMPDRAFT CLUB I	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	115,000
CONDOBOLIN SPORTS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	35,398
CONNECT NORTHERN RIVERS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	87,858
COOMA MONARO HISTORIC AUTOMOBILE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	216,987
COOMA MONARO RACE CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	43,589
COOMBA AQUATIC CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	24,990
COONAMBLE & DISTRICT EDUCATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	56,000
COONAMBLE CHILDRENS SERV INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	44,080
COUNTRY WOMENS ASSOCIATION OF NSW	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	147,146
COWRA AND DISTRICT AERO CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	130,194
COWRA INFORMATION AND NEIGHBOURHOOD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	28,400
CREATIVE COMMUNITY CONCEPTS	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	92,545
CRESCENT HEAD COUNTRY CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	40,000
CUDAL TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	83,171
CULGOA COMMUNITY SPORTS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	73,784
CUMNOCK PUBLIC SCHOOL P&C ASSOCIATI	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	156,085
CYCLE TUMBARUMBA	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	179,304

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
DELHUNTIE PARK YOUTH CARE &	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	100,928
DORRIGO SHOWGROUND & PUBLIC RECREAT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	158,582
DUBBO CYCLE CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	63,120
DUBBO TRIATHLON CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	22,764
EASTERN RIVERINA ARTS	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	133,260
EDEN FISHERMEN'S RECREATION CLUB LT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	56,000
EGLINTON DISTRICT TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	111,917
EMMAVILLE PONY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	21,836
FRIENDS OF MRS YORK'S GARDEN	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	19,000
GENEROACITY CHURCH LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	30,000
GIRL GUIDES ASSOCIATION (NEW SOUTH	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	80,115
GLEN INNES SWIMMING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	12,837
GLEN INNES TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	156,754
GLENRAC INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	62,668
GLOUCESTER AGRICULTURAL HORTICULTUR	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	338,855
GOOLGOWI EX-SERVICEMEN'S MEMORIAL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	165,970
GOULBURN MOTORCYCLE CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	294,770
GRENFELL COUNTRY CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	61,127
GRENFELL RUGBY UNION FOOTBALL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	40,000
GULARGAMBONE PRE SCHOOL INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	131,922
GULARGAMBONE TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	24,998
GUNDAROO PARK LAND MANAGER	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	44,579
GUNNEDAH & DISTRICT SOCCER INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	136,377
GUNNEDAH GOLF CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	272,766
GUNNING DISTRICT ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	43,200
HANWOOD FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	102,601

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
HARDYS BAY COMMUNITY CHURCH	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	8,205
HARRINGTON TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	85,000
HAY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	74,848
HAY TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	42,387
HENTY AUSTRALIAN FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	237,718
HOCKEY NEW ENGLAND INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	109,600
HOLBROOK NETBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	26,339
HOTHOUSE THEATRE LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	95,482
HOWLONG FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	295,520
INVERELL COMMUNITY YOUTH CENTRE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	181,312
JERILDERIE COMMUNITY GYM INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	42,026
JINDERA NETBALL CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	50,983
JOBS AUSTRALIA ENTERPRISES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	78,526
JOHN DE PLATER	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	150,000
JUNEE GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	19,614
JUNEE LIONS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	64,000
KEMPSEY NEIGHBOURHOOD CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	80,000
KIAMA JUNIOR AUSTRALIAN	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	665,944
KURRI KURRI COMMUNITY SERVICES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	45,689
LAKE CATHIE - BONNY HILLS LIONS CLU	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	120,534
LAKE JINDABYNE SAILING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	193,074
LAKE MACQUARIE JUNIOR CRICKET CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	62,331
LAURIETON TENNIS CLUB INC.	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	174,751
LAURIETON UNITED SERVICES CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	39,216
LEADERLIFE LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	32,000
LIONS CLUB OF GRIFFTTH INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	53,217

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
LIONS CLUB OF SHOALHAVEN HEADS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	80,000
LISMORE SWANS JUNIOR AUSTRALIAN	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	46,000
LITHGOW GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	89,800
LIVE LIFE GET ACTIVE P/L	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	553,676
LONG PLAIN PUBLIC HALL &	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	14,058
LORD HOWE ISLAND BOARD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	526,961
LORD HOWE ISLAND COMMUNITY NIPPERS	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	18,000
LORD HOWE ISLAND GOLF CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	150,000
LORD HOWE ISLAND HISTORICAL SOCIETY	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	36,000
MACEDONIAN ORTHODOX COMMUNITY OF	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	75,000
MACLEAN LIONS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	111,703
MACLEAY OPTIONS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	183,721
MACQUARIE SHORES SWIMMING CLUB INC.	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	10,505
MAIDENS BRUSH TENNIS AND SPORTING	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	68,435
MAITLAND CROQUET CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	160,260
MAKE IT TENTERFIELD INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	11,841
MANNERING PARK AMATEUR SAILING	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	197,800
MANNING RIVER ROWING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	350,000
MANNING VALLEY KART CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	251,307
MANNING VALLEY NETBALL ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	174,127
MARYMEAD CHILD & FAMILY CENTRE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	97,286
MATCHAM VALLEY PONY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	44,016
MAULES CREEK CAMPDRAFT CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	69,000
MID COAST CARE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	61,999
MILLTHORPE BOWLING CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	64,110
MONARO EQUESTRIAN ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	133,554

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
MOREE BOARS FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	134,934
MORUNDAH BUSH ENTERTAINMENT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	137,026
MULLER PARK TENNIS& CROQUET CLUB IN	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	116,479
MURRUMBATEMAN TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	80,000
MURRUMBIDGEE LOCAL HEALTH DISTRICT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	51,020
MURWILLUMBAH COMMUNITY CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	51,677
NARI NARI TRIBAL COUNCIL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	75,440
NARRABRI SHOWGROUND LAND MANAGER	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	65,392
NARRANDERA BIDGEE BOXING INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	69,209
NARRANDERA IMPERIAL FOOTBALL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	100,000
NARWAN RUGBY LEAGUE & SPORTING CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	210,715
NATURE LOVERS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	87,833
NELSON BAY RUGBY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	141,400
NEVILLE EQUINE PERFORMANCE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	14,721
NEW SCHOOL OF ARTS NEIGHBOURHOOD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	298,842
NIMMITABEL ADVANCEMENT GROUP INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	37,314
NORTHERN RIVERS PERFORMING ARTS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	85,026
NSW SERVICE FOR THE TREATMENT AND	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	72,829
OBERON CHRISTIAN LIFE CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	169,280
ONE VISION PRODUCTIONS LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	87,506
ORANA ARTS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	109,240
ORANGE & DISTRICT SOCCER ASSOCIATIO	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	129,356
POLICE CITIZENS YOUTH CLUBS NSW LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	636,505
PORTLAND GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	85,000
QUEANBEYAN BOWLS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	138,000
QUIRINDI RUGBY UNION CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	70,582



Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
QUIRINDI SPORTING CLAY TARGET CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	79,990
RAND BOWLING CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	21,557
REFLEX SOCIAL SERVICES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	96,000
REGIONAL YOUTH SUPPORT SERVICES INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	144,107
RISE - COFFS HARBOUR INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	135,589
ROBERTSON MEN'S SHED INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	174,600
ROTARY CLUB OF TAREE ON MANNING INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	67,555
RYLSTONE PUBLIC SCHOOL PARENTS &	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	106,440
SCOUT ASSOCIATION OF AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	116,782
SCOUTS NSW	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	287,764
SINGLETON HIGH SCHOOL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	62,660
SINGLETON RUGBY CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	88,062
SKILLSET WORKFORCE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	144,912
SOCIAL FUTURES	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	158,984
SOUTH EAST ARTS (NSW) INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	8,525
SOUTHERN HIGHLANDS NETBALL ASSOCIAT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	306,615
SOUTHERN YOUTH & FAMILY SERVICES LT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	204,184
ST VINCENT DE PAUL SOCIETY NSW	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	55,200
STEPHEN BRUCE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	75,000
TAMWORTH MOUNTAIN BIKERS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	28,005
TANTRUM THEATRE CO-OPERATIVE LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	98,611
TAREE BASKETBALL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	284,602
TENTERFIELD SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	11,000
TERRIGAL WAMBERAL JUNIOR RUGBY LEAG	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	100,000
THE BALLINA PLAYERS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	138,653
THE BENEVOLENT SOCIETY	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	143,617

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
THE CANOWINDRA GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	15,824
THE CORPORATE TRUSTEES OF	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	45,904
THE DUNN & LEWIS YOUTH DEVELOPMENT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	528,300
THE REACH FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	85,189
THE ROBERTSON SHED INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	13,671
THE UNIVERSITY OF NEW ENGLAND	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	215,794
THE UNIVERSITY OF NEWCASTLE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	118,650
THREE MOUNTAINS EQUESTRIAN CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	45,400
TIRKANDI INABURRA CULTURAL & DEVELO	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	168,126
TRUSTEES OF THE ROMAN CATHOLIC CHUR	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	84,260
TRUSTEES OF THE ROMAN CATHOLIC FOR	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	90,300
TT OF THE ROMAN CATHOLIC CHURCH	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	68,000
TTF GLEN INNES SHOWGROUND LAND MANA	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	54,400
TTF RED RANGE PUBLIC HALL AND RECRE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	120,000
TTF TOP BLOKES FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	243,152
TTF WARREN YOUTH FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	107,800
TULLIBIGEAL SWIMMING POOL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	24,000
TUMBARUMBA CHAMBER OF COMMERCE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	175,662
TUMBARUMBA RODEO INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	80,732
TUNCURRY MEMORIAL HALL TRUST	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	14,219
UCA - BOWRAL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	101,314
UCA - NORTHERN INLAND CONGREGATIONS	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	95,512
UNGARIE SPORTS & RECREATION CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	35,854
UNITING (NSW.ACT)	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	76,000
UPPER HUNTER YOUTH SERVICES INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	200,000
URALLA GOLF CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	251,020

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
URANA BOWLING CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	53,321
WAGGA WAGGA SWIMMING &	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	59,629
WALCHA CENTRAL SCHOOL PARENTS &	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	104,500
WARILLA WANDERERS JUNIOR	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	51,868
WATTLE FLAT HERITAGE LANDS LAND MAN	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	61,000
WAUCHOPE SHOW SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	82,400
WEST WYALONG TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	59,513
YOUNG PONY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	59,304
YOUTHSAFE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	127,670
YP SPACE MNC INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	43,950
YUMARO LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	60,000
YWCA AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	78,000
BANGALOW LIONS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	45,600
LIGHTNING RIDGE OPAL & FOSSIL CENTR	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	150,000
NORTHERN RIVERS WILDLIFE HOSPITAL L	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	75,000
THE FOUNDATIONS PORTLAND P/L	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	250,000
THE ROTARY CLUB OF BERRY INC	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	1,700,000
CO2CRC LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Coal Innovation Fund	49,888
THE UNIVERSITY OF MELBOURNE	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Coal Innovation Fund	41,397
THE UNIVERSITY OF NEWCASTLE	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Coal Innovation Fund	490,922
TOSHIBA INTERNATIONAL CORPORATION P	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Coal Innovation Fund	288,450
UNIVERSITY OF MELBOURNE	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Coal Innovation Fund	124,191
UNIVERSITY OF SYDNEY	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Coal Innovation Fund	20,000

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
UNIVERSITY OF TECHNOLOGY SYDNEY	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Coal Innovation Fund	19,278
ANCHOR RESOURCES LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	117,709
ARGENT MINERALS LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	139,502
AUSTRALIAN CONSOLIDATED GOLD HOLDIN	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	25,090
AUSTRALIAN GOLD AND COPPER LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	27,010
EMMERSON RESOURCES LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	101,000
HILLGROVE MINES P/L	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	44,170
IMPACT MINERALS LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	75,000
MAGMATIC RESOURCES LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	35,250
MONZONITE METALS P/L	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	96,401
NEW SOUTH RESOURCES P/L	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	26,392
PEEL MINING LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	132,563
THOMSON RESOURCES LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	45,000
TRK RESOURCES P/L	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geological Survey of NSW	84,000
MONASH UNIVERSITY	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geophysics & Modelling	15,000
AUSCOPE LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geoscience Acquisition & Synthesis	5,000
THE UNIVERSITY OF ADELAIDE	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Geoscience Acquisition & Synthesis	20,000
BP AND LA KNIGHT	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	654

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
BRIAN AND CHRISTINE MARSHALL	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	4,737
BRUSASCHI & LEES	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	872
FIRST BACK P/L	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	109
GORDON KELLY	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	19,550
GP CROSS & JA CROSS	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	1,308
KEVIN W PARKINS & MARIANNE SPOONER	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	6,867
LIGHTNING RIDGE AREA OPAL RESERVE L	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	84,578
LYNETTE ETHEL WATT	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	5,111
MA & MJ NEWTON	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	3,924
P & L CARROLL	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	654
RA & HA HALL	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	109
RUSSELL HALLARAN	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	115
TRACEY MCGOVERN	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	109
USE 195166 - BARRIEKNEAL HOUSING &	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	1,906
WARDEN'S PTY LTD	Make Regional NSW a Preferred Investment Destination for Exploration and Mining	Titles Operations	5,533
AES ENVIRONMENTAL	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology North	14,185
ICARDA	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology North	109,000
LABGEAR AUSTRALIA	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology North	18,565

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
SARDI	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology North	39,740
THE UNIVERSITY OF ADELAIDE	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology North	82,755
THE UNIVERSITY OF NEW ENGLAND	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology North	33,187
WESTERN SYDNEY UNIVERSITY	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology North	23,650
AGRONOMY SOLUTIONS P/L	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology South	47,760
SARDI	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Agronomy and Pathology South	40,891
ANIMAL HEALTH AUSTRALIA	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Business	503,003
WILDLIFE HEALTH AUSTRALIA INC	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Business	160,130
A.M ETTERSHPANK & W.S ETTERSHPANK	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
AUROX P/L	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	300
B.J SHANKS & R.J SHANKS & V SHANKS	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
BALDRY & SONS P/L	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
BUNGUNYA AGRICULTURAL CO	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	200
C A MARSHALL & P E MARSHALL	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
F J ROBSON & SON	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
GF & RF HERNE & TL RUSSELL	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	300
GLEN EDEN PARTNERSHIP	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
HADDON RIG P/L	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
HARRY DAVID STEARMAN	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	300
J.F THOMSON & K.R THOMSON	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	200
J.L SCHULHIN & M.J SCHULHIN	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
KEOGH AGRICULTURAL P/L	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
L.G DUNCAN & M.M DUNCAN & W.J DUNCA	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
M.C DOWE & T.S DOWE	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	400
MHPF WARRANE LAND P/L	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
SAMUEL JACOB ARMSTRONG	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
SD CURREY & THE CURREY FAMILY TRUST	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
SUSAN MELISSA WILSON	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	200
TTF A & K EMERSON FAMILY TRUST	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	300
TTF COTTRELL AGRICULTURAL TRUST	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	300
TTF D & V BURDEN FAMILY TRUST	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	200
TTF MCMASTER TRADING TRUST	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	300
TTF RAY SWAIN FAMILY TRUST	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	100
VOUT P J & J F	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	300
W.J BURRELL & T.J PHELPS	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Biosecurity Surveillance & Research	200
MEAT & LIVESTOCK AUSTRALIA LTD	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Production	229,483

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
THE UNIVERSITY OF QUEENSLAND	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Production	56,040
ANIMAL WELFARE LEAGUE NSW	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Welfare	75,000
CAT PROTECTION SOCIETY OF NSW INC	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Welfare	15,500
DOMESTIC ANIMAL BIRTH CONTROL	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Welfare	3,000
NSW WILDLIFE INFORMATION RESCUE &	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Welfare	15,500
THE ROYAL SOCIETY FOR THE PREVENTIO	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Animal Welfare	824,000
GEORGE & FUHRMANN HOLDINGS PL	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Cattle Tick Operations	1,315
IAN WEIR & SON P/L	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Cattle Tick Operations	1,040
GEORGE & FUHRMANN HOLDINGS PL	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Cattle Tick Surveill Respons & Qld Bordr	611
THE UNIVERSITY OF NEW ENGLAND	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Chief Scientific Officer	257,607
CHARLES STURT UNIVERSITY	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Improved Diagnosis Control & Vaccines D	50,000
ILLAWARRA SHOALHAVEN JOINT ORGANISA	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Invasive Plants & Animals	22,000
PLANT HEALTH AUSTRALIA LTD	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Plant Biosecurity & Product Integrity	35,000
GAIA INNOVATIONS P/L	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Plant Biosecurity Strategy & Planning	4,330
AGRIFUTURES AUSTRALIA	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Weed Research Unit	52,500
CABI SWITZERLAND	Protect and Promote Biosecurity, Food Safety, Animal Welfare and Market Access	Weed Research Unit	55,000
UNIVERSITY OF NEW SOUTH WALES	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Aquaculture Trust Fund	5,000
NAMBUCCA LANDCARE CO-ORDINATING	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Coastal Systems	88,000



Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
JOHNSTON FARMING CONTRACTORS	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Fish Passage	5,097
PINO VECCHI	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Fisheries Compliance	125
MAE NOBLE	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Fisheries Research	3,000
TTF HSFT P/L ATF THE	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Fisheries Resource Assessment	1,862
CHARLES STURT UNIVERSITY	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Inland Recreational Policy	40,000
OZFISH UNLIMITED LTD	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Inland Recreational Policy	81,425
UNIVERSITY OF NEW SOUTH WALES	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Inland Recreational Policy	18,601
BANGALOW KOALAS INC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	9,469
BOATHARBOUR LANDCARE	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	16,135
BORDER RANGES-RICHMOND VALLEY LANDC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	4,350
COONABARABRAN LANDCARE INC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	800
E MCLEOD & D ROWELL	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	6,690
ENVITE INC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	7,921
FRIENDS OF LANE COVE NATIONAL PARK	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	11,762
INLAND WATERWAY REJUVINATION	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	6,550
INLAND WEED CONTROL SERVICES	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	3,680
KATRINA MAHONEY	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	800
KEVIN WILLIAM BROTHERSON	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	4,450

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
MANNING LANDCARE INC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	4,082
NAMBUCCA LANDCARE CO-ORDINATING	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	18,062
NEVILLE REIS	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	5,881
OZFISH UNLIMITED LTD	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	55,163
SAPPHIRE COAST WILDERNESS OYSTERS I	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	7,521
SOUTH LISMORE DUCK POND LANDCARE IN	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	5,960
SUMMER HILL CREEKCARE INC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	4,501
SYDNEY INSTITUTE OF MARINE SCIENCE	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	12,000
TAMWORTH REGIONAL LANDCARE ASSOCIAT	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	28,036
TERENCE JOHN BUNN & JILL MARIE BUNN	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	15,192
WHIAN WHIAN LANDCARE	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Murray Darling	8,660
THE UNIVERSITY OF ADELAIDE	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Fisheries Research	22,000
UNIVERSITY OF NEW SOUTH WALES	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Fisheries Research	18,000
ACT FLY FISHERS INC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	7,338
AUSTRALIAN FISHING TRADE ASSOCIATIO	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	70,000
CARDNO (NSW/ACT) P/L	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	10,000
DANIELLE LOUISE GHOSN	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	76,450
KHANCOBAN ANGLING CLUB INC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	717

Recipient organisation	Program area as per Budget Paper	Program as per Budget paper	Amount (\$)
MACQUARIE UNIVERSITY	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	900
MANILLA FISHING CLUB & HATCHERY INC	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	9,700
MERIMBULA BIG GAME & LAKES	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	4,000
OZFISH UNLIMITED LTD	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	123,325
PEPPERELL RESEARCH & CONSULTING P/L	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	33,000
POLICE CITIZENS YOUTH CLUBS NSW LTD	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	200
SOUTH WEST ANGLERS ASSOCIATION	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	4,800
SYDNEY INSTITUTE OF MARINE SCIENCE	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	103,000
THE BARRINGTON CLUB INC.	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	2,000
THE FLY PROGRAM LTD	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	20,000
THE UNIVERSITY OF WOLLONGONG	Sustainable Growth of Fishing and Aquaculture and Protecting Aquatic Resources	Recreational Trust Programs	1,000

## 2.10 Financial counselling services

Through Department of Primary Industries, NSW Government funding supports financial counselling services for rural communities and contributes to economic development in regional NSW.

**Table 17. Funds granted for financial counselling services**

Recipient Organisation	Program/Program area	Amount from 1 July 2020 to 30 June 2021
Rural Financial Counselling Service	Central West Region	\$404,800
Rural Financial Counselling Service	Northern Region	\$232,000
Rural Financial Counselling Service	Southern Region	\$240,000

## 2.11 Animal welfare grants

Organisations receive animal welfare grants for programs that promote the health and welfare of animals and promote the prevention of cruelty to animals.

**Table 18. Funds granted for animal welfare**

Recipient Organisation	Program/Program area	Amount from 1 July 2020 to 30 June 2021
Animal Welfare League NSW	Prevention of Cruelty to Animals— Animal Welfare Grant	\$75,000
Cat Protection Society	Prevention of Cruelty to Animals— Animal Welfare Grant	\$15,500
Domestic Animal Birth Control	Prevention of Cruelty to Animals— Animal Welfare Grant	\$3,000
RSPCA NSW	Prevention of Cruelty to Animals— Animal Welfare Grant	\$424,000
NSW Wildlife Information Rescue and Education Service Inc.	Prevention of Cruelty to Animals— Animal Welfare Grant	\$15,500
RSPCA NSW	Prevention of Cruelty to Animals - Puppy Factory Taskforce	\$400,000

## 2.12 Land disposals

There were no land disposals with a value greater than \$5,000,000 during the financial year ending 30 June 2021.

# Appendix 3: People and Culture

## 3.1 Work Health and Safety

The Department of Regional NSW implemented the following key programs of work to ensure the management of Work Health and Safety.

- Developed and launched mandatory WHS training for all DRNSW employees.
- Undertook a safety assurance program to address keys risks associated with business operations and help grow safety capability across the Department.
- Instigated a driving infringement process to address an increase in driving related non-conformances across the organisation.
- Engaged an external provider to review the businesses health monitoring requirements and introduce health monitoring on a risk-based approach.
- Rolled out a DRNSW wide flu vaccination program.
- Introduced a wellbeing webinar series – focussing on building capability and literacy in mental health and wellbeing in the workplace.
- Established a pre-employment health assessment program for key high risk roles across the Department.
- Supported and promoted national awareness campaigns such as RUOK Day and Red Cross Lifeblood challenge.
- Streamlined the Departments workers compensation policies down to 4 and transitioned to a single insurer – Allianz.
- Finalised 157 Workers Compensation claims.

**Table 19. Reportable incidents and injuries**

Period 1 July 2020 to 30 June 2021	Total Incidents reported	Notifiable Incidents (reportable to SafeWork NSW)	Lost Time Injuries	Lost Time Injury Frequency Rate
Regional NSW	887	3	22	3.10

Reportable incidents and injuries represent those for the full year and include all business operating under Department of Regional NSW cluster.

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## 3.2 Workforce and diversity

The Department of Regional NSW is committed to ensuring that it is an employer of choice by providing opportunities to assist staff in achieving their potential, irrespective of age, cultural background, disability status, Indigenous background, religion, sexual orientation or gender identity.

Since the Department's establishment on 2 April 2020, the Department has:

- Established a Diversity and Inclusion Council that is responsible for:
  - › acting as a diversity sponsor and advocate to raise awareness of the importance of diversity and inclusion
  - › identifying and prioritising strategic projects or initiatives to improve diversity and inclusion across the Department
  - › ensuring the Department celebrates diversity and inclusion focused events and drives key strategic projects that enhance the Department's diversity profile
  - › providing advice on policy and strategic initiatives taken by other parts of government in relation to diversity and inclusion
  - › developing a framework to monitor the delivery of diversity and inclusion projects and programs.
- Identified key programs and projects that will enhance workforce diversity and inclusion outcomes in the Department.
- Drafted and finalised the Department of Regional NSW Aboriginal Outcomes Plan.
- Supported and championed the Age of Inclusion via embedding inclusion recruitment and workplace culture, and ensuring accessible workplaces are provided.
- Partnered with Future Women to drive a leadership pilot program for our clerk grade 9/10 and 11/12 females.
- Commenced the creation of the DRNSW Reconciliation Action Plan.
- Commenced scoping and design of a Disability Inclusive Action Plan through the engagement of Australian Network on Disability.
- Design and implement a gender balanced first recruitment shortlisting process.

### Disability Inclusion Action Plan

The Department is committed to reducing barriers for people with disability to be able to obtain employment, develop their career and participate equally within the Department.

Since the Department's establishment on 2 April 2020, the Department has:

- Invested in resources to build the DRNSW Disability Inclusion Action Plan in consultation with Australian Disability Network.
- Continued support and advocacy of the DEN, a voluntary staff community for employees with disability and carers. The DEN raises disability awareness in the workplace.
- Championed and supported the Age of Inclusion campaign which was launched in July 2020.
- Augmented recruitment activities to ensure that they meet the Australian National Disability Network standards.
- Simplified the reasonable adjustment process to ensure fit for purpose.

### Multicultural Policies & Services Program

The Department is committed to meeting the needs of culturally diverse staff. It values the skills, experiences and perspectives of people from multicultural backgrounds and their contributions to the Department's Work.

In 2020-21, the Department:

- Commenced design and scoping for the DRNSW RAP, Reconciliation Action Plan.
- Ensured that all decision-making recruitment panels were gender neutral.
- Utilised the PSC decoder tool to ensure job ads were attracting diverse populations.

## Trends in the representation of workforce diversity groups

**Table 20. Representation of workforce diversity groups**

Workforce Diversity Group	Benchmark	2019	2020	2021
Women	50%	44.8%	47.1%	48.8%
Aboriginal and/or Torres Strait Islander People	3.3%	1.0%	1.1%	1.2%
People whose First Language Spoken as a Child was not English	23.2%	4.4%	4.6%	6.1%
People with Disability	5.6%	0.9%	1.2%	1.7%
People with Disability Requiring Work-Related Adjustment	N/A	0.3%	0.3%	0.3%

**Table 21. Trends in the distribution of workforce diversity groups**

Workforce Diversity Group	Benchmark	2019	2020	2021
Women	100	94	94	95
Aboriginal and/or Torres Strait Islander People	100	85	82	87
People whose First Language Spoken as a Child was not English	100	105	102	100
People with a Disability	100	104	104	100
People with a Disability Requiring Work-Related Adjustment	100	N/A	N/A	N/A

**Note 1:** A Distribution Index score of 100 indicates that the distribution of members of the Workforce Diversity group across salary bands is equivalent to that of the rest of the workforce. A score less than 100 means that members of the Workforce Diversity group tend to be more concentrated at lower salary bands than is the case for other staff. The more pronounced this tendency is, the lower the score will be. In some cases, the index may be more than 100, indicating that members of the Workforce Diversity group tend to be more concentrated at higher salary bands than is the case for other staff.

**Note 2:** The Distribution Index is not calculated when the number of employees in the Workforce Diversity group is less than 20 or when the number of other employees is less than 20.

## 3.3 Human resources

### Workforce statistics

**Table 22. Number of full-time equivalent staff (FTE) employed in the NSW Department of Regional NSW<sup>8</sup>**

Department of Regional NSW	June 2021
Department of Primary Industries	1856
Public Works Authority & Regional Development	563
Mining Exploration & Geoscience	387
Regional Precincts	21
Office of Cross Border Commissioner	5
Strategy Delivery & Performance	23
Corporate	148
Office of the Secretary	64
<b>Total</b>	<b>3,067</b>

Source: Submitted Workforce Profile Report 2021

**Notes:** 1. FTE calculated as at the last pay period in June 2021 using the 2021 Workforce Profile report (8a Census Period FTE). 2. All contingent, Casual and other non-payroll staff are excluded. 3. Staff employed by Local Land Services and Rural Assistance Authority are not reported in the Department of Regional NSW's Annual Report. 4. FTE has been rounded to the nearest whole number. 5. The Regional Growth Development Corporation is contained within the Regional Precincts Group but FTE numbers are not included. 6. The FTE for Mining, Exploration & Geoscience also includes that which was formally contained under Resources Regulator.

8. Numbers do not include Local Land Services as it is a separate Executive Agency which employs staff directly, staff that are employed under personnel services arrangements are also excluded but are noted in APPENDIX 7.

### Historical figures

**Table 23. Number of full-time equivalent staff (FTE) employed in the Department of Regional NSW**

	June 2019	June 2020	June 2021
<b>Total</b>	N/A	2,744	<b>3,067</b>

Source: Submitted Workforce Profile Report 2021

**Notes:** 1. The Department of Regional NSW was formed on 2 April 2020, therefore, figures are not available before this time. 2. Refer to notes at Table 22.



## Senior executive remuneration bands and average remuneration

Table 24. Senior executive remuneration bands (number)

Band	2020		2021	
	Female	Male	Female	Male
Band 4	-	1	-	1
Band 3	1	4	2	3
Band 2	5	14	7	17
Band 1	35	59	42	68
<b>Total</b>	<b>41</b>	<b>78</b>	<b>51</b>	<b>89</b>
	<b>119</b>		<b>140</b>	

Source: Submitted Workforce Profile Report 2021

**Notes:** 1. Refer to notes at Table 23.

Table 25. Senior executive remuneration bands (average remuneration)

Band	Range	Average remuneration (full year)	
		2020	2021
Band 4	\$487,051 - \$562,650	\$562,650	\$562,650
Band 3	\$345,551 - \$487,050	\$379,958	\$390,516
Band 2	\$274,701 - \$345,550	\$301,588	\$297,287
Band 1	\$192,600 - \$274,700	\$228,650	\$226,782

Range Source: Report and determination under section 24O of the Statutory and Other Offices Remuneration Act 1975: Remuneration Package Ranges for the PSSes 2020-2021 Remuneration Framework. The above averages represent a full year equivalent average remuneration for the relative bands, they do not represent what was paid in the period 1 July to 30 June.

**Notes:** 1. Of the Department of Regional NSW's total employee related expenditure (ERE) in 2021, 9.3% was related to senior executives ERE. 2. Refer to notes at Table 23.

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# Appendix 4: Evaluation

The overarching aim of evaluating government programs is to inform improvements in program design or delivery. This requires evaluating programs for efficiency and effectiveness and incorporating this evidence into business cases for new programs.

When DRNSW was established on 2 April 2020 a department-wide framework for evaluating programs was developed. This framework is consistent with Treasury Circular TC18-08 (Program Evaluation).

Under this framework, business areas conduct periodic evaluations of their programs with support from an evaluation centre of excellence. This encourages consistent and transparent evaluation that fosters evidence-based decision-making and continuous improvement.

The three types of evaluation undertaken under the DRNSW evaluation framework. These are: process evaluation, outcome evaluation, and economic evaluation.

Good evidence:

- helps address policy concerns associated with the goals and priorities of DRNSW;
- is as complete and high quality as is reasonably possible;
- is relevant to the local context and tells us what will work in regional NSW.<sup>9</sup>

Of the many DRNSW programs evaluated during 2020-21, the following examples illustrate the approach that DRNSW takes to evaluation:

- A **process evaluation** of Round 1 of the Regional Communities Development Fund, which found that the program was generally well planned and implemented, grant funding decisions were in line with assessment guidelines and the program had effective governance arrangements.
- An **outcome evaluation** of the Local Landcare Coordinator Initiative, which found that the program achieved its short and medium-term outcomes and should realise its longer-term outcomes in due course. As recommended in this evaluation, improved monitoring and reporting of program outcomes has been incorporated into the NSW Landcare program.
- An **economic evaluation** of 12 emergency drought support measures supporting primary producers and rural communities in drought between 2018 to 2020. This evaluation found that the combined drought measures provided value for money through economical and efficient program delivery. One of the measures, the Farm Innovation Fund, achieved high value for money by generating \$1.25 of benefits for regional communities for every \$1 invested. The benefits generated for the whole state were \$1.09 for every \$1 invested.

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9. We want to know 'it will work for us' rather than 'it works somewhere'. Cartwright 2011 A philosopher's view of the long road from RCTs to effectiveness. *The Lancet*, 377(9775). p1401.

# Appendix 5: Capital works

The following Table 26 contains details of the Department of Regional NSW's major capital works in progress as at 30 June 2021 and planned for 2021/22.

**Table 26. Capital works in progress by project**

No.	Capital works in progress	Announced completion date	Announced estimate total cost (\$'000)	Expenditure in previous years (\$'000)	2020-21 expenditure (\$'000)	Total project expenditure to 30 June 2021 (\$'000)
1	Farms of the Future	2022	2,822	0	0	0
2	Lower Darling Fish Passage Program Phase 1	2022	119	0	0	0
3	Pests, Weeds & Disease Management	2022	500	0	0	0
4	Special Activation Precincts Pre-Delivery Works	2023	75,000	0	0	0
5	2017 Research and Development Partnership with the Grains Research and Development Corporation	2027	20,000	2,000	3,344	5,344
6	Chickpea Breeding Program	2023	5,000	0	1,065	1,065
7	Doppler Radar in Central and West NSW	2022	24,400	15,335	2,845	18,180
8	Gaden Trout Hatchery - Educational Tourism Destination	2022	3,017	0	46	46
9	Marine Estate Management Strategy	2022	3,606	1,182	444	1,626
10	Narrandera Fisheries Centre Upgrade	2022	5,600	0	588	588
11	Regional Digital Connectivity	2024	169,769	1,293	1,669	2,962
12	Titles Management System	2022	5,078	0	3,372	3,372
13	World Class Food and Fibre - Stage 1	2022	50,000	12,700	23,101	35,801
14	World Class Food and Fibre - Stage 2	2023	50,819		2,368	2,368
15	Minor Works				9,389	

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# Appendix 6: Overseas travel

There was no overseas travel during the period 1 July 2020 to 30 June 2021.

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# Appendix 7: Requirements arising from employee arrangements

The Department of Regional NSW provided personnel services to the following entities during the period 1 July 2020 to 30 June 2021.

**Table 27. Employment arrangements**

Entity	Staff numbers (FTE) at 30 June 2021
NSW Rural Assistance Authority	36
Border Fence Maintenance Board	11
Regional Growth NSW Development Corporation	15

Detailed information on personnel services employees, including workforce diversity, is disclosed in the annual reports of each entity.

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# Appendix 8: Register of annual sponsorship commitments

During the period 1 July 2020 to 30 June 2021, the Department did not pay any sponsorships.

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# Appendix 9: Disclosure of Controlled Entities

The Department of Regional NSW controlled the following entity in line with the *Public Finance and Audit Act 1983* and Australian Accounting Standards Board 10 Consolidated Financial Statements:

- Fisheries Administration Ministerial Corporation

## **Fisheries Administration Ministerial Corporation**

The Fisheries Administration Ministerial Corporation is constituted by the *Fisheries Management Act 1994* and exists to:

- acquire land for the purposes of the *Fisheries Management Act 1994*, (including an interest in land) by agreement or compulsory process in accordance with the *Land Acquisition (Just Terms Compensation) Act 1991*
- acquire land for purposes of a future lease grant
- carry out or assist research
- accept gifts of Land
- acquire and deal with fishing assets, and enter contracts or other arrangements, in connection with Aboriginal fishing assistance programs
- perform other functions as conferred by or under the *Fisheries Management Act 1994* or any other Act.

The Department undertook these functions via delegation.

# Appendix 10: Fisheries Trust Fund Reports

## Commercial Fishing Trust Fund

Department of Primary Industries (DPI) provides a range of monitoring, scientific, compliance and administrative services to the commercial fishing industry. DPI expenditure on commercial fishing activities is funded from consolidated revenue, with a contribution from the Commercial Fishing Trust Fund. Charges are levied for services such as licence administration and management but are not project specific. The Commercial Fishing Trust Fund also contributes to research and uses funds to leverage research and development support from other sources. The NSW abalone and rock lobster fisheries are subject to cost recovery of attributable costs, although there is still some degree of government contribution and budgets are negotiated in detail with the relevant management advisory committees.

In 2020-21, the Commercial Fishing Trust Fund contributed \$3.679 million to DPI's commercial fishery-related programs.

## Aquaculture Trust Fund

DPI provides a range of monitoring, scientific, compliance and administrative services to the aquaculture industry. The aquaculture industry is subject to full cost recovery for administration charges only and charges are not project specific. DPI's expenditure for aquaculture management and policy development is funded from consolidated revenue, with a contribution from the Aquaculture Trust Fund. The Aquaculture Trust Fund also contributes to research and uses funds to leverage research and development support from other sources (for example, Fisheries Research & Development Corporation, Seafood CRC).

In 2020-21, the Aquaculture Fishing Trust Fund contributed \$0.874 million to DPI's aquaculture related programs.

## Fish Conservation Trust Fund

In 2020-21, the Fish Conservation Trust contributed \$0.331 million toward fish habitat and fisheries conservation outcomes.

## Aboriginal Fishing Trust Fund

The Aboriginal Fishing Trust Fund provides grants and loans for the enhancement, maintenance and protection of Aboriginal cultural fishing as well as for Aboriginal communities to develop businesses associated with fisheries resources throughout NSW.

In 2020-21, a public call for applications was made for projects under the Aboriginal Fishing Trust and are progressing through the approval process.

## Recreational and Charter Fishing Trust Funds

The Department of Regional NSW received grants from the Recreational and Charter Fishing Trust Funds to undertake various programs during the year as follows:

**Table 28. Grants received by DRNSW**

Fish trust fund	2020-21 (\$'000)
Recreational Fishing (Saltwater) Trust Fund	11,092
Recreational Fishing (Freshwater) Trust Fund	5,754
Charter Fishing Trust Fund	0



In 2020-21 funds (\$'000) from the Recreational Fishing (Saltwater) Trust Fund were used for the following projects:

**Table 29. Recreational Fishing (Saltwater) Trust Fund project allocations**

Project	Total Available	Expenses	Carry Forward
Artificial reefs (offshore)	1,043	1,050	-7
Coastal fish habitat protection and management	201	182	19
Coastal fish habitat restoration grants program (prior to 2018/19)	16	6	10
Ecohuts for recreational fishers	40	43	-3
Expenditure committee meeting expenses	29	29	0
External large grants - disbursements made to various organisations for approved projects	550	446	104
Flagship habitat program	599	527	72
Fish aggregation devices (FADs)	252	243	9
Fishcare volunteer program	613	592	21
Fisheries officers (9 coastal officers)	1,223	1,162	61
Fisheries officers (mobile squads)	434	426	8
Gamefish tagging program	169	163	6
Integrating recreational fishery data into harvest strategies for multi-species fisheries	74	59	15
Marine stocking of key recreational fish species in coastal waters	293	292	1
Recreational fisheries enhancement (artificial reefs and FADs coordination)	217	216	1
Recreational fishing access (coastal)	163	163	0
Recreational fisheries monitoring program: statewide fishing and charter surveys	771	903	-132
Recreational fishing trust executive officer	199	197	2
Research angler program	193	189	4
Research on offshore artificial reefs	252	227	25
Research on marine fish stocking	184	169	15
Research on recreational bait species: worms, pipis and yabbies	64	53	11
Small grants - disbursements made to various organisations for approved projects	80	59	21
Sydney Harbour wharves compliance initiative	180	180	0
Trust grants governance enhancement project	139	135	4
<b>Total</b>	<b>7,978</b>	<b>7,711</b>	<b>267</b>

\* The total available 2020-21 consists of grants from the trust fund in 2020-21 and amounts carried forward from grants in 2019-20.

In 2020-21 funds (\$'000) from the Recreational Fishing (Freshwater) Trust Fund were used for the following projects:

**Table 30. Recreational Fishing (Freshwater) Trust Fund project allocations**

Project	Total Available	Expenses	Carry Forward
Bigger fish for Snowy Lakes	6	6	0
Dollar-for-dollar native fish stocking program	194	177	17
Emergency native fish rescue and drought recovery	40	35	5
Enhanced fish production at hatcheries for stocking (Port Stephens, Narrandera and Dutton)	395	379	16
Expenditure committee meeting expenses	31	30	1
External large grants – disbursements made to various organisations for approved projects	190	185	5
Fish transportation vehicle	250	208	42
Fishcare volunteer program	321	316	5
Fisheries officers (inland)	914	634	280
Freshwater recreational management program	194	193	1
Fuel cards for fish stocking	12	3	9
Gaden trout hatchery	623	621	2
Inland fish habitat restoration grants program (prior to 2018/19)	9	7	2
Inland stocking management	130	121	9
Nodavirus testing for fish stocking	20	20	0
Open top pyramid net program	24	23	1
Recreational fishing access (inland)	245	234	11
Regional inland fish habitat protection and management	220	211	9
Research on freshwater recreational fishery in NSW	660	657	3
Screens for streams	100	99	1
Small grants - disbursements made to various organisations for approved projects	55	35	20
<b>Total</b>	<b>4,633</b>	<b>4,194</b>	<b>439</b>

\* The total available 2020-21 consists of grants from the trust fund in 2020-21 and amounts carried forward from grants in 2019-20.

In 2020-21 funds (\$'000) from the Recreational Fishing (Saltwater and Freshwater) Trust Fund were used for the following projects:

**Table 31. Recreational Fishing (Saltwater and Freshwater) Trust Fund project allocations**

Project	Total Available	Expenses	Carry Forward
Advisory Council meeting expenses	83	78	5
Fish for Life project	125	136	-11
Fishing competitions and events: responsible recreational fishing promotion	100	101	-1
Get Hooked... It's Fun to Fish schools program	427	427	0
Habitat action program 2018/19 and beyond	627	618	9
NSW Gone Fishing Day	0	4	-4
NSW fishing workshops	56	39	17
NSW fishway strategy for fish passage remediation	102	106	-4
NSW recreational fishing environmental assessment	155	169	-14
Recreational fisher research database	60	59	1
Recreational fisheries infrastructure management program	170	166	4
Recreational fishing fee administration project and Government Licensing Service transactions fees <sup>#</sup>	2,267	2,479	-212
Recreational fishing fee renewal notice system	123	125	-2
Recreational fishing guides	110	108	2
Recreational fishing publications program	119	119	0
<b>Total</b>	<b>4,524</b>	<b>4,734</b>	<b>-210</b>

\* The total available 2020-21 consists of grants from the trust fund in 2020-21 and amounts carried forward from grants in 2019-20.

# A carry forward of -\$750,000 for Government Licensing Service transaction fees from 2019-20 was balanced in 2020-21.

# Appendix 11: Mineral Resource Fund Reports

## Minerals and Petroleum Administrative Levy

The *Mining Act 1992* requires titleholders to pay the Minerals and Petroleum Administrative Levy (Levy) which is the equivalent of one per cent of the rehabilitation security deposit provided by titleholders. The monies collected may be used for, but not limited to, the following: funding minerals and petroleum administrative costs and expenses, community and industry liaison; and for payment into the Derelict Mine Sites Fund.

During the financial year \$32,904,844 was collected by the Levy.

Assessed security deposits (as of 30 June) was \$3.4 billion which increased from \$3.2 billion in July 2020.

## Minerals and Petroleum Administrative Fund

Mining, Exploration and Geoscience's (MEGs) expenditure from the Minerals and Petroleum Administrative Fund was \$30.5 million for the financial year. The fund usage is captured in the table below.

**Table 32. Minerals and Petroleum Administrative Fund Expenditure**

Activity	Expenditure (\$'000)
Rehabilitation of Legacy Mines	1,945
Environmental regulation of minerals, petroleum and mining activities	
Compliance and enforcement of obligations created by the grant of a right to explore, extract or produce petroleum or minerals	8,699
Enhanced communication and community liaison functions	400
Other regulatory and administrative activities including titles, geoscience land use and overheads in relation to the minerals and petroleum industries.	15,732
Titles Management System Development	3,681
<b>Total</b>	<b>30,457</b>

As at 1 July 2020, the opening balance of the fund was \$13.3 million.

In the financial year, the Administrative Fund collected \$32.9 million based on a calculation method set in the *Mining Act 1992* (Part 14A Division 4) requiring all titleholders (whether for mining or petroleum, production or exploration) to contribute one per cent of the value of their required security deposit for each authorisation on an annual basis. In addition, the Administrative Fund had accumulated \$25,484 in interest. The total costs spent from the Administrative Fund was \$30.5 million. These expenditure activities are related to mining and petroleum administrative costs associated with Mining, Exploration and Geoscience and the Resources Regulator NSW.

As at 30 June 2021, the closing balance of the Administrative Fund was \$15.8 million.

## Minerals and Petroleum Investment Fund

MEG's expenditure from the Minerals and Petroleum Investment Fund was \$5.1 million for the financial year. The fund usage is captured in the table below.

**Table 33. Minerals and Petroleum Investment Fund Expenditure**

Activity	Expenditure (\$'000)
Explore NSW	15
Cooperative Drilling	1,370
MinEx CRC	683
Acquisition & Synthesis	1,267
Geoscience Information	1,324
Petroleum, Renewables and Resource Advice	401
<b>Total</b>	<b>5,060</b>

As at 1 July 2020, the opening balance of the Investment Fund was \$4.7 million.

In the financial year, the Investment Fund collected \$7.2 million based on a calculation method set in the *Mining Act 1992* (Part 14A Division 3), requiring an annual rental fee to be paid on the grant of a mining authorisation. In addition, the Investment Fund accumulated \$8,697 in interest. The total expenditure from the Investment Fund was \$5.1 million. The expenditure funded MEG programs such as the New Frontiers minerals and energy exploration initiative, and geoscience information initiatives.

As at 30 June 2021, the closing balance of the Investment Fund was \$6.8 million.

## Small-Scale Titles Levy Fund

MEG's expenditure from the Small-Scale Titles Levy Fund was \$81,697 for the financial year. The fund usage is captured below:

**Table 34. Small-scale Titles Levy Fund expenditure**

Activity	Expenditure (\$'000)
Road works	51
Rehabilitation works	20
Mullock Dump works	10
<b>Total</b>	<b>82</b>

As at 1 July 2020, the opening balance of the Small-Scale Titles Fund was \$915,860.

In the financial year, the Small-Scale Titles Levy Fund collected \$163,395 based on the *Mining Act 1992* (Part14AA) requiring a levy order to be paid by a Small-Scale titleholder. In addition, the Small-Scale Titles Fund accumulated \$1,549 of interest. The total expenditure from the Small-Scale Titles Fund was \$81,697. This was for road works, rehabilitation works and mullock dump works.

As at 30 June 2021, the closing balance of the Small-Scale Titles Fund was \$999,107.

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# Appendix 12: Annual report external production costs

No external production costs were incurred in producing this report.

# Appendix 13: Native game birds

The following table summarises the number of each species of native game birds harvested by authorised game hunting licence holders during the 2020-21 financial year, under the authority of a Native Game Bird Management (owner-occupier) Licence under the *Game and Feral Animal Control Act 2002*.

**Table 35. Native game birds harvested by game hunting licence holders during 2020-21**

Species	Number
Australian Shelduck	7
Wood Duck	2,019
Black Duck	1,926
Blue-winged Shoveler	1
Chestnut Teal	0
Grey Teal	2,424
Hardhead	2
Pink-eared Duck	0
Water Whistling Duck	0
Grass Whistling Duck	26
<b>Total harvest</b>	<b>6,405</b>

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# Appendix 14: Implementation of recovery and threat abatement plans

Recovery plans for threatened fish and marine vegetation are prepared under the *Fisheries Management Act 1994*. The plans identify the actions required to enable the species to survive in nature. Similarly, threat abatement plans are prepared to address key threatening processes listed under the Act, and to identify what needs to be done to reduce the impact of those threats.

DPI leads the implementation however, each plan also identifies other government agencies, authorities, councils and community groups that have a role and responsibility to contribute to implementing recovery and threat abatement actions. In their annual reports to Parliament, public authorities are required to report on what they have done to implement measures for which they are responsible. This report only relates to actions taken by DPI to implement measures identified in recovery and threat abatement plans.

A Priorities Action Statement<sup>10</sup> is located on the DPI's website that lists prioritised recovery actions and threat abatement actions for all threatened species and key threatening process listings under the *Fisheries Management Act 1994*.

A range of activities are undertaken each year to benefit threatened fish species. Surveys of populations of threatened species are completed as part of broader fish community assemblage surveys, as well as DPI's threatened fish monitoring program. Habitat improvement works are also undertaken to benefit threatened species and aquatic biodiversity more generally. Threatened species compliance operations continue as does the distribution of information brochures.

A summary of the specific recovery activities undertaken for each threatened species is provided below.

## **Eastern Freshwater Cod (*Maccullochella ikei*)**

DPI continues to hold rescued Eastern Freshwater Cod at Grafton Fisheries Centre as an insurance population following their successful rescue from isolated pools of the Nymboida and Mann River systems in the lead up to the 2019/20 summer. Additional broodstock were collected to supplement the rescued fish and will be used as a basis for a captive breeding program for the species at Grafton in 2021.

A seasonal ban (August, September and October) on all forms of fishing continues in the Mann–Nymboida River system to minimise disturbance of Eastern Freshwater Cod during the breeding season. Targeted compliance operations were undertaken during the year.

## **Oxleyan Pygmy Perch (*Nannoperca oxleyana*)**

Following the successful rescues of Oxleyan Pygmy Perch in the lead up to the 2019/2020 summer, DPI commenced a conservation stocking program for the species. Following successful breeding of this species at DPI's Grafton hatchery, in February 2021 a total of 269 Oxleyan Pygmy Perch juveniles were released into a waterbody in the Brunswick River catchment.

The stocked fish will be monitored over time to determine if the conservation stocking program is successful in establishing a new population and helping to secure the longevity of this species.

Further information on the rescue operation and breeding program is available on DPI's threatened species webpages.

Monitoring of Oxleyan Pygmy Perch populations post drought conditions and the bushfires was undertaken by Griffith University and DPI at previously established long-term monitoring sites in north-eastern NSW.

10. <https://www.dpi.nsw.gov.au/fishing/threatened-species/priorities-action-statement>



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## **Silver Perch (*Bidyanus bidyanus*)**

DPI recommenced its conservation stocking program for Silver Perch in the Namoi River in 2021 thanks to improved flows in the catchment following the end of the drought. A total of 62,000 Silver Perch fingerlings were released into the Namoi River between Gunnedah and Narrabri in early 2021. The fish are produced at the Narrandera Fisheries Centre using wild broodstock sourced from the Murray River.

## **Trout Cod (*Maccullochella macquariensis*)**

DPI maintains the annual three-month fishing closure (September, October and November) in the Trout Cod Protection Area (Yarrowonga Weir downstream to the Tocumwal Road bridge) to protect the species during their breeding season.

Compliance staff undertake regular patrols in this area during the closed fishing season and the number of angler citations of non-compliance remains stable.

With water flows significantly improving in most parts of NSW after the end of the drought, DPI has recommenced the conservation stocking program for Trout Cod bred at the Narrandera hatchery. Stocking in previous years had focused on the upper Macquarie River catchment however it appears this has not been successful in establishing a new population. Consequently, DPI has commenced conservation stocking of Trout Cod at a new site in the upper Murrumbidgee River. In December 2020 over 16,000 Trout Cod fingerlings were released at three sites in the Goodradigbee River. It is proposed to continue stocking this area for the next four years to enhance the existing population in this region.

DPI Fisheries continues to implement the Freshwater Fish Stocking Fishery Management Strategy to prevent impacts from stocking on Trout Cod, whilst also encouraging community identification and reporting of introduced species throughout the range of the species.

## **River Snails (*Notopala sublineata* and *Notopala hanleyi*)**

DPI and Macquarie University continue to work collaboratively with the eventual aim of developing a captive breeding program for River Snails. The captive breeding program will act as an insurance population for longer term recovery and will provide an opportunity to undertake research into the species. In the lead up to initiating a conservation breeding program for these species, Macquarie University is trialing a breeding program with a surrogate non-threatened *Notopala* species to determine captive breeding requirements.

## **Black Rockcod (*Epinephelus daemeli*)**

Black Rockcod surveys were undertaken in 2021 to assess the size structure and abundance of this threatened species along the NSW north coast. Surveys will again be conducted in 2022 and 2023 that allow comparison with survey data collected from 2011 - 2013.

## **Removal of large woody debris - Key Threatening Process**

The removal of large woody debris is listed as a key threatening process because it negatively impacts two or more threatened species, specifically the endangered Eastern Freshwater Cod (*Maccullochella ikei*), Trout Cod (*Maccullochella macquariensis*) and Macquarie Perch (*Macquaria australasica*), as well as the vulnerable Silver Perch (*Bidyanus bidyanus*). DPI continues to implement large woody debris projects in NSW where funding is available and supports snag reintroduction projects under the Habitat Action Grant program.

## **Joint Management Agreements**

The Minister may enter into a joint management agreement (JMA) under Part 7A of the *Fisheries Management Act 1994* with one or more public authorities for the management, control, regulation or restriction of an action that is jeopardising the survival of a threatened species, population or ecological community. There was one joint management agreement in force during the 2020-21 year for the NSW Shark Meshing (Bather Protection) Program.

The agreement is between the Minister for Agriculture and Western NSW and the Coordinator General Environment, Energy and Science (formerly Chief Executive of the Office of Environment and Heritage). The Fisheries Scientific Committee and the Scientific Committee must conduct an annual review of the performance of the parties to the joint management agreement and advise the relevant Minister of any deficiencies in the implementation of the agreement.

The 2020-21 Performance Report for the NSW Shark Meshing (Bather Protection) Program, and the Fisheries Scientific Committee's response to this report, are available on the Department of Primary Industries' website.

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# Appendix 15: Fishcare Volunteer Program

The NSW Fishcare Volunteer program uses a network of six dedicated Education Officers and 200 motivated Fishcare Volunteers across NSW to provide face to face and hands-on education to anglers on the ground. Fishcare Volunteers use targeted messaging to promote responsible and sustainable fishing ('Fish for Life'). The mission is to educate fishers and encourage fishing stewards that champion responsible fishing and a sustainable, secure fishing future. Fishcare is one of the flagship programs of the Recreational Fishing Trusts.

In 2020-2021, volunteers participated in 336 activities, contacting 13,500 people in the field, and dedicating over 5000 hours of service (around 715 days) to the program. Major achievements and key figures for the program in 2020-21 include:

- Of the 336 activities, 239 were coastal and 97 were inland.
- Key activities in our coastal and western communities of NSW included; advisory (168), fishing such as Try Fishing sessions, fishing workshops, scouts fishing (66), school incursions and excursions (63), fish stocking (20), habitat work (5) and volunteer training enhancement (14).
- The general age demographic of volunteers was 44-70 years, with 6% of volunteers from culturally and linguistically diverse (CALD) communities.
- New Try Fishing Sessions, designed to lift community spirit following bushfires, floods and COVID 19, were implemented across NSW, with over 1500 participants.
- Introduction of Clean up your local fishing spot activities, inviting local anglers to take greater stewardship of local areas.
- Purchase of two new advisory trailers, to help boost education of fishers.

Volunteers assisted with promoting key messages to recreational fishers and the community on how to fish in a responsible and sustainable manner. For new fishers, the program provides a fun, enjoyable experience that aims to teach the basics of fishing, giving them the skills and knowledge to continue in the sport for life. The Fishcare mission is to create the fishing steward's and champions of tomorrow. Each year, thousands of new entrants are introduced to fishing under the program.

Achievements in 2020-21 included:

- Introduction of a user-friendly booking platform for online bookings for DPI managed workshops across NSW. Volunteers also assisted DPI to run free of charge fishing workshops state-wide. A total of 37 were undertaken involving some 630 children and around 500 parents.
- Partner workshops held with local councils, clubs and groups to teach around 3,000 children and parents the basics of fishing. Partner groups included girl guides, scouts, schools, the NSW Office of Sport, Veterans NSW and the McGrath Foundation.

## **'Get Hooked... It's Fun to Fish' primary schools education program**

The '*Get Hooked... It's Fun to Fish*' program teaches students (Stages 2 and 3) about the importance of aquatic habitats and introduces them to safe and responsible fishing practices. Schools register for a calendar year and in the 2021 calendar year, 78 schools (52 coastal and 26 inland) with 1400 students had registered to participate.

Fishcare volunteers are essential to the running of the Get Hooked program. In 2020, volunteers assisted at registered schools undertaking 20 incursions and fishing workshops across NSW, teaching and mentoring 900 students on safe responsible practical fishing.

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# Appendix 16: Research and Development

## Department of Primary Industries

Department of Primary Industries is involved with various cooperative research centres (see 'Current involvement with cooperative research centres' below) that, along with over 40 significant co-investors (see 'Co-investors greater than \$50,000'), contribute to research activities. We further collaborate with a wide range of universities within and outside of Australia, the CSIRO and state departments from other jurisdictions. Several of these arrangements have been formalised in significant alliances (see Table 36).

### Current involvement with Cooperative Research Centres and Innovation Hubs

- Centre for Invasive Species Solutions
- Cooperative Research Centre for High Performance Soils
- Food Agility Cooperative Research Centre
- Drought Resilience Adoption and Innovation Hubs:
  - › Southern NSW (led by Charles Sturt University)
  - › Northern NSW/Southern Queensland (led by University of Southern Queensland).

### Co-investors (greater than \$50,000)

- AgriFutures Australia
- Auscitrus Propagation Association Inc
- Australian Wool Innovation (AWI)
- Australian Blueberry Growers Association
- Australian Coal Research Limited
- Australian Grape & Wine Authority
- Centre for Invasive Species Solutions
- Charles Sturt University
- Climate Change Fund
- Cotton Research & Development Corporation
- Soil Cooperative Research Centre
- CSIRO
- Dairy Australia
- Department of Agriculture and Fisheries (Qld)
- Department of Agriculture and Food (WA)
- Department of Agriculture and Water Resources (Fed)
- Department of Economic Development, Jobs, Transport and Resources (Fed)
- Department of Environment, Energy and Science (NSW)
- Department of Premier and Cabinet (NSW)
- EH Graham Centre (Charles Sturt University)
- Fisheries Research & Development Corporation
- Grains Research & Development Corporation
- Hort Innovation
- Local Land Services Central Tablelands
- Local Land Services Northern Tablelands
- Macquarie University
- Meat & Livestock Australia
- Meat & Livestock Australia Donor Company

- Murdoch University
- Murray Darling Basin Authority
- NSW Roads & Traffic Authority
- Plant Health Australia
- Sugar Research Australia
- University of Adelaide
- University of Queensland
- University of Sydney
- University Technology, Sydney
- Weeds Action Plan Grants

**Table 36. Major alliances**

Alliance	Key partner
Agricultural Genetics and Breeding Unit (formerly Animal Genetics and Breeding Unit)	University of New England
AusGEM—Australian Centre for Genomic Epidemiological Microbiology	University of Technology, Sydney
Australian Cotton Research Institute	CSIRO
Centre for Organics Research	Southern Cross University
EH Graham Centre for Agricultural Innovation	Charles Sturt University
National Grape and Wine Industry Centre	Charles Sturt University
Centre of Excellence for Synthetic Biology	Macquarie University

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# Geological Survey of NSW - Research and Development

## Collaboration

Between 1 July 2020 and 30 June 2021, the Geological Survey of NSW (GSNSW) participated in numerous geoscientific collaborations.

## MinEx CRC

The MinEx Cooperative Research Centre (MinEx CRC) was launched in October 2018. It is the world's largest exploration, geoscience, and technology collaboration, with committed expenditure of almost \$220 million across its ten-year life. Participants include major and mid-tier mining companies, mining equipment, technology and services (METS) providers, Geoscience Australia, all Australian state and territory geological surveys, CSIRO and major Australian universities.

MinEx CRC aims to enable mineral discovery in Australia's covered terranes by:

- developing more productive, safer and environmentally friendly drilling methods, including coiled tubing drilling technology, to discover and drill-out deposits
- developing new technologies for collecting data while drilling
- undertaking drilling to collect vital data in under-explored areas of potential mineral wealth through the National Drilling Initiative, a world-first collaboration of geological surveys, researchers and industry.

MEG's GSNSW is a major participant in MinEx CRC, with a planned investment of \$16 million over its ten-year life. From 2019 to 2028, GSNSW will progressively undertake an extensive program of geological, geochemical and geophysical data acquisition and drilling across five areas in the central- and far-west of NSW, which are covered extensions of known mineralised areas (where rocks that host metal deposits are buried under younger rocks and soil).

In October 2020 a collaborative study with CSIRO, Hydrogeochemistry of the Cobar Region, was released. This study provides a provisional review of the mineral prospectivity of the Cobar region using groundwater geochemistry, defining three new areas of interest requiring further investigation. It also tested the utility of previously derived mineral exploration indices for targeting areas of interest for further mineral exploration.

Supporting the MinEx CRC, a mineral system model for copper, gold, lead, zinc, and silver systems of the Cobar Basin, central Lachlan Orogen was published in November 2020.

In April 2021, The GSNSW and Geoscience Australia coordinated an airborne electromagnetic (AEM) survey over the Mundi Mundi Plains to measure the natural electrical properties of rocks and soil to a maximum depth of 400 m. The information collected will improve our knowledge of the geology and groundwater resources of the area, which will inform mineral explorers and farmers. New Resolution Geophysics (NRG™) was contracted to carry out the survey. The helicopter flew at a height of 60 m, along 66 east-west lines. Lines were typically around 40 km long and spaced up to 5 km apart.

Despite some disruption due to COVID-19, two Honours projects were completed at the University of Newcastle (UoN). Violet Perry completed a project looking at key basaltic units in the Koonenberry Belt (Delamerian Orogen) of far-western NSW, and Travis Batch completed a project investigating Siluro-Devonian rifting in the Tumut area.

Earlier in 2021, two MinEx-funded post-doctoral researchers commenced work at UoN:

- Bo Yang is examining the provenance of sedimentary rocks that form important hosts for mineralisation in the Cobar Basin and,
- Cam Adams is characterising important rock units in the Macquarie Arc by constraining their geochemical and petrophysical properties.

In other MinEx CRC collaborative research, various students are working on projects in the Cobar Basin:

- Millicent Crowe is working on her PhD at the University of NSW (UNSW) to enhance AEM inversion techniques and calibrate the Cobar survey data with geological and groundwater to optimise interpretation and 3D models.
- Hamid Zekri is a MinEx embedded researcher at UNSW examining the landscape evolution of the Cobar Basin. He is also using combined downhole spectral data from the HyLogger™ with handheld geochemical data to better understand the nature of key units and horizons in the transported and in-situ cover sequences above prospective rocks in the Cobar Basin.
- Joe Schifano (UNSW) is finalising his PhD study examining biochemical samples (from cypress pine trees) across the Greater Cobar area and has generated promising results that show key biogeochemical vectors to known mineralisation in the region.

- Zara Woolston (University of Adelaide) commenced a PhD project integrating various datasets (soil geochemistry, rock geochemistry, hydrogeochemistry and biogeochemistry) to understand controls and footprints of mineralisation in the Cobar Basin.
- Various Honours and PhD students at the University of Adelaide are studying and researching the geochronology and geochemistry of Neoproterozoic sequences in the Broken Hill area. This research will help cross-basin correlations and identify key geochemical traps such as the redox gradients across the Curnamona Province.

## AusLAMP

The Australian Lithospheric Architecture Magnetotelluric Project (AusLAMP) aims to establish baseline deep crustal conductivity between 11 and 100 kilometres deep across Australia. This will help geoscientists better understand the geological evolution of the Australian continent aid mineral explorers. GSNSW and Geoscience Australia are working together under a National Collaborative Framework agreement to acquire data at 320 station locations in NSW, which will be included in the national model. Deployment recommenced post July 2020 and data collection will be completed in the second half of 2021.

## The Wandsworth Supervolcano: Catastrophic climate change and critical metals

GSNSW is taking part in a collaborative study on the Wandsworth Volcanic group in New England, NSW. Its research partners include the University of New England, Boise State University and Geoscience Australia.

The massive volcanic eruptions began just before the Permo-Triassic mass extinction event 251 million years ago, which killed most of the world's land and sea life and ended coal formation in eastern Australia. The Wandsworth Volcanic group hosts deposits of tin, tungsten, molybdenum, and bismuth, which are important metals for alternative technologies and renewable energy. The project will seek to identify mineral potential within the volcanic units and better understand volcanism's role in driving major climate change events.

## PALM palaeomagnetic laboratory

The PALM (palaeo-archaeo-litho-magnetic) laboratory at the Newcastle Institute for Energy and Resources uses palaeomagnetism to help constrain geological models and aid the accuracy of exploration drill targeting. It is externally funded through the Institute of Frontiers Geoscience, Newcastle. The PALM laboratory was out of action for much of 2020 due to loss of the building's roof. The laboratory was reopened in April 2021.

## Illuminating AusLAMP

Commencing in 2018-19, Illuminating AusLAMP is a three-year collaborative effort, of the University of NSW, Macquarie University, Monash University, the Geological Survey of South Australia, Geoscience Australia, GSNSW, the Northern Territory Geological Survey, and CSIRO.

The project aims to leverage GSNSW's investment in AusLAMP by investigating the possible sources of conductivity and resistivity anomalies in the deep crust. It will also support informed interpretation of the AusLAMP 3D resistivity models, driving new ideas about tectonic evolution and the location of possible new mineral provinces. New data from the AusLAMP project has been obtained by the modelling teams at the University of NSW and Macquarie University and is being processed ready for inversion modelling with passive seismic data. Only 6 sites remain to be acquired in NSW and this will be achieved by the end of 2021. Available data and the latest models have been iteratively delivered through MinView.

## Loop consortium

The Loop consortium brings together geological surveys and research institutions from Australia, Canada, France, Germany, and the UK for a new Open Source initiative to build the next generation of 3D geological modelling tools.

Collaborative partners include GSNSW, Geoscience Australia, AuScope, MinEx CRC, the University of Western Australia, Monash University, Aachen University (Germany), and the geological surveys of Britain, Canada, France (BRGM), Northern Territory, South Australia and Western Australia.

The project began in 2018-19 supported by an ARC Linkage grant. Project will enable field geologists, academic and government researchers, explorers, resources modellers, and managers to better define their 3D geological environment and optimise data and knowledge acquisition. To date, the data structure and software architecture has been designed, and a user-friendly interface has been created. Testing has begun on example 3D models.

Originally envisaged to be a three-year project, the project will continue with expanded capability after receiving a further \$1.2M under the MinEx CRC 'Project 6 - Automated 3D geological modelling' stream and \$540K additional funding in March 2021.

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## Government Geotechnical Report Database project

The Government Geotechnical Report Database (GGRD) project, which commenced in July 2018, secures and provides access to NSW Government geotechnical reports and data. It establishes a new geotechnical report data collection through the GSNSW online document archive (DiGS®). It also sets procedures for receiving reports and data from government agencies, harvesting of geotechnical data, and developing 3D geotechnical models. GSNSW is leading this project as Chair of the NSW Committee for Coordination of Government Geoscience Programs, which includes representatives from all NSW Government agencies that undertake geoscientific work.

A Memorandum of Understanding between the Department of Planning, Industry, and Environment, Transport for NSW and Australian Rail Track Corporation was finalised in January 2020, covering a total of seven agencies and the GGRD working group was established and commenced meeting in February.

As of 30 June 2020, 3459 legacy government geotechnical reports and plans from Public Works Advisory (PWA) were publicly available via DiGS® and MinView online spatial viewer.

Feedback from industry professionals and users of the data suggests the availability of PWA geotechnical reports through MinView has already enabled geotechnical engineers to identify potential risks and produce more detailed project cost estimates in initial project planning stages, which would not have been possible without access to this information.

The planned project completion date is 30 June 2022. Further on, the project aims to create 'super dial-before-you-dig' urban subsurface geotechnical/geological models of Australia's major cities to de-risk planning for future construction projects.

A draft of the Western Sydney Airport Geotechnical 3D Model was completed in June 2021. The Western Sydney Airport Geotechnical 3D Model provides a proof-of-concept for 3D modelling as a support tool for earthworks and foundation design. The model allows analysts to visualize three-dimensional objects, create cross sections for the analysis of layered horizons and contacts, generate depth and thickness maps and perform volumetric calculation of lithological units and associated geotechnical properties across the airport site.

## AuScope National Virtual Core Library

The AuScope National Virtual Core Library (NVCL), which commenced in 2009, is an ongoing collaborative infrastructure project led by the CSIRO involving all of Australia's geological surveys. It supports mineral exploration by researching Australian mineral systems through extensive hyperspectral logging and imaging of archival and newly submitted drillcore. GSNSW operates the NSW node of the NVCL at its Londonderry Core Library.

Core throughput averages around 20,000 metres a year, with data from over 598 NSW drill holes now publicly available through the national AUSGIN (Australian Geoscience Information Network) Geoscience Portal. Results from the NVCL underpin GSNSW's mineral system studies in the Cobar region and will comprise an important component of GSNSW's participation in the MinEx Cooperative Research Centre.

## Mineral potential mapping

The Mineral Potential Mapping project, a collaboration between GSNSW and Kenex, aimed to understand the areas of NSW with the most potential to host significant mineralisation. Built-for-purpose mineral system models are prepared and used to distil the vast knowledge and data available into scientifically defensible maps. These maps can be used for land-use planning, improved mineral system studies, and the reduction of exploration risk by generating targets and prospective tracts.

The project began in 2016-17 and concluded in August 2020. Between July 1 and 31 August 2020, work was completed on the mineral potential of the Central Lachlan Orogen. Final results have been delivered in 2020 as digital reports and spatial data, as well as maps on MinView.

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# Appendix 17: Consumer response

During the period 1 July 2020 to 30 June 2021, we received 194 feedback items through Feedback Assist.

**Table 37. Feedback and complaint statistics**

Type of feedback received	Number
Compliments	36
Service-related complaints	102
Suggestions	41
Enquiry	15
<b>Total engagements</b>	<b>194</b>

Where appropriate, services are changed and improved as a result of complaints received.



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# Appendix 18: Exemptions from reporting provisions

No exemptions from annual reporting provisions for 2020-21 have been requested by the Department.

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